

MACPPU

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York University — Negotiation End Run

Vol. 43, No. 7-September 1996 septembre

Provincial Power Grab

Threat to the Universities in Manitoba

HIS SPRING THE MANItoba government intro-duced Bill 32 which is designed to increase dramatically the power of the politicians over the internal functioning of Manitoba's universities. The government is doing this by abolishing the University Grants Commission and creating a new Council on Post-Secondary Education which will be much more under the thumb of the Minister of Education and Training than its predecessor. The issue will be debated in the Manitoba legislature this fall.

The Council will be composed of eleven persons appointed by the Minister. The former University Grants Commission was mandated to assure that adequate post-secondary educational resources of the type normally provided by universities and colleges were available to the citizens of the province. Thar provision has been dropped as is the requirement to study the needs of the province for post-secondary education in terms of kind, quality and quantity. These changes will allow the government to reduce accessibility

The University Grants Commission was basically restricted to financial matters. The new Council will "plan and co-ordinate the development of a post-secondary education system in the province. In carrying out its mandate, the council shall operate within a framework of accountability established by the minister." In other words the Minister can order specifically political rather than academic decisions and the Council must carry out his or her orders.

The previous act recognized that the University Grants Commission should not interfere with the basic right of a university to formulate academic policies and standards. The new legislation eliminates the phrase "academic

To underline this change, the new legislation rells the Council that "within a framework established by the Minister" it shall determine priorities and allocate funding not just to universities and

Linda McIntosh -Minister of Education & Training

colleges but to programs within them. In other words the Minister and his or her political appointees can determine the programs offered by the university. Just to make it plain how sweeping this power is, program of study is defined to mean any group of credit courses that leads to a degree, diploma or certificate. Finally, in case it has forgotten anything, the cabinet "may make such regulations respecting any matter or thing" that it "considers necessary or advisable to carry out the intent and purpose of this Act."

The government through its Council will now determine the criteria for judging the work of professors.

Universities must get approval from the Council for any reduction or expansion of a program, service or facility and the Council, if it agrees, may impose any terms and

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Jeu de pouvoir au Manitoba

Les universités sont menacées

E GOUVERNEMENT DU MANItoba a déposé au printemps le projet de loi 32 qui vise à accroître sensiblement le pouvoir des politiciens sur le fonctionnement interne des universités du Manitoba. En vertu du projet de loi, le gouvernement abolit la Commission des subventions aux universités et crée le Conseil de l'enseignement postsecondaire qui sera davantage sous la coupe de la ministre de l'Éducation et de la Formation que l'ancienne commission. L'assemblée législative du Manitoba débattra le dossier à l'au-

Le conseil se composera de onze personnes nommées par la ministre. Le mandat de l'ancienne commission visait à garantit aux citoyens du Manitoba la disponibilité de ressources éducatives suffisantes de niveau postsecondaire et normalement fournies par les universités et les collèges. Cette disposition est abandonnée de même que celle relative à l'étude des besoins de la province en enseignement postsecondaire du point de vue du contenu, de la qualité et de la quantité. La création du nouveau conseil permettra au gouvernement de réduire l'accessibilité à ces ressources.

La mission de la Commission des subventions aux universités se limitait essentiellement à l'aspect financier. Le nouveau conseil planifiera et coordonneta l'implantation d'un système d'enseignement postsecondaire dans la province. Pour remplir son mandat, le conseil œuvrera à l'intérieur d'un cadre de responsabilités fixé par la ministre. En d'autres termes. la ministre pourra prendre des décisions particulièrement politiques et non pédagogiques et le conseil devra exécuter ses otdtes.

La loi précédente reconnaissait que la Commission des subventions aux universités ne devait pas entraver le droit fondamental d'une université à formuler des normes et des politiques universitaires. Avec la nouvelle loi, les mots «politiques universitaites» sont éliminés.

Pour souligner ce changement, il est prévu dans le projet de loi que le conseil, à l'intétieur du cadre fixé par la ministre, détermine les priorités et affecte des crédits non seulement aux universités et aux collèges

Voir MANITOBA... à la page 4 🖙

CAUT Objects to New Research Code

HIS SUMMER THE CAUT Executive took vigorous exception to the draft code on research about human subjects proposed by the three federal research councils. All three councils have codes about research on human subjects. Now they are proposing a new code that would be applicable to all researchers.

CAUT recognises the special need for such codes in the medical, psychiatric and psychological fields. The horrors perpetrated by medical doctors under the Third Reich made that clear many years ago. However, the extension of these codes to other fields has proven to be far trickier than many thought.

The main difficulty is to distinguish between philosophical speculation on the subject and the writing of rules and tegulations that might be applied by quasi-judicial bodies such as university ethics boards. Both kinds of work are important but they are different. If the difference is not borne in mind, the result is likely to be a document that is so vague and ambiguous that almost anything can be banned by appealing to it.

This is exactly what has happened with the proposed code from the three federal research councils. The CAUT Executive noted that it was a mistake to extend the coverage of the document from individual subjects to collectivities, which are defined as any

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Traditionally, the leatned journal has served as the primary medium for scholarly communication, legitimizing and assessing scholarly discourses and intellectual labour, and facilitating the academic review and reward process. Electronic publishing may now have the potential not only to share this function, but also to revolutionize methods of research and collaboration. See Exciting Potential of Scholarly Electronic Journals.

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LETTERS



COURRIER

Stand firm against PIs

The special edition on accountability (May 1996) contained much needed information on and well presented critiques of the ways in which governments and administrations are attempting to implement performance indicators in universities and colleges. Thank you to all who

However, I am alarmed about the suggested responses to this trend, in particular, the proposed CAUT policy statement on performance indicators.

Regardless of whether particular performance indicatots are "good" or "bad" measures in a technical sense, regardless of whether they are directed toward less worthy objectives (from the point of view of faculty members) such as limiting the scope of academic judgement in decisionmaking, or toward more worthy objectives such as making administrations more accountable and efficient in achieving desirable objectives, and regardless of whether they are developed and applied only at the local level, they nevertheless will provide administrations, governments and various other newly emerging national and supra-national bodies with the means to more specifically coordinate, direct and control the activities of universities and colleges externally and even

Why then is the CAUT even considering a policy on performance indicators which implicitly concedes that, under the right circumstances and for the right purposes, they should serve as instruments of decision-making in and for universities and colleges?

It is remarkable, not to mention ironic, that in the face of the excellent critiques of performance indicators provided in this issue, President Lorimer's piece in particular embraces this quest for accountability and enjoins us to engage in it as our duty and responsibility.

I understand the good intentions but my research as well as others' convinces me that they are wrong-headed. Moreover, it is wearying to repeatedly hear justifications for courses of action that are based on "if we don't do it ourselves, they will do it for us." Or, that if we don't "go along," we will bring bad press upon ourselves for being too self-interested and self-protecting. We already have bad press and I would rather that we had it for good reasons!

Besides, it is precisely this kind of counsel that has led us deeper into the transformations of academic life that are now alarming so many.

At a time when a profound degree of panic if not ignorance prowls the streets as well as the halls of power, would it not be better for us to take a stand about what intelligent and responsible stewardship of public resources in the broad public interest would look like - even at the risk of bad press? Achieving accountability through performance indicators is neither intelligent nor responsible and cooperating with it in any way will not bring high repute back to academe.

No one should be fooled that if we participate in defining the content of performance indicators, somehow we will be able to use them for our purposes. They are not being put into place for our purposes! Moreovet, once legitimized as the mechanism for academic decision-making, their content can be changed by whomever has the power to do so.

I regret being so strongly critical of a project that I am sure is undertaken in good faith. It has reminded me that ten years ago, Professor Howard Buchbinder and I - and perhaps there were others — urged CAUT to not adopt a proposed policy on corporate-university collaborations and

REMINDER

This year the CAUT Status of Women Conference is scheduled for October 24-26, 1996. The conference, entitled "Doing Equity - Strategies for Implementation," promises to be current and exciting as it tackles issues related to systemic discrimination, part-time staff and inclusive teaching. The conference will be held at the Prince George Hotel in Halifax, Nova Scotia. For more information, contact Nancy Gordon. Telephone: 613/820-2270; E-mail: ngordon@caut.ca.

instead, that the CAUT alert its members to the longer term implications of participating in the new forms of universitycorporate linkages that were being strongly promoted by organizations like the Science Council of Canada and the Corporate-Higher Education Forum. We were unsuccessful and the CAUT produced a policy which, regardless of the good intentions of its drafters, read like a "how to" manual for engaging in these collaborations.

Today, members of the academic community witness the extent to which "corporatism" has infested both the content and the modus operandi of their own university or college. I am dismayed that we may follow the same path by inadvertently helping to facilitate this new ruse of making universities and colleges "accountable."

> JANICE NEWSON Sociology, York University



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COMMENTS? **OUESTIONS?**

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BARGAINING & BENEFITS

CAUT's Annual Collective Bargaining Conference

Delegates Consider Concessionary Issues

BY FD BYARD

FIFTY-FOUR DELEGATES FROM across Canada gathered recently at Val David, Quebec, to consider the Challenges of Concessionary Bargaining, this year's topic at the annual Collective Bargaining Conference.

The conference, organized by the Collective Bargaining and Economic Benefits Committee of CAUT, was originally conceived as a training camp for inexperienced negotiators.

But in the last few years the conference has expanded to include policy sessions for experienced negotiators — thus delegates participated in Level I (negotiating training) and Level 2 (policy) sessions over three days.

The conference began June 8 with a keynote address entitled "Bargaining in the Midst of Restructuring" by Andy Todd, chief negotiator for the Ontario Public Services Employees Union (OPSEU). In recent negotiations with the Ontario government the union was able to attain a settlement after a three-week strike, the first strike of public servants in the history of OPSEU.

Mr. Todd pointed out in his remarks that the real issue was the value of a public service and just how many of the tasks formerly entrusted to government departments the population of Ontario is willing to offload to the private sector.

Donald Savage, Executive Director of CAUT, presented an overview of recent trends in collective bargaining. He pointed out that faculty unions are in peril but have been militant in response to the threat. Driven by right-wing government agendas, Canadian universities have been placed under the heavy burden of fiscal restraint, and administrations are pointing fingers

at collective agreements as being at the root of the problem.

He placed particular emphasis on the negotiations at the University of Manitoba and at Memorial University of Newfoundland.

In the first instance, the U. of M. administration proposed outrageous changes to financial exigency and redundancy clauses that ultimately forced UMFA to strike for three weeks before a mediator was appointed to broker a deal.

At Memorial, it appeared the administration was contemptuous of the bargaining process, breaking off negotiations after only a couple of days of talks, and atrempting to impose an administrative handbook of its own after conciliation failed, with the claim that the contract had lapsed. MUNFA eventually obtained a strike mandate and settled within hours of the strike deadline.

The Level 2 sessions over the next two days followed the thread that Dr. Savage had established in his remarks. Maureen Kilgour. formerly a professional officer at CAUT and now in a similar position with UMFA, and Dr. Savage talked about how to keep associations strong under pressure.

They stressed the importance of keeping the membership informed so that they are ready to respond in times of crisis, and having clear lines of authority within the union executive and negotiating team.

It is clear in negotiations across the country that university administrations are targeting two components of collective agreements: financial exigency and redundancy articles; and salaries and salary scales. Two sessions were devoted to these issues.

In the first, Kevin Banks (professional officer at CAUT) and Maureen Kilgour addressed the nuts and bolts of negotiating financial exigency and redundancy articles, highlighting the need to retain a well-defined process with reasonable timelines and adequate investigative mechanisms in which faculty, either as members of senares or members of commissions of inquiry, are participants.

It is particularly crucial that language contained in these articles does not allow individual faculty to be laid off, as was the intent of the University of Manitoba administration in their initial proposals.

Michael Piva (Ontario Confederation of University Faculty Associations), Ron Melchers (Ottawa) and Roseanne Hood (UBC) dealt with the rationale of salary scales. Most university salary scales contain a career progress increment of some sort and giving these up at the negotiating table has dire consequences on careet earnings, especially for young faculty at the beginning of their careers.

Also addressed was the issue of the fairness of current salary scales, especially as across the board scale salary increases tend to favour the top end of the scale more than the borrom, thus placing young faculty at a further disadvantage. The issue of how to fix salary scales promises to bedevil faculty unions as long as the money allocated to salaries remains scarce.

The sessions in Level 1 were under the capable tutelage of various members of the CAUT staff, augmented with visiting experts. CAUT Professional Officers Christiane Tardif and Pierre Choquette designed and coordinated sessions on the legal framework of collective bargaining (led by Kevin Banks), verbal skills and oneon-one negotiating exercises.

CAUT Professional Officer Maureen Webb introduced the grievance process and led the participants through some simulations. Two plenary sessions, one on developing proposals and clause drafting, and another on models of conciliation, mediation, arbitration and dispute resolution were led by Ed Lavalle, President of the College Institute Educators' Association of BC, and Bill Graham, Vice-President of CAUT, respectively.

Prior to the traditional conference-ending all-day negotiating simulation, all the delegates assembled in a final plenary session to compare views on strategies for collective bargaining under siege, moderated by Ed Byard. It was clear from the discussion generated that those present had no shortage of ideas about what needs to be done. A brief summary of the dis-

Build strength within the union: Be vigilant, get the facts, challenge assumptions; educate your members on an ongoing basis; deal with dissent within the union by focusing on issues; reexamine your membership base; and keep recruiting and training new members. If your association is not a certified bargaining unit perhaps it's time to reassess whether certification is warranted.

Maintain strength at the negotiating table: Audit your agreement to see where changes are needed; develop a strategy for negotiations by consulting widely within the member-

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Recherche: l'ACPPU s'oppose à un code déontologique

TE COMITÉ DE DIRECTION A pris position, cet érè, au sujet du code de déontologie sur la recherche utilisant les sujets humains proposé par les trois conseils de recherches, et s'y est vivement opposé. Les trois conseils disposent déjà de codes sur la même question mais le nouveau code qu'ils proposent s'appliquerait à tous les chercheurs

L'ACPPU reconnaît le besoin de ce genre de code en médecine, en psychiatrie er en psychologie. Les horreurs commises par les médecins du IIIe Reich ont prouvé il y a de nombreuses années qu'ils étaient nécessaires. Tourefois, le fait d'érendre ces codes à d'autres disciplines se révèle une question beaucoup plus épineuse que ne le croient beaucoup de personnes.

Lorsque l'on crée un document de ce genre, la plus grande difficulté consiste à distinguer la perspective philosophique des règlements que des organes quasi judiciaires, tels les comités d'éthique universitaires, pourraient appliquer. Tant l'aspect philosophique que l'aspect juridique sont importants. Ils sont toutefois différents. Si l'on ne tient pas compte de cette différence, on aura comme produit final un document tellement vague et ambigu qu'il donnera le pouvoir d'interdire à peu près n'importe quoi.

C'est exactement ce qui se produit avec le projet de code des trois conseils fédéraux de recherches. Dans sa réplique au groupe de travail, le Comité de direction de l'ACPPU a fait remarquer que d'appliquer aussi le document aux collectivités était une erreur. Dans le contexte, une collectivité est définie comme tout groupe de personnes se considérant comme telle et ayant un but quelconque.

Le projet s'assortit d'un modèle déontologique de recherches dominé par une terminologie propre aux chercheurs en sciences médicales et visant à ce que toutes les formes de recherches ne nuisent pas aux sujets et qu'elles leur soient profitables. On exige ensuite qu'aucune recherche utilisant des sujets humains ou des collectivités ne soit effectuée sans le consentement des personnes ou des dirigeants de la collectivité faisant l'objet de la recherche. Selon le code, il faudrait effectuer la recherche en collaboration avec le sutet.

Or, comme le Comité de direction de l'ACPPU l'a souligné, la recherche sur la politique gouvernementale, qu'elle porte sur les relations industrielles, le rôle du milieu des affaires ou des groupes syndicaux en politique, l'analyse de la suprématie blanche ou de groupes haineux, ou la recherche sur la réussire ou non du parti Liberal à réaliser les promesses du Livre rouge, peut fort bien dégager des conclusions que les personnes ou les groupes trouveront préjudiciables à leurs intérêts et certainement des camps nazis? pas profitables.

Il peut en êrre de même des compagnies, qui sont également des collectivités, et qui n'aiment pas du tout les scientifiques de l'environnement. Le projet de code aurait comme effet pratique de permettre à ces groupes d'exercer un droir de veto pour tout projet de recherche sur leur collectivité qu'ils n'aiment

Selon le Comité de direction, cette situation réduirait la recherche sur la politique gouvernementale à un rôle tellement anodin qu'elle n'en vaudrair plus le coup. Les chercheurs Canadiens deviendraient la risée de la communauté internationale universitaire

Le projet de code s'applique également à toutes les formes de recherche et non pas seulement à celles subventionnées par le gouvernement fédéral.

Le Comité de direction a insisté sur l'effet dévastateur que le projet aura sur la critique littéraire qui désormais ne pourra se réaliser qu'avec le consenrement du sujet ou de ses héritiers, sans période limite. Les biographies, en particulier celles qui ne sont pas autorisées, soulèvent le même genre de pro-

Le Comité de direction a conclu que les sujets vivants jouissaient déjà au Canada d'une grande protection grâce aux lois sur la diffamation verbale ou écrite et sur le droit d'auteur. Pourquoi donner des outils plus puissants pour réduire la recherche sur leurs activités?

Le code s'applique non seulement aux travaux sur les vivants mais aussi sur les morts. C'est de la pure folie, selon le Comité de direction, car la liste des personnes et des établissements qui pourraient aimer exercer un droit de veto pour des travaux historiques est presque infinie. Il a cité en exemple le cas des religions et des sectes religieuses dont plusieurs n'aiment pas les recherches critiques que l'on effectue sur elles.

Il a donné l'exemple récent de certains membres de la collectivité Sikh de Colombie-Britannique qui ont tenté d'imposer leur orthodoxie religieuse aux travaux historiques du titulaire de la chaire en études Sikh de l'Université de la Colombie-Britannique. L'administration de l'université a résisté aux pressions. Cependant, si le code était adopté, elle devrait maintenant exiger de ses professeurs la même orthodoxie à l'avenir.

Le groupe de travail a également inclus de manière explicite les nations dans la définition des collectivités. Ainsi, à qui vous adresseriez-vous pour obtenir la permission d'écrire un livre sur l'Allemagne nazie : à l'ambassadeur d'Allemagne, au chancelier Kohl, aux héritiers des dirigeants Nazis ou aux geôliers et aux bourreaux

Le Comité de direction de l'ACPPU a ensuite fait connaître sa deuxième objection au code, à savoir sa facture, qui tient à la fois du traité philosophique et du code légal. Le Comité de direction a suggéré qu'il y ait deux documents pour éviter la confusion. Les aureurs du code ont essavé de camoufler le problème en soutenant qu'il ne s'agissair pas d'un règlement et que d'autres instances, telles les universités, devront mettre en oeuvre un mécanisme d'application du

Voilà un faux-fuvant puisque le document fédéral à caractère fortement réglementaire, serait inévitablement introduit dans les comités d'éthique de la recherche et les comités d'appel des universités notamment. Le langage vague et confus non seulement créerait des injustices mais constituerait une franche invitation à quiconque souhaire utiliser un instrument de la sorte pour s'atraquer à la liberré d'expression et à la liberté universitaire dans le milieu universitaire. Pour le Comité de direction, la dernière chose dont les universités ont besoin en ce moment est une invitation ouverte à de tels litiges.

L'ACPPU s'est opposée aux procédures suggérées dans le document qui écartent les conseils d'université ou les conseils généraux de faculté. Elles sont injustes pour les chercheurs et peu réalistes pour les petites universités. L'ACPPU a fait remarquer qu'il n'y avait aucune mention de coûts et a proposé que le gouvernement fédéral trouve de nouveaux crédits pour permettre aux universités de donner au code son plein effer

Enfin, l'ACCPU a mentionné trois secteurs touchés par le projet de code qui pourraient profiter d'une étude plus poussée, soit la recherche anthropologique chez les Premières nations, la recherche dans le Tiers-Monde et les conséquences de la recherche sur les femmes en particulier dans les sciences médicales.

Dans une lettre distincte adressée aux présidents des trois conseils, le directeur général de l'ACPPU a proposé que l'échéancier d'adoption du document soit prolongé afin de permettre au groupe de travail d'assimiler tous les commentaires qu'il a reçus.

Le Comité de direction de l'ACPPU avait déjá recommandé que le groupe de travail rédige un code seulement pour le domaine médical s'il y avait urgence d'en avoir un dans ce secteur. Le projet est d'ailleurs plus détaillé et plus axé sur ce secteur, même s'il nécessite des révisions.

La lettre du Comiré de direction de l'ACPPU est disponible à http://www. caur.ca. Le rexte du projet de code se trouve à http://www.ethics.ubc.ca/code/

Jeu de pouvoir au Manitoba

SUITE DE LA PAGE I

mais aussi aux programmes qu'ils offrent. Autrement dit, la ministre et les personnes qu'elle nomme peuvent déterminer les programmes offerts par l'université. La définition de programme d'études prouve à quel point ce pouvoir est considérable. Le terme est en effet assimilé à tout groupe de cours donnant droit à des crédits et menant à un grade, à un diplôme ou à un certificat. Enfin, s'il a oubliè quelque chose, le cabinet «peur, par règlement, prendre toute autre mesure qu'il estime nécessaire ou souhaitable à l'application de la présente loi».

Par l'entremise du Conseil, le gouvernement déterminera désormais les critères d'évaluation des travaux des professeurs.

Les universités devront obtenir le consentement du Conseil pour réduire un programme, un service ou des installations ou y donner de l'expansion. S'il consent, le Conseil pourra imposer toutes les conditions qu'il veut. Par réduction, on entend notamment la réduction du nombre d'étudiants.

À l'origine, les commissions de subventions devaient servir de tampon entre le gouvernement et les universités et les collèges. Selon le directeur général de l'ACPPU, Donald Savage, le conseil que crée le projet de loi 32 n'est pas du tout un tampon mais plutôr l'instrument du gouvernement, un appareil qui permettra à la ministre de ne pas assumer la responsabilité des mesures draconniennes prévues par son gouvernement.

Il a ajouté que le milieu universitaire devrait comprendre que les propositions du gouvernement sont un retour au 19e siècle dans les provinces anglaises alors que les politiciens nommaient les professeurs et s'assuraient que les universitės ėtaient assujetties au favoritisme politique.

Le gouvernement planifie depuis de nombreuses années cette prise de contrôle. En 1992, il a mis sur pied une commission d'examen présidée par l'ancien premier ministre conservateur, Duff Roblin, qui ptéconisait une diminution du rôle des professeurs dans la direction des universités, une réforme de l'enseignement, de la recherche et

des activités de création pour qu'ils correspondent aux besoins du Manitoba définis par le gouvernement, et une diminution du financement des universités au profit de l'enseignement à distance et des collèges communautaires.

Le gouvernement a réagi positivement au rapport de la commission et a demandé aux universités de se spécialiser dans des domaines qui l'intéressait, notamment le tourisme, les soins de santé, le domaine aérospatial, les télécommunications, les industries environnementales et le secteur agroalimentaire. Il leur a également demandé d'éliminer les couts ayant un faible taux d'inscription et de mettre un terme au double emploi. Il a fait savoir qu'il ne voulait plus maintenir les professeurs dans le rôle traditionnel de l'enseignement. de la recherche et du service à la collectivité. Par la suite, le ministre a informé une délégation de la Fédération des associations des professeurs du Manitoba (FAPUM) de son intention de réduire les crédits d'augmenter les frais d'inscription. de diminuer les effectifs étudiants et d'assujettir les universités au marché. La ministre actuelle a déclaré à la FAPUM qu'elle avait l'intention de poursuivre le mandar de son prédécesseur.

Selon William Bruneau, prėsident de l'ACPPU, il est remarquable que des gouvernements conservateurs comme celui du Maniroba prêchent l'allégement de l'appareil gouvernemental pour en mettre moins sur les épaules de la population d'une part, et que, d'autre part, ils créent un projet de loi permettant aux politiciens et aux bureaucrates de gérer à outrance les uni-

La Fédération des associations des professeurs du Manitoba, qui représente les associations de professeurs de quatre universités de la province, est en train d'organiser une campagne de résistance au projet de loi. Elle propose des réformes de rechange qui, entre autres, restructurent le Conseil pour qu'il compte un nombre égal de représentants nommés par le gouvernement et de représentants élus des établissements d'enseignement postsecondaire. Le président de l'ACPPU a assuré à la FAPUM un appui national dans son combat.

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Why Society Needs Tenure

BY DONALD C. SAVAGE

HY IS TENURE NECESSARY? The Supreme Court of Canada has made the point very clearly. In a case involving a number of professors and universities, ir said: "Tenure provides the necessary academic freedom-to allow free and fearless search for knowledge and the propagation of ideas" (McKinney et al). It pointed this out because it also said that the Charter of Rights and Freedoms does not apply to universities but that this lack of protection from the Charter was mitigated by the presence of the tenure system.

The Supreme Court then went on to commend the words of the Court of Appeal. That Court said: "The policy of tenure in university faculties is fundamental to the preservation of academic freedom. It involves a rigorous assessment by one's peers of academic performance afrer a probationary period of up to five years. Once tenure is granted, it provides a truly free and innovative learning and research environment. Faculty members can take unpopular positions without fear or loss of employment..."

Universities exist so that there can be free and independent teathing and research. The Supreme Court put it succinctly: "Universities need to be on the cutting edge of new discoveries and ideas..." Society benefits from free discussion in the universities and independent research because this is how we learn new ways of doing things.

As the CAUT says in its Policy Statement on Academic Freedom: "Academic members of the community are entitled, regardless of prescribed doctrine, to freedom in carrying out research and publishing the results thereof, freedom of teaching and of discussion, freedom to criticize the university and the faculty association, and freedom from institutional censor-

Tenure is the device for protecting this freedom. What does it mean? It means that a professor can be fired, but only for just cause before an independent tribunal, usually an arbitration. As the Court of Appeal said: "This is based usually on gross misconduct, incompetence, or petsistent failure to discharge academic responsibilities."

If a ptofessor could be fired ar the whim of the president of the university or the chair of the board without rhe need to prove just cause, you can be sure that thinskinned politicians, pressure groups in the community who demand orthodoxy rather than criticism, jealous rivals, and others will

press the president to get rid of controversial professors. Past history tells us that, without tenure protections, many presidents or board chairs will succumb to these pressures. The consequence will be a culture of compliance rather than one of new ideas. That is why professors insist on a fair and just procedure rather than the grace and favour of administrators or government officials.

Could it happen? Just this year two professors of management at the University of Calgary noted in a publication that the health cuts mandated by Alberta's Klein government were roughly similar in size to the tax breaks given the oil

The representatives of the oil industry made ominous sounds, and the administration did not exactly rush to the defence of its faculty. Without tenure, would the university defend a professor who discovered that toxic chemicals manufactuted in the province were lethal, that the forestry practices in the province were inferior to other countries, or that the anti-pollution measures of the provincial government did not work, when those affected demanded that he or she be fired? Would it defend a professor who encouraged his students to engage in public discussion on whether the economic policies of the province actually worked and whether there were alternatives? I think you know the answer.

Rarely do the holders of powet want to debate their policies. They prefer to silence their critics.

But what happens if the money runs out? Does tenute guarantee that there will be no layoffs? Isn't tenure a job for life regardless of the financial situation of the universities? Of course not. Virtually all faculty collective agreements in Canada have a financial exigency article which recognizes that faculty can be laid off if there is a genuine and serious financial crisis. Futthermore, across the country large numbers of university faculty are taking up early retirement schemes offered by university managements although many would ptefer not to do so.

Those who attack tenure are generally too cowardly to put their true cards on the table. What they teally want is a subsetvient and acquiescent university community which will obsequiously uphold the status quo - a comfortable university rather than a creative and independent one.

(Donald C. Savage is Executive Director of CAUT.)

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York Administration Tries Negotiation End Run

AST SPRING ALL OF THE ONatario university administrations found themselves bargaining with their faculty because the constraints of the social contract imposed by the Rae government came to an end.

For a while it seemed as though a cabal of universities, where the faculty association was a certified bargaining agent, would try to replicate the failed coup by the administration in Memorial University last year.

Last summer the Memorial administration abruptly terminated bargaining after two days of regular negotiation, treated the ensuing conciliation process as pro forma, and then announced at the beginning of July that it would annul the collective agreement and substitute its own administrative handbook.

In many provinces including Newfoundland labour legislation is written so that after a period of formal conciliation mandated by the Jabour act either side can strike or lock out, Instead of locking out, the Memotial administration issued its handbook and dared the faculty to strike if it did not like it.

The president of Memorial stated that this was necessary because of an immediate financial crisis. This scenatio no doubt seemed ideal because it would produce a crisis in the middle of the summer when many of the faculty were away. Instead it produced a crisis which dragged on through the fall and early winter, convulsed the university for months, provoked a strike vote, resulted in the withdrawal of the administrative handbook, and eventually saw a last-minute signing of a collective agreement which could easily have been achieved the previous summer. Meanwhile the immediate financial crisis seemed to go on hold.

In Ontario this confrontational scenario seemed to be the path desired by the administrations at Carleton, Wilfrid Laurier, Nipissing, Trent and York. If thete was a cabal, it quickly dissolved. The Catleton Board of Governors agreed to arbitrate. Wilfrid Laurier and Nipissing settled. Trent agreed ro posrpone matters to the fall. This lefr York to try the Memorial tack during the summer.

At York negotiations had sputtered along in the spring without much success. The administration wanted to focus on retirement provisions of the contract in order ro reduce the benefits for reriring professors and to reintroduce mandarory retirement at age 65.

The faculty association wished to maintain flexible retirement provisions and to increase salaries because York had fallen from fourth to eleventh place in the province duting the period of the social contract and the years just previous. It argued that this approach was feasible because York was in a healthy financial position and had no problem recruiting students since it was in the most heavily populated part of the country. It also wished to deal with workload and the effects of rechnologi-

At the end of April, after just a few weeks of negotiation, the administration applied for conciliation. A conciliation officer was appointed to meet with the parties on June 27. On that first and only day of conciliation the administration declared an impasse and tequested a "No Board" report. This was a legal prerequisite for the administration to be in a lockout position or to permit it to alter unilaterally the terms of the collective agreement.

The No Board Report was issued on July 9 and 16 days later the administration had obrained the powers it sought. After two further days of mediation, the administration announced on Aug. 1 that it was altering unilaterally two

articles of the collective agreement - those on flexible retirement and on career progress increment.

The administration now has the power to unilaterally amend any other article ir had previously put on the bargaining table.

The faculty association rejected these manoeuvres. It called a well-attended membership meeting towards the end of July which voted massively to support the stance of the negotiating team. The Executive Secretary of CAUT atrended the meeting and pointed out that the administration was tearing up the collective agreement and substituting what amounted to an administrative handbook,

Members of the negotiating team discussed the university's financial statements, pointing out that the university was in a healthy financial position. In the last two years operating revenue had exceeded operating expenses by a total of more than \$15.6 million.

The team also noted that York, unlike some other Ontario universities, had no shortage of students despite substantial fee increases and was unlikely to have such shortages since it was located in the biggest population centre in

The association called on the administration to agree to a mediation/arbitration of the outstanding differences. This would be a process by which a mediator would work for a fixed period of time and, if no agreement were reached, he or she would be transformed into an arbitrator who would make a final and binding decision. The administration rejected mediation/arbitration and wrore the faculty to announce its imposition of the new administrative contract.

The association has called a membership meeting for Sept. 6 in order to discuss the options.

Humanists & Social Scientists Form New Federation

HE SOCIAL SCIENCE FEDeration of Canada (SSFC) and the Canadian Federation for the Humaniries (CFH) have amalgamated to create the Humanities and Social Sciences Federation of Canada (HSSFC).

The HSSFC will represent 54 learned societies, 69 universities and colleges and over 24,000 scholars and graduare students active in the study of languages, soci-

phy, psythology, anthropology, history, philosophy, classics, law, economics, education, as well as linguistics, women's issues, industrial relations and international

As co-presidents, Dr. John Scott (former President-Elect of CFH) and Dr. Gregory Kealey (former Presidents of SSFC) will be working with an interim Board

ology, literatures, religion, geogra- from across Canada to ensure that the new Federation is tesponsive not only to the needs of the community but of all Canadians.

One of the flagship programs of the HSSFC will be the Congress of the Social Sciences and Humanities, formerly the Learned Societies Conference, to be inaugurated at the University of Ottawa in 1998 to coincide with the university's sesquicenrennial anniversary.

Annual Bargaining Conference

FROM PAGE 3

ship: executive needs to decide on priority items; and negotiaring team needs to develop tactics within the mandate provided by the membership and the executive.

Opening positions should be clearly stared, defensible, and should uniformly represent improvements to the collective agreement, but they should not raise unreasonable expectations within the membership. Assume that accepted rules of bargaining may be broken by the employer or the government but don't overreact - hope for the best, prepare for the worst.

Support the principle of collective bargaming: Counter arguments made by politicians and administrators that collective agreements are impeding rhe ability of the university to maintain excellence and efficiency; good collective agreements promote labour peace, and the process has withstood the test of time, including hard times. If collective bargaining is nor working well, find out why not. Is it the employer's fault, is it the union's fault? Perhaps the wrong people are in union posts.

Take political action: Build coalitions with other unions, both on and off campus; get support of union members whose livelihood depends on students and the presence of the university in their community; participate in non-partisan action groups (eg Target Education, Coalition for Fairness) that sup-

port quality in education; keep the profile of the university and its contribution in the public eye, through the media, the internet, Web pages, or even over-the-fence conversations; enlist the help of administrators or alumni to promote the value of post-secondary educarion; talk to politicians about education issues whenever the opportunity arises.

The plenary session ended the training and policy sessions and all delegates participated in an all-day negotiations simulation as either a member of an "association" or "board" team trying to conclude negotiations on a collective agreement. In all cases, agreement was reached, but only after hard bargaining by all. (It is actually scary to see the relish with which our faculty colleagues can emulate the unreasonable and intransigent behaviour of university administrators in these simulations!).

As the delegates departed, planning was already beginning for next year's conference at Val David in June, 1997.

(Ed Byard is a member of CAUT's Collective Bargaining and Economic Benefits Committee.)

I wish to thank all the facilitarors and participants for making the conference a success - especially Dorothy Milne, my co-organizer from the Collective Bargaining and Economic Benefits Committee, as well as Christiane Tardif, Pierre Choquette, Louise Desjardins, and Nancy Gordon from the CAUT office.

CAUT Objects to New Research Code

FROM PAGE I

group of persons who consider themselves a collectivity for any

This is then married to a medical model of research ethics which is defined to ensure that all research chould do no harm to research subjects and should also do good for them. Then the document requires that no research on human subjects or collectivities should take place without the consent of the individuals or the leaders of the collectivity. It then follows, as the code states, that research should be done in partnership with the research subject.

However, the CAUT Executive pointed out, public policy research whether on industrial relations, the tole of business or labout groups in politics, analysis of white supremacy or other hate groups, or research on the success or otherwise of the Liberal Party in applying the Red Book - may well come to conclusions that individuals or groups consider to be harmful to their interests and certainly not beneficial to them.

The same may well be true of corporations (which are also collectivities) who do nor take kindly to environmental scientists. The practical effect of the draft code would be to give all these groups a veto over any research about their collectivity which they did not like.

This, said the CAUT Executive, would make public policy research so anodyne that it would not be worth doing. It would also make Canadian researchers the laughingstock of the international community of scholars.

The draft code also requires that it be applied to all research, not just that funded by the federal government.

The CAUT Executive pointed out the devastating effect that the proposed code would have on literary criticism, which now could only be done with the consent of the subject or the subject's heirs with

no limitations on the timescale involved. Similar problems arise with biographies, particularly of the unauthorized type.

The Executive noted there was plenty of protection in Canada for the living as a consequence of the laws on libel and slander as well as copyright law. Why give the powerful more tools to reduce research about their activities?

The code extends its regulation not only to works about the living but also those about the dead. This way, said the Executive leads to madness. The list of individuals and institutions who might like the power to veto historical works is almost infinite. It cited, for example, religions and religious sects, many of whom do not favour critical research about themselves.

It noted that recently cettain members of the Sikh community in British Columbia tried to impose religious orthodoxy on the historical work of the holder of the chair in Sikh studies at the University of British Columbia. The university administration resisted this pressure, but presumably would, if the code were adopted, now have to require such orthodoxy from the faculty member for any future re-

In addition the working group had explicitly defined collectivities to include nations. Who would you consult for permission to write your book on Nazi Germany the German ambassador, Chancellor Kohl, the heirs of the Nazi leadership or of the Nazi ptison guards and executioners?

The CAUT Executive then noted its second major objection to the code, namely that it combined both a philosophical treatise and a legal code. The Executive suggested there be two documents, otherwise confusion will be the result. The authors of the code try to camouflage this problem by arguing that it is not a regulation and that other bodies such as universities will have to develop the means to apply the

This, however, is an evasion since it is inevitable that the federal document, which is heavily regulatory in its language, would be introduced into university research ethics boards, appeals committees, and the like. The vague and fuzzy language would not only produce injustice but would be an open invitation to those who want to use such proceedings to attack free speech and academic freedom in the academy. The last thing we need at the moment, the Executive said, was an open invitation to such liti-

CAUT objected to the procedures suggested by the document which sidetracked university senates or general faculties' councils, were unfair to researchers and were impractical in small universities. It also noted there was no discussion of costs and suggested Ottawa should find new funds for the universities to allow them to make the code operative.

Finally CAUT noted that there were three areas touched on in the draft code which might benefit from further study - anthropological research among the First Nations, research in the Third World, and the impact of tesearch on women particularly in the med-

In a separate letter to the presidents of the three councils, the Executive Director of CAUT suggested the timetable for adoption of this document be extended to allow the Working Group to digest all the comments it has received.

The Executive of CAUT had already recommended that if there was a rush to have in place a code related to medicine, the Working Group should produce a document solely for that area since the draft code was both more detailed and more sensible in this context, even though still requiring revision.

The CAUT Executive's letter can be found at http://www.caut.ca. The full text of the proposed code can be found at http://www.ethics.ubc.ca/code/

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Engineering Graduate Student Held in San Diego State U. Shootings

Police outlined on Friday how they believed a graduate student had killed three professors at San Diego State University a day earlier in what they called execution-style shootings.

At a press conference at police headquartets, officers described the events as follows:

At 2 p.m. on Thursday, Frederick Martin Davidson, a 36-yearold master's-degree candidate in mechanical engineering, came to Room 327 of the Engineering Building to defend his master's thesis for a second time. He had failed during his fitst attempt several months earlier.

When he arrived in the room, he was formally presented to his thesis-review committee by his adviser, Chen Liang, an assistant professor of mechanical engineering. Mt. Davidson then walked across the room, reached into a laboratory first-aid kit, and pulled out a 9-millimeter handgun that he had placed there earlier.

He first shot Mr. Liang, and then he hunted down and killed the two other professors on the thesis panel as they attempted to flee. They were Constantinos Lyrintzis, an associate professor of aerospace engineering and engineering mechanics, and D. Preston Lowrey III, an associate professor of mechanical engineering. Mr. Liang was 32; Mr. Lyrintzis was 36; and Mr. Lowrey was 44.

Three other graduate students were in the room at the time to watch Mr. Davidson's thesis presentation. They told police that he had not attempted to kill them. Police officers said their account was largely based on what the students said they had seen and on a note that was found on Mr. Davidson but that police officials declined to describe. The police hypothesized that Mr. Davidson had expected to fail his thesis defense a second time, an outcome that might have resulted in his termination from the prooram.

Campus police officers arrived quickly at the scene after the killings and said later that they had found Mr. Davidson, still armed, pacing up and down the third-floor

hallway

They said he had begged them to shoot him. At their urging, he dtopped his gun, and the San Diego police soon had him in custody.

Mr. Davidson has not been arraigned, but he will be charged with three counts of murder, police officials said. He did not have a lawyer as of Friday afternoon.

According to university officials, Mr. Davidson had been a student at San Diego State since 1987. He received a bachelor's degree in aerospace engineering in 1991, but then reportedly had difficulty finding a job. He took courses at the university without enrolling in a degtee program from 1991 to 1994, when he started the master's program. His thesis, "Characteristics of Torsional Shape Memory Alloy Actuators," concerned research on a special alloy that can be deformed and yet retain its shape until it is heared.

Students and faculty members at San Diego State said they were in shock at how the campus had lost three young and talented faculty members. "This leaves us with a void that will be impossible to repair," said Pieter Frick, dean of the College of Engineering. "How dare this happen to us."

In a letter to the campus community, Stephen L. Weber, the university's president, praised the three professors for "devoting their alltoo-short lives to the noble work of education, to sharing their knowledge and wisdom with others."

Mr. Weber, who took office July 1, urged students and faculty members to share their grief. "We will each have our own petsonal and private way of coming to grips with this tragedy," he wrote, "but let us not forger that we are a community, that we can find solace in one another, and in our shared sense of loss."

On Friday afternoon, more than 1,000 students and faculty and staff members gathered in the auditorium of Montezuma Hall to mourn together. Arm in arm, their eyes reddened with tears, they remembered their fallen colleagues.

"I worked closely with Cosras, and he was a wonderful man and a dedicated scholar," said David Dufault, the chairman of the history department, in an interview.

He said news of the killings had spread quickly on Thursday afternoon, and rumors that a gunman was on the loose had sent the campus into a fearful frenzy. "For an hour and a half, no one knew what was going on, and we were all afraid," he said.

Still, he said that the university should not overreact, for example, by installing metal detectors to try to keep guns off the campus. "First, it would be very difficult, because there are so many entrances here," he said. "But more importantly, it would change the nature of the campus, to one of distrust."

The only thing the university could do to prevent such an incident from recurring, Mr. Dufault said, would be to work harder at spotting and helping students under stress.

"Any thoughtful and demanding graduate program is bound to disappoint some students," he said. "What we have to do is get better at helping students through their disappointments."

Some students here said that they too had experienced great anxiety at times over their academic work. Still, they said, they could little understand what impulse could have led Mr. Davidson to kill three people, as police charge he did.

"He must have had all his chips on the table," said Armando Benny, a senior at the university.

He said it was unfortunate that it had taken such an event to bring the campus community together.

But together, students and faculty members left flowers and wreaths outside the Engineering Building on Friday afrernoon. Some even ventured inside, to Room 327, now cordoned off by the police, there to say goodbye ro three men who were their professors, their colleagues, and their friends.

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Suspect in San Diego State U. Shootings Pleads Not Guilty

THE GRADUATE STUDENT charged with shooting to death three engineering professors at San Diego State University pleaded not guilty in court Monday. His lawyer said the student had experienced lifelong emotional and psychological problems.

Police say Frederick Martin Davidson, a 36-year-old master's-degree candidate in mechanical engineering, shot the ptofessors just before he was to defend his master's thesis for a second time. He had failed in his first defense several months ago. Police say he pulled a 9-millimeter handgun from a hiding place and shot the ptofessors as they tried to escape. After begging police officers on the scene to shoot him, he surrendered, authorities say.

At his arraignment in San Diego Superior Court, Mr. Davidson pleaded not guilty, and a judge ordered him to be held without bail. His lawyer, Katherine Coyne, said that Mr. Davidson was under a suicide watch in his jail cell. His family, she said, has a long history of mental illness, and although he has suffered from psychological ptoblems, his relatives failed to recognize them.

"It's tragic that a young man who obviously has great mental promise and served honorably in the military should have failed to have his mental problem recognized and treated," she said, noting that Mr. Davidson had served in the U.S. Army for four years.

The prosecutor has filed a "special circumstances" motion, which means Mr. Davidson could get the death penalty if he is convicted, said Gayle Falkenthal, a spokeswoman for the San Diego District Attorney's Office. Under California law, multiple murders and "lying in wait" are two crimes that can carry a death sentence, she said. A preliminary hearing in the case is scheduled for December 5.

Rick Moore, a university spokesman, said San Diego State was not planning any new security measures following the incident. The Engineering Building, where the shootings occurred, has reopened. "We already have a very strong statement about the presence of firearms on campus, and while we are concerned about security questions, I don't know how we could effect a plan on our campus," Mr. Moore said.

The campus mood remains subdued, he said, even as preparations for the fall semester are under way. A memorial service for the three professors is planned for September, after students and faculty members have returned. University officials are also planning to start a memorial fund for the families of the victims, he said.

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ATTENTION! WARNING!

RCMP Warns of Nigerian Letter Scams

The RCMP has advised that the Canadian university community has been the subject of various frauds and scams originating in Nigeria whereby the recipients are promised compensation for assisting in the transfer of money out of Nigeria. Members should be sceptical of such propositions. Further information can be secured from Cpl. R. Christianson in Edmonton at (403) 945-5110.

Mise en garde de la GRC contre des escrocs nigérians

La GRC nous a informés que le milieu universitaire canadien faisait l'objet de diverses fraudes et escroqueries provenant du Nigéria. Des escrocs promettent à des gens une somme d'argent en échange de leur aide pour transférer des capitaux du Nigéria. Les membres du milieu universitaire devraient se méfier de ce genre de proposition. On peut obtenir plus d'information sur la question auprès du caporal R. Christianson, à Edmonton, au (403) 945-5110.

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Canada's Information People



Issue of openness plagues MUNFA

The CAUT Bulletin report (March 1996) of the agreement on a new contract at Memorial includes at least one serious error. One can set aside the self-serving hearsay accusing members of the bargaining unit of being "the Neville Chamberlains of Memorial" because they expressed views contrary to those of the MUNFA negotiating team.

It is, however, totally incorrect to state that the "small minority" who expressed these views supported the administration's positions - the record shows quite the opposite. The dissent was directed primarily at the lack of openn arriving at the MUNFA positions and the strategy employed by the negotiating team.

We are all familiar with the perceived requirement for secrecy during the negotiating process, but it is equally important that there be an adequate forum for the open presentation and discussion of alternate viewpoints. It is significant that the same issue of the Bulletin addresses this very issue of openness (by administrators) in an article "Veils of Secrecy" by Gordon Shrimpton. He correctly points out that the cost of secrecy is an erosion of trust.

This is what I believe occurred during the Memorial negotiations. We can hardly expect openness on the part of the administrators at our university if we are not willing (or able?) to tolerate the same openness in the conduct of the most important of our union's functions - the negotiation

The climate to openly express dissent, whether towards politicians, university administrators or union executives goes right to the heart of academic freedom. It is not just the right to express dissent that is important, but the climate created in which that dissent is tolerated. It would seem from the penultimate paragraph in the Memorial article, by the derision expressed and the censure implied, that MUNFA is a long way from setting a climate wherein dissenting views are to be met with tolerance.

JAMES A. WRIGHT Earth Sciences, Memorial University of Newfoundland

MUNFA responds to Professor Wright

I am replying to Dr. James Wright's Lettet to the Editor in order to correct a serious misrepresentation which that letter contains. Dr. Wright implies that there was a lack of openness on the part of MUNFA in arriving at its bargaining positions and the strategy employed by the negotiating team. He also suggests there was an effort to suppress dissent during that process.

I would first point out that during the period of negotiations the faculty association executive called an unusual number of general meetings to discuss the contract, the bargaining strategy, and eventually the strike vote. These took place in 1995 on July 6, Sept. 28, Oct. 25, Nov. I, Nov. 15 and Dec. 7, and on Jan. 18, 1996. Of these seven meetings, all but two were extraordinary meetings and all well atrended.

In addition, the negotiating committee held constituency meetings every Friday during the period of actual negotiations from November 1995 to January 1996, at which members were invited to atrend and speak to the negotiators.

Six larget constituency meetings took place between Dec. and 18. The committee also circulated 24 issues of che Negotiating News, a regular newslettet in which up-to-date developments at the table were reported in voluminous detail, frequently over several pages.

There was, in short, a whole-hearred effort on the part of the executive and the negotiating committee to inform members of what was transpiring, obtain cheir opinions and support, and frame negotiating positions and strategy accordingly.

There was no curtailment of the tight or opportunity to express dissent. On the contrary, there were active and organized efforts by a number of dissenting faculty to change members' minds, both during discussion at meetings and through direct communications to MUNFA and to individual members. Every member had the opportunity to vote secretly in the strike ballot. Dissent, in short, was not inhibited

It is important for those in a dissatisfied minority to distinguish between the suppression of dissent and the failure of the majority to accept a dissenting point of view. Suppression of dissent, as Dr. Weight points out, is not legitimate, and should lead quite reasonably to distrust. Majority rule, however, is the essence of democraric decision-making, and will happen in democratic institutions whenever complete consensus is not achieved. Distrust on the part of a minority under circumstances of open and fair debate and secret ballot bespeaks an anti-democratic bias, implying a refusal to be satisfied unless the minority is able to impose its will on the majority.

It could not be more obvious that in the present climate some university administrations no longer have a commitment to protecting academic freedom as a primary and defining goal of a university. Now, therefore, this fundamental value can only be defended through the collective action of practising professionals. The real threat to academic freedom lies in the attempt by administrations and governments to undermine the institutions which sustain it, which include tenure and collective agreements.

Indeed, we would suggest to Dt. Wright that the recent negotiation at Memorial presents one of the clearest examples to date of a battle in which the capacity for collective action, initiated by democratic decision, was necessary to preserve academic freedom from this threat.

> CHRISTOPHER DENNIS Past President, MUNFA

Retirement assets need careful consideration

Thank you for Frank Reynolds' recent informative article on protecting retirees against inflation (April 1996). Two comments are called for.

First, at retirement most of the professoriate possess a variety of assets which offer different types and extent of inflation protection. In order of importance, these are typically pension rights, mortgage-free dwelling, RRSPs, life insurance, and securities which are not tax-sheltered. Hence, the choice on which Reynolds focuses - whether or not to try to leave a substantial estate - has to be considered not in the unidimensional situation that he discusses, but in a more realistic context.

Some asset categories at retirement are mote ot less commitred toward creation of an estate and others are not. For example, pension and RRSP annuities may terminate at death, while life insurance and dwelling(s) go into the estate. Analysis of a differentiated asset position will yield rathet different results from those of Reynolds.

Second, a number of universities in Canada have pension arrangements with excess-interest indexation, an option not considered by Reynolds. Such arrangements provide nonguaranteed indexation up to changes in the CPI, to the extent investment performance of the pension plan exceeds a specified threshold. The lack of a guarantee, in a world where actuaries make extremely conservative assumptions, makes such arrangements far less expensive to implement than unconditional arrangements offering full or even partial indexation.

> PAUL B. HUBER Economics, Dalhousie University

Un 2^e programme d'infrastructures?

E PREMIER MINISTRE A PROPOSÉ AUX PREMIERS MINIStres provinciaux la création d'un deuxième programme d'infrastructures. Le premier programme était téservé aux travaux publics et était financé conjointement par le gouvernement fédéral et les provinces. Les sommes d'argent en jeu étaient considérables. Les universités ont été exclues du programme bien que quelques unes en Nouvelle-Écosse et ailleurs aient recueilli des miettes.

Il reste cependant à déterminer dans quels secteurs seront injectès les fonds du nouveau programme annoncé en juin. Le premier ministre a proposé que les routes et le tourisme en soient les bénéficiaires. Le premier ministre de la Saskatchewan, Roy Romanow, a, quant à lui, privilègié la recherche et le développement. D'autres ont proposé les deux

Dès la conclusion de la récente conférence des premiers ministres, l'ACPPU et l'AUCC ont coordonné une strategie de lobbying auprès des gouvernements fédéral et provinciaux pour que la recherche et le développement deviennent un volet important du nouveau programme d'infrastructute. L'enjeu vise également à permettre aux universités de concourir pour l'obtention de subventions. Ces fonds d'immobilisation pourraient servir non seulement aux immeubles mais aussi au tééquipement des laboratoires, à l'amélioration des systèmes informatiques et à la modernisation de la technologie des bibliothèques.

Les deux organismes ont écrit au ministre fédéral responsable du programme d'infrastructures. Ils ont enjoint les recteurs d'université et les associations locales de professeurs d'exercer des pressions sur les gouvernements provinciaux afin qu'ils veillent à inclure la recherche et le développement dans le nouveau programme d'infrastructures assurent que les universités pourront concourir pour des subventions,

L'ACPPU a felicité le premier ministre Romanow de son

En outre, l'ACPPU a exercé des pressions auprès du Conseil des ministres de l'Éducation. Elle a vivement recommandé aux ministres de prendre des mesures, dans leur province respective, qui faciliteront la réalisation des propositions de l'ACPPU et de l'AUCC en ce qui concerne le projet de programme d'infrastructures.

Il est probable qu'il s'agira de fonds de contrepartie puisque le gouvernement fédéral est très interessé ces tempsci à obtenir des crédits supplémentaires des provinces ou du secteur privé.

Selon Bill Bruneau, le président de l'ACPPU, le programme d'infrastructures est problématique car il se concentre sur l'investissement dans les immobilisations mais ne prévoit pas d'argent pour le fonctionnement des programmes universitaires et collégiaux. L'ACPPU et l'AUCC espèrent toutefois qu'une sorte de financement aidera à produire l'autre sorte

«En adoptant une position trop puriste, nous risquons de ne rien avoir, ce qui serait désastreux», craint le professeur

Le Parti libéral, à Ottawa, est divisé entre les puristes financiers, dont le ministre des Finances Paul Martin, qui veulent avant tout téduire le déficit, et de nombreux députés de l'Ontario et des Maritimes qui souhaitent que l'on metre l'accent sur la création d'emploi avant les élections.

Comme l'a déjà souligné l'ACPPU, la recherche effectuée dans les universités est fortement basée sur le facteur travail. Au surplus, elle a l'avantage de produire des diplômés très scolarisés. Le financement des infrastructures de la recherche universitaire permettrait au gouvernement libéral de remplir quelque peu son ambitieuse promesse du Livre rouge consistant à augmenter l'appui à la recherche et au développement, a ajouté le directeur général de l'ACPPU, Donald Savage.

Dans l'intervalle, les premiers ministres ont inscrit la question à l'ordre du jour de la prochaine réunion des ministres des finances.

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Exciting Potential of Scholarly Electronic Journals

BY LESLIE K. W. CHAN

RADITIONALLY, THE LEARNED JOURnal has served as the primary medium for scholarly communication, legitimizing and assessing scholarly discourses and intellectual labour, and facilitating the academic review and reward process. Electronic publishing may now have the potential not only to share this function, but also to revolutionize methods of research and collaboration.

Until recently, the form and functions of the print journal have remained stable. However, the recent explosive development of information technology is challenging the traditional conceptions of scholarly communication and publishing, and academics are discovering that networking tools open new kinds of research ptactice and scholarship impossible within a print paradigm. The new technology is particularly welcome since the traditional publishing system is in crisis.

Since the 1960s, the number of atticles and new journals have skytocketed. For example, over half the language and literature journals available were inaugurated after 1970, and nearly half of the one million papers in mathematics were published only in the past decade.

This tremendous increase in serials publication, coupled with spiralling subscription costs and shrinking library budgets, are driving what many describe as the "crisis in scholarly publishing." While researchers are finding it impossible to keep up with the literature in their fields, libraries are finding it increasingly difficult to maintain their current serials collection, let alone acquire new titles. The "de-acquisition" of journals, particularly those that have small readerships and are too costly to maintain, is commonplace among libraries. As a consequence, the ability of university libraries to provide faculty with needed published information has been steadily eroding.

Scholarly publishing is clearly at a crossroads. Academics have tough choices to make: leave the journal system as is, and face further erosion of access to information, or form a partnetship with technology specialists, librarians and learned societies to develop high quality network-based electronic publishing projects, making the results of their research available at a lower cost.

Strong evidence that scholars are increasingly adopting the latter route can be seen in The Directory of Electronic Journals, Newsletters and Academic Discussion Lists, the standard reference work on serials and other academic fora available on the Internet.

The 6th edition of the Directory, published by the Association of Research Libraries, and released in July of this year, shows a 257 per cent increase in e-journals and a 26 pet cent increase in academic discussion lists since the 1995 edition. Since 1991, when the Directory was first published, the number of discussion lists has tisen from 517 to 3,000, and journals and newsletters from 110 to the current 1,688.

At present, most of the e-journals do not have a paper-based counterpart. The majority of academic e-journals are free, and most are non-refereed. But the number of peer-reviewed e-journals, many sponsored by learned societies, is increasing steadily. There

The recent explosion of information technology, in particular the Internet, is challenging traditional conceptions of scholarly communication and publishing. It seems that electronic media, specifically e-journals, may finally be coming of age.

are now over 100 refereed science, technology and medical e-journals, and many more will be launched in the coming year.

Interestingly, e-journal publishing is not testricted to the sciences and computer-related fields, whete practitioners are excepted to be more adept at information technology. Titles like Postmodern Cultures, Internet Archaeology, Sociological Research Online, and Nordit Linguistic Bulletin, clearly show that interest in e-journals spans the tange of academic disciplines. Indeed some of the earliest e-journals originated in the Humanities, the Bryn Mawr Classical Review, a journal devoted to the terview of books in the classics, being exemplary.

At present, the World-Wide Web, supported by the hypertext transfer protocol (http), appears to be favoured by most new journal publishers. Indeed, web journal publishing offers several advantages over the existing print model.

Until recently, presentation of scientific data and results were restricted both by printing cost and by the limitations of two-dimensional representations. Because of its ability to incorporate digitized audiovisual information and high resolution graphics, web-based publications can offer new means of visualization and richer representation of data and results.

With electronic media and the decreasing costs for storage, the possibility also exists for the publication of all the primary data on which research is based. By offering the raw data and the software used in its analysis, readers will be able to duplicate, reanalyze or teinterpret an author's work. Such practices may radically redefine collaboration and resource sharing.

Furthermore, readers of web documents can easily travel, through hypertext links, to related articles or other journals, and gain access to geographically dispersed resources such as museum collections or rare archival material.

The accumulation of such related links will resemble a cumulatively developing database on a research problem. Thus, rather than being a bounded volume of somewhat related articles as in the print model, an e-journal may represent an evolving archive of on-going research and interconnected resources, with researchers from around the world contributing to its growth. Such a scenario is already occurring on the Net, in fields as di-

verse as molecular genetics and renaissance studies.

Because electronic publishing is not tied to page budgets, print runs, and production schedules, e-journals provide much greater flexibility than do traditional periodicals. An individual article can be published as soon as it is reviewed, accepted, and corrected, without having to wait for other articles to form an artificial issue. On the other hand, special theme issues and conference proceedings can be published when demands artise.

Understandably, not all scientists and academics are equally impressed with e-publishing. Indeed, the nascent practice of e-journal publishing raises a number of serious questions and challenges that e-journal enthusiasts often fail to acknowledge.

Of foremost concern is whether epublications will be accorded the same status as print journals. Many are concerned about how the peer review system will be maintained, and whether quality of e-publications will be controlled. Indeed, given the diversity of forums (such as listservs, econferences and seminars, document archives and e-journals) in the networked environment, many question what constitutes an electronic publication, let alone its quality control. To sceptics, the Internet represents a global vanity press, where the onus of sorting the good from the bad rests solely on the reader. Without the prestige hierarchy of print journals, the editors' seals of approval, and the yardstick for "minimum publishable unit," how would tenure and promotion committee members evaluate epublications?

There are also legitimate concerns with the textual integrity of e-publications. Given the fluidity of the electronic medium and the ease with which digital documents can be altered, plagiarism and unethical use of data and resources is easy.

The fluidity of electronic documents and their dependence on computers for decoding poses further problems. Will e-publications be permanently archived and preserved by academic libraries? Will the constant arrival of new software and storage media render existing electronic documents obsolete? Will e-publications be adequately indexed and easily retrieved? And how will existing copyright regulations cope with publications in the electronic environment?

These are key questions that have been hotly debated.

Many practitioners of electronic scholarship are confident that as more scholars take to the Net, methods of solving such problems will emerge. A number of e-journal supporters have argued that the procedure of peer review is entirely independent of the medium and there is no reason why peer review will be absent in the electronic environment. Others have added that the powerful bibliometric (indexing and searching) tools that are available on the Net will permit more precise and dynamic citation analysis, allowing assessment focussed on post-publication significance. Such a practice may reduce the preoccupation with quantity that has characterized much of academic

While e-journals and electronic documents are more difficult to classify and catalogue than printed artifacts, the problems associated with their storage and retrieval will likely soon be resolved. The two key players of scholarly communication in Canada, the National Library of Canada and the Canada Institute for Scientific and Technical Information, have been developing policies concerning electronic publications. They are committed to the preservation of scholarly materials, whether they are in print or in electronic forms. So while there is no guarantee that network publications will be preserved forever, the fear that they will fast become obsolete may be exaggerated.

Despite the potential of electronic publishing, many academics will continue to resist it because such a move will alter, in a substantive way, their scholarly habits. Unless influential academics and institutional leaders reexamine the way intellectual labour is valued and rewarded, e-publications, no matter how good, are unlikely to be recognized. Until such recognition exists, faculty, particularly young non-tenured members, will be reluctant to publish electronically.

Encouragingly, there are signs that Canadian universities may consider electronic scholarship more seriously. For example, a discussion paper from the joint Association of Universities and Colleges of Canada/Canadian Association of Research Libraries Task Force on Academic Libraries and Scholarly Communication, stresses the need for cooperation in giving electronic publishing greater status. Perhaps such cooperation will overcome conservative habits, allowing exploration of the potentials of new electronic technology.

In the meantime, copyright issues arising from electronic publishing remain to be dealt with in a third phase of federal copyright reform

(Leslie K.W. Chan is in the Department of Anthropology/Center for Instructional Technology Development at the University of Toronto.)

Suggestions, comments or contributions that deal with media developments (computers, videos, teaching with new media resources, etc) that will have an impact on acadenue staff and their work are welcome (max 750 words). Submission does not guarantee publication. All signed articles represent the views of the author and not necessarily those of CALIT.

Rosalind Riseborough, CAUT Director of Member Services is the New Media page editor; telephone: 613/820-2270; fax: 613/820-7244; Email: nse@caut.ca.

Mary Warner Case Update

The June Issue of the Butletin reported that Brock University had filed notice with the Ontario Courr of Appeal to appeal the Divisional Courr's rejection of its bid to have former History Department secretary Mrs. Mary Warner's Human Rights complaint quashed. The decision on the appeal was to considered on June 10.

Meanwhile three Learned Societies (The Canadian Women's Studies Association, the Society for Socialist Studies, and the Canadian Sociology and Anthropology Association) passed the following motion at their Annual General Meetings at Brock University this

"Thar [Association name] supports Mary Warner's bid to

THE JUNE ISSUE OF THE BULletin reported that Brock
Iniversity had filed notice with the
Interior Court of Appeal to appeal
decided on its inerits."

The ruling on the appeal eame down on June 13: Brock University's request was denied. (No reasons were given.)

Any financial assistance that CAUT meinbers can send will be gratefully received. Mrs. Warmer's costs in this case are staggering. Please forward donations to The Mary Warmer Fund. c/o Professor Murray Miles, Department of Philosophy, Brock University, St. Catharines, Ontario L2S 3AI, Such support has always lifted Mrs. Warner's spirits. Thank you.

Background: CAUT Bulletin reports, June 1987, February 1989, June 1992, February 1995, June 1996.

Websites Encourage Students to Download their Workload

Internet sites will soon allow university students to plagiarize term papers. That raises ethical questions, as education writer Patrick Dare discovers.

WILL UNIVERSITY AND COLlege students sweat through the night to meet an essay deadline when they ean download a paper off the Internet with a few mouse dicks?

Professors across North America will find out this fall because World Wide Web sites are being set up this summer that will allow students to browse through thousands of essays. Students will be able to download term papers from the Web onto their computers, free of charge.

Two Websites are starting in the United States. One is in Lakewood, California, run by student David Coher, who promotes
it as a term paper co-operative,
called The Internet Term Paper
cently

Coher's goal is to exchange academic work with other students.

demic work with other students. His Web page, while accessible earlier this week, couldn't be opened later in the week.

A much more elaborate Internet site is School Sucks, run from Miami, Florida, by Kenny Sahr, a 24-year-old businessman.

Sahr says his company, an Internet provider for businesses, has set up the site so that it can handle thousands of visirs a day from students without charging fees. He plans to make money by placing advertisements on the site, which urges students to "download your workload" and "enjoy your weekends."

So far, there are a few papers on the site but it's been operating only a few days in summer. The success of these sites depends on students' willingness to post their papers.

On the site Friday were papers on the existence of God, the writings of Doris Lessing and Arthur Miller, frarernities, osteoporosis and space experiments, and the origins of the universe. The papers can either be read on the Web site or quickly downloaded to a personal computer.

"They're a huge audience and they're all consumers," said Sahr. "This is the '90s. You're damn right it's provocative."

Both Sahr and Coher say that their free Internet sites will put businesses that sell term papers to desperate students, out of business.

They also contend that students can be helped in their work by reading the term papers, getting ideas and seeing how other students write, without plagiatizing by handing them in under their own

The appearance of such sites on the Internet does not come as a great shock to academics.

'Seamless' Plagiarism

Prof. William Higginson, of the faculty of education at Queen's University, says it's surprising that this use of the Internet hasn't happened sooner. But Higginson said it is a big step in making material easier to plagiarize. And plagiarism using electronic files is especially difficult to detect because "It looks so seamless. There really are no clues."

He said it may lead to professors taking greater care in assigning papers on distinctive topics. Ir may also lead to more timed examinations, in place of term papers.

Prof. Saul Schwartz, who recently found the sires and teaches in the school of public administration at Carleton University, said that professors will be forced to do their jobs more thoroughly.

To ensure that a paper isn't fished off the Net, professors will have to require students to hand in outlines and draft versions of their papers. Feedback from the professor on the drafts and outlines would have to be incorporated into the final version of the papers.

Barbara Kaye, a reference librarian with the federal government, who is interested in the Internet, says there are a number of legitimate uses for such a service.

Students can decide whether they are really interested in certain courses. They can get ideas for topics and check wherher their own bright idea is really as original as they thought.

Cohet and Sahr say they are getting some angry electronic mail about the sites, mostly from professors

But there's no way to put such Web sites out of business, says Karen Kostaszek, president of Ingenia Communications, an electronic communications company with Internet expertise in the field of education.

As long as the authors of the papers consent to having their papers distributed, there's no legal route for shutting the operations. The people who run the Web sites, such as Sahr, will have control over content.

Next to Impossible to Stop

"It was inevitable," said Kostaszek. "How are you going to stop this?"

Plagiarism is most likely in large elasses during the busiesr times of the academic year when teaching assistants mark undergraduate papers.

Universities can fight the use of such sites by not allowing advertisements promoting them on campus and stressing to students the large financial investment they are making to be in school, said Nicholas Bruneau, a vice-president of the University of Ottawa students' federation. And professors can be asked to monitor Internet sites to see what's being posted.

But that's about all. "The Internet's untamed," he said.

Reprinted with permission from the Ottawa Citizen, Sunday, July 12, 1996.

Threat to the Universities in Manitoba

FROM PAGE I

conditions it wishes. Reduction is defined to include any reduction in student numbers.

Grants commissions were originally proposed as buffers between the government and the universities and colleges. "The Council created by Bill 32," sard Donald Savage, the Executive Director of CAUT, "is in no serious sense a buffer but is merely the tool of the government — a device to allow the Minister to escape responsibility for the draconian actions planned by her government.

"The community should realize that the government proposals are a march back to the nineteenth century in English Canada when politicians appointed the faculty and ensured that the universities would be subject to political patronage," he said. The government has planned this takeover over a number of yeats. In 1992 it appointed a review commission chaired by a former Conservative Premier, Duff Roblin, which called for a diminution of the role of faculty in university governance; a restructuring of teaching, research and scholarship so that these would be linked to the needs of Manitoba as defined by the government; and a reduction in the funding of universities in favour of distance education and community colleges.

The government responded favourably and called on the universities to specialize in areas of interest to it such as tourism, health care, aerospace, telecommunications, environmental industries and agti-food processing. It also called on them to eliminate courses with low enrolment and end duplication.

It indicated that it was no longer interested in maintaining the traditional role of faculty in teaching, research and service. Subsequently the Minister informed a delegation from the Manitoba Organization of Faculty Associations (MOFA) that he intended to cut funds, increase fees, reduce enrolments, and make the universities subject to the market. The current Minister has told MOFA that she intends to carry out the mandate of her predecessor.

"It is temarkable," said Prof.
William Bruneau, the President of
CAUT, "that conservative governments such as that in Manitoba
preach a doctrine of reducing government and getting it off the
backs of people and then develop
legislation to allow the politicians
and bureauctats to micromanage
the universities."

The Manitoba Organization of Faculty Associations, which represents the faculty associations in the four universities in the province, is orchestrating resistance to this legislation. It has proposed alternative reforms which among other matters would restructure the Council so that it would have equal numbers of government appointees and elected representatives of the post-secondary institutions. The President of CAUT has assured the Manitoba organization of national support in its fight.

We need your input! Please fax:

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THE KIDNEY FOUNDATION OF CANADA

The Scramble for Infrastructure Funds

THE PRIME MINISTER HAS proposed to the provincial premiers the creation of a second national infrastructure program. The first program was essentially a public works program jointly funded by Ottawa and the provinces, and the amounts of money involved were substantial. The universities were effectively excluded from significant funding except in Ontario.

On what, however, would the money for the new program, announced in June, be spent? The Prime Minister suggested roads and tourism. Ptemier Roy Romanow of Saskatchewan made a pitch for research and development. Others favoured both options.

Immediately after the recent first ministers' conference, CAUT and AUCC began a coordinated strategy to lobby the fedetal government and the provinces to make research and development a significant part of any new infrastructure program and to ensure that universities could compete for these funds. Such capital funds might be available not only for buildings but also for tefurbishing laboratories, developing computer systems and upgrading libtary technology.

Both organizations wrote to Marcel Massé, the federal minister responsible for the infrastructure program. Both urged university presidents and local faculty associations to lobby their provincial governments to ensure that research and development is part of any new infrastructure program and that the universities can compete for the funds.

CAUT congratulated Premier Romanow on his initiative.

CAUT also lobbied the Council of Ministers of Education and urged the ministers to take an

initiative in their provinces to facilitate the suggestions of CAUT and AUCC in regard to the proposed infrastructure program.

Any such funding is likely to be on a matching basis since Ottawa is very interested in using its funds these days to lever additional monies from the provinces or from the private sector.

CAUT President, Bill Bruneau has noted that there is a problem with infrastructure funding which focuses on capital investment but not the money to run the programs in the universities and colleges. However, CAUT and AUCC hope that one sort of funding will help produce the other.

"My fear," said Professot Bruneau, "is that if we take too purist a view, we will end up with no funds at all and that would be disastrous."

There is a split within the Liberal Party in Ottawa between the financial purists — led by Finance Minister Paul Martin — who are only interested in cutting the deficit and many members of the Ontario and Maritime caucuses who wish a focus on job creation prior to the election.

Research in the universities, as CAUT has noted before, is extremely labour intensive and has the additional value of producing highly educated graduates. Infrastructure funding for university tesearch would also allow the Liberal government to go some way in fulfilling its ambitious promises in the Red Book to increase support for research and development, said CAUT Executive Director Donald

Meanwhile the first ministers have delegated the issue to the next meeting of the finance ministers.

Senate Appoints University Inquiry

IN LATE JUNE SENATOR BONnell of Ptince Edward Island persuaded the Senate to create a special study on the serious state of post-secondary education in Canada. The study has been referred to the Standing Senate Committee on Social Affairs, Science & Technology which has created a Senate subcommittee on postsecondary education.

The inquiry was welcomed by a numbet of senators from all sides of the Chambet during the debare in June. Noel Kinsella, one of the Conservative speakers, noted rhat Canada had failed to live up to the obligations of the United Nations International Covenant on Economic, Social and Cultural Rights

which, in section 13, called on the member states to move ptogressively to make higher education free. The federal government and all the provinces, he noted, agreed to ratify this Convention. The reality, however, said Senator Kinsella was that post-secondary education was becoming progressively mote expensive and more onerous. "In other words," he said, we are not meeting our obligation in this area."

"Never before in the history of this country, has the need for cooperation amongst the stakeholders in post-secondary education been so important," said Senator Bonnell. He also noted that heavy debt load was a serious problem for students."

Censured Administrations in the United States

VINVESTIGATIONS BY THE AMERican Association of University Professors of the administrations of the institutions listed below show that, as evidenced by a past violation, rhey are not observing the generally recognized principles of academic freedom and tenure endorsed by this Association, the Association of American Colleges and Universities, and more than 150 other professional and educational organizations. The 1940 Statement of Principles on Academic Freedom and Tenure may be found in the May-June 1990 issue of Academe.

This list is published for the purpose of informing Association members, the profession at large, and the public that unsatisfactory conditions of academic freedom and tenure have been found to prevail at these institutions. Names are placed on or removed from this censure list by vote of the Association's Annual Meeting.

AAIP

Placing the name of an institution on this list does not mean that censure is visited either upon the whole of the institution or upon the faculty, but specifically upon its present administration. The term "administration" includes the administrative officers and the govetning board of the institution. This censure does not affect the eligibility of nonmembers for membership in the Association, nor does it affect the individual rights of members at the institution in question.

Members of the Association have often considered it to be their duty, in order to indicate their support of the principles violated, to tefrain from accepting appointment to an institution so long as it remains on the censure list. Since circumstances differ widely from case to case, the Association does not assert that such an unqualified obligation exists for its members; it does urge that, before accepting appointments, they seek information on present conditions of academic freedom and tenure from AAUP (500-1012 Fourteenth St. N.W., Washington, D.C. 20005-3465) and prospective departmental colleagues. The Association leaves it to the discretion of the individual, possessed of the facts, to make the proper decision.

The censured administrations, with dates of censuring, are listed below. Reports were published as indicated by the Bullatin or Academe citations in parentheses following each listing. Reference should also be made to "Developments Relating to Censure by the Association" and to the "Report of Committee A," each of which appears annually in Academe.

AAUP List of Censured Administrations

GROVE CITY COLLEGE PENNSYLVANIA
UNIVERSITY OF THE OZARKS ARKANSAS
Censure was voted specifically on the Board of Trustees, and not on the institution's administrative officers.
AMARILLO COLLEGE TEXAS
FRANK PHILLIPS COLLEGE TEXAS
VIRGINIA COMMUNITY COLLEGE SYSTEM
CONCORDIA SEMINARY MISSOURI
HOUSTON 8 APTIST UNIVERSITY
MURRAY STATE UNIVERSITY KENTUCKY
BLINN COLLEGE TEXAS
MARQUETTE UNIVERSITY WISCONSIN
UNIVERSITY OF OSTEOPATHIC MEDICINE
ANO HEALTH SCIENCES IOWA
STATE UNIVERSITY OF NEW YORK
PHILLIPS COUNTY COMMUNITY COLLEGE ARKANSAS
WINGATE COLLEGE NORTH CAROLINA
OLIVET COLLEGE MICHIGAN
NICHOLS COLLEGE MASSACHUSETTS
YESHIVA UNIVERSITY NEW YORK
AMERICAN INTERNATIONAL COLLEGE MASSACHUSETTS
ILLINOIS COLLEGE OF OPTOMETRY
METROPOLITAN COMMUNITY COLLEGES MISSOURI
WESTMINSTER COLLEGE OF SALT LAKE CITY
SOUTHWESTERN AOVENTIST COLLEGE TEXAS
TALLAOEGA COLLEGE ALABAMA SOUTHERN NAZARENE UNIVERSITY OKLAHOMA
THE CATHOLIC UNIVERSITY OF PUERTO RICO
HUSSON COLLEGE MAINE
HILLSOALE COLLEGE MICHIGAN UNIVERSITY OF JUDAISM CALIFORNIA
MARYLANO INSTITUTE COLLEGE OF ART
SOUTHEASTERN BAPTIST
THEOLOGICAL SEMINARY NORTH CAROLINA
ALABAMA STATE UNIVERSITY
CONCORDIA THEOLOGICAL SEMINARY INDIANA
THE CATHOLIC UNIVERSITY OF AMERICA
SAINT LEO COLLEGE FLORIDA
NEW YORK UNIVERSITY
OEAN JUNIOR COLLEGE MASSACHUSETTS
WESLEY COLLEGE DELAWARE
8 ALTIMORE CITY COMMUNITY COLLEGE
LOMA LINDA UNIVERSITY CALIFORNIA
CLARKSON COLLEGE NEBRASKA
NORTH GREENVILLE COLLEGE SOUTH CAROLINA
SAVANNAH COLLEGE OF ART AND OESIGN
UNIVERSITY OF BRIOGEPORT
8 ENEDICT COLLEGE SOUTH CAROLINA
NYACK COLLEGE NEW YORK
BENNINGTON COLLEGE
ALASKA PACIFIC UNIVERSITY
ESSEX COMMUNITY COLLEGE MARYLAND
STEVENS INSTITUTE OF TECHNOLOGY NEW JERSEY
ST. BONAVENTURE UNIVERSITY NEW YORK
UNIVERSITY OF SOUTHERN CALIFORNIA
GARLANO COUNTY COMMUNITY COLLEGE ARKANSAS

1053/45 24)	1963
March 1963(1S-24) December 1963(352-S9)	1964
Jecember 1903(352-59)	1304
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september 1967(292-302)	1968 1969
December 1968(433-3B)	
April 1975(30-3B)	1975 1975
April 1975(49-59)	1975
April 1975(60-64)	1975
December 1975(322-28)	1976
April 1976(83-94)	1976
April 1976(83-94)	1570
April 1977(82-87)	1977
August 1977(237-60)	197B
May 1978(93-98)	1978
May 1979(240-50)	1979
April 1980(140-50)	1980
May 1980(207-12)	1980
August 1981(186-95)	1982
May-June 1983(42-46)	1983
November-December 1982(17a-23a)	1984
March-April 1984(23a-32a)	1984
November-Oecember 1984(1a-10a)	1985
January-February 1985(1a-9a)	1985
May-June 1986(6a-14a)	1986
November-Oecember 1986(7a-11a)	1987
May-June 1987(33-38)	1987
May-June 1987(45-50)	1987
May-June 1988(29-33)	1988
May-June 1988(34-40)	1988
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May-June 1989(35-45)	1989
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May-June 1989(57-67)	1989
September-October 1989(27-40)	1990
November-December 1989(34-40)	1990
May-June 1990(49-56)	1990
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May-June 1992(37-41)	1992
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May-June 1993(46-53)	1993
May-June 1993(\$4-64)	1993
May-June 1993(65-70)	1993
November-Oecember 1993(37-45)	1994
May-June 1994(37-46)	1994
September-October 1994(73-79)	1995
March-April 1995(91-103)	1995
May-June 1995(32-39)	1995
May-June 1995(40-50)	1995
May-June 199S(51-56)	1995
July-August 1995(65-73)	1996
November-Oecember 1995(40-51)	1996
May-June 1996(41-46)	1996

A National Conference on



Academic Freedom and The Inclusive University

WHEN: April 10-12, 1997

AT: The University of British Columbia, Vancouver, B.C.

Please put these dates in your calendor and plon to be part of this important

complete information will be available in the fall.

The purpose of this Conference is to examine the issues of "Inclusiveness" and freedom from discrimination which have presented some unique problems for universities, with their central value of academic freedom. Presented in a national context, we will provide a forum for creative debate, both amongst academics and

The approach to the Issues will be scholarly, addressing broad historical, philosophical and political questions, with the focus on the intersection of the two sets of values implied by the phrases 'academic freedom' and 'the inclusive university.' The intent is to clarify the issues, and to evaluate the ways and means by which conflicts may be resolved.

Key-note speakers and panelists will include:

Cannie Stark (-Adamec) University of Regino

Judy Rebick CBC "Face Off"

Jennifer Bankler

Jack Granatsiein

Bernard Shaptro McGIll University

Thomas Berger

Wilfrid Laurier

John Fekcie Trent University

Margaret Wenie Globe and Mall

On such topics as:
The Role of the University in a Changing Culture
Tracing the Discourses on Academic Freedom and inclusiveness
Intersections and Tensions: What's at Slake?
Successes and Fallures: Promoting Academic Freedom and inclusiveness

Workshops on presented papers will form part of the agenda. It is our intention to have a publication as a result of this Conference, but we are also looking for contributions that need not necessarily be in the form of a written paper. If you would be interested in making a presentation, please send a summary of your ideas to:

Professor Dennis Pavlich Co-Chair, Advisory Committee Conference on Academic Freedom and the inclusive University Old Administration Building 6328 Memorial Road Vancouver B.C. V6T 1Z2

Deadline for submissions: October 1, 1996



or Fax: 604-B22-R731



The web site is your source for information about the issues facing Canadian academics today. The site details CAUT events, its committees and its functions. It provides a wealth of research resources as well as links to faculty associations and some government sites.

Check out these site sections:

- Performance Indicators
- Academic Freedom and Tenure
- Benefits and Bargaining
- Status of Women
- Librarians
- Press Releases
- Policy Statements
- Lobbying Briefs and Position Statements

The site is still under construction. In the months to come CAUT will continue to add new features. Watch for these new items:

- CAUT Information Service
- Bulletin Online
- For Members Only.
- Upcoming Events

In this fast-paced society, the CAUT web site is the place to go to keep up-to-date with what's happening in the university community.

Get connected http://www.caut.ca

STATUS OF WOMEN COMMITTEE Call for Nominations

Nominations are sought for an election to fill one vacancy on the CAUT Status of Women Committee

In order to maintain the effectiveness of CAUT as an organization it is extremely important that well qualified members of local and provincial associations are nominated. The election will take place at the CAUT Council meeting in Ottawa in November 1996.

Nominees for positions on Standing Committees should have considerable experience in the area of responsibility of the committee to which he or she is nominated.

Term of office is for the balance of a term ending May 1997.

Nomination Procedure

Nominations should be sent to: Professor Mark Sandilands Person Chairing Elections and Resolutions Committee CAUT, 2675 Queensview Drive

Ottawa, ON K2B BK2

They should include:

- A letter of nomination. A brief statement of why the nominator feels the nominee is qualified to serve.
- The agreement of the nominee to serve.
- A completed copy of the "Standard Information Form".



NOMINATION DEADLINE:

October II, 1996

COMITÉ DU STATUT DE LA FEMME Appel de candidatures

Nous sollicitons des candidatures pour combler un poste de membre ordinaire au Comité du statut de la femme de l'ACPPU.

Pour que l'ACPPU demeure une organisation efficace, il est donc très important de proposer des candidates qualifiées des associations locales et provinciales. Les élections se tiendront à l'occasion de l'assemblée du Conseil qui aura lieu à Ottawa en novembre 1996.

Les candidats et les candidates à des postes aux comités permanents doivent possèder une expérience considérable dans le champ des responsabilités du comité pour lequel leur candidature est proposée.

Le mandat poursuit un mandat prenant fin en mai 1997.

Méthode de mise en candidature Il faut envoyer les candidatures à M. Mark Sandilands, président Comité des élections et résolutions ACPPU, 2675, promenade Queensview Ottawa (Ontario) K2B BK2

Les pièces suivantes doivent accompagner les mises en candidature :

- Une lettre de mise en candidature
- Une brêve déclaration expliquant pourquoi la personne qui présente le candidat ou la candidate estime qu'il ou elle possède les qualités voulues.
- L'accord du candidat ou de la candidate de sièger au comité advenant son élection.
- Une copie du Formulaire d'information réglementaire à l'intention des candidats à un poste électif de l'ACPPU.



DATE LIMITE:

ACPPU Le 11 octobre 1996

EXACT ANALYSIS

by M. Basti

This is expected to be a new and dynamic field in the mathematics of computation. Exact Analysis was advertised in the following:

- The CMS Notes since 1988 (for example see the 1994 issues)
 The AMS Notices since 1993 (see the 1995 issues)
 The CAUT Bulletin since 1988 (see 1992 and 1994 issues)
 The Newsletters of Germany's Applied Mathematics Society and the Korean Mathematical Society (October 1995)

Exact Analysis (the manuscript) was displayed at the following universities (a copy remained at their library): The CMS Meetings: Alberta and Simon Fraser. The AMS Meetings: Minnesota, San Francisco, towa and New York.

This is a new way of disseminating a scholarly work. Education 3000, Dr. M. Basti, 916 - 22 Beliveau Road, Winnipeg, MB, Canada R2M 185

THE 21ST CENTURY MATHEMATICS

CLASSIFIEDS ANNONCES CLASSEES

ACCOUNTING

UNIVERSITY OF ALBERTA — Faculty of Business. Applications are mixed for a full-time to the control of the control

AGRICULTURAL ECONOMICS

PhD, have an established track record of publica-tions in selevant areas, as well as other relevant experience limital appointment is made for a period up to 3 years, with a possibility for renew-al. Apply to F. Head, Dept. of Aplic. Econ. University of Sakkatchevan, 3D34. Agriculture Building, ST. Campus Drive, Sakkaton, SK, Canada, 578 588.

ARCHAEOLOGY

ARCHAEOLOGY

BRANDON UNIVERSITY — The Department of Native Shudles at Brandon University invites applications for a subbatical replacement position at the Lecture of Adultstain Probess the electure of Adultstain Probess the Collective Agreement, The initial appointment will be for six membrit Straught, 1979-7 June 30, 1959 updaged to budgetary approval. The successful candidate will be reported to the successful candidate will be furnam. Origins, 1979-1881, 1959, 1996 etc. to budgetary approval. The successful candidate will be furnam. Origins, 1979-1881, 2019, 1996 etc. to budgetary approval. The successful candidate will be furnam. Origins, 1979-1881, 2019, 1991, 2019

ARCHITECTURE

TECHNICAL UNIVERSITY OF NOVA SCOTIA—
The Faculty of Architecturus of TURS invites applications for a Ultime teneur-tech position in the rark of Assistant Professor. Applicants about have golduct acceptance received as a security of the professor of the professor and a security of the professor and the TECHNICAL UNIVERSITY OF NOVA SCOTIA

RIVERSITY OF SASKATCHEWAN — UNIVERSITY OF SASSACTEMAN — The Department of At and Art History is accepting applications for a termi-related position, as depending the properties of the

ART & OESIGN



Queen's University at Kingston

Department of Electrical and Computer Engineering

The Department of Electrical and Computer Engineering at Queen's University, Kingston, Canada invites applications for a tenure track position in the area of computer engineering beginning January 1, 1997, or earlier, subject to budgetary approval. The appointment will be at either the Assistant or Associate Professor level, depending upon qualifications and experience of the successful applicant. The position requires a PhD in computer engineering or a closely related field. A firm dedication to teaching and research is a must. Industrial experience would be an asset. The Department has 25 Faculty with five IEEE Fellows, \$3M in annual research funding, 315 undergraduate students and 125 graduate students. More information on the Department is available at WWW site: http://http.ee.queensu.ca:8000.

This position is intended to complement current departmental activities in the areas of computer and communication systems.

Areas of interest include distributed computer systems, communication protocols, real-time computer systems, formal methods for distributed systems, digital VLSI design, and software engineering.

Send application by October 31, 1996, including a curriculum vitae, the names of three referees, and a statement on teaching volae, the names of three reteries, and a saterior of teaching and tesearch interests to, Chairman, Appointments Committee, Department of Electrical and Computer Engineering, Queen's University, Kingston, Oniario, Canada, KT, 3N6. Professional Engineering registration or eligibility and commitment to register as a Professional Engineer is a necessary condition for appointment. Queen's University has an employment equity program, welcomes diversity in the workplace and encourages applications from all qualified candidates, includbrownings applications from a quanter candidates incoming women, aboriginal peoples, persons with disabilities and racial minorities. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents.



University

of

Lethbridge

ASSISTANT PROFESSOR **FACULTY OF ARTS AND SCIENCE** DEPARTMENT OF NATIVE AMERICAN STUDIES

The Department of Native American Studies invites applications for a tenure track position at the Assistant Professor level (senior level appointment possible dependent upon qualifications and experience), beginning January 1, 1997, subject to budgelary approval.

Ph.D. is preferred, but will consider a Master's degree combined with strong leaching and research experience in Native American Studies. Candidates with multi-disciplinary backgrounds in social issues, life sciences, literature, philosophy, law, and economics or any combination thereof will be given preference. Fluency in or knowledge of a Native language is an asset.

The successful candidate should have a strong commitment to teaching and scholarship, and a broad interest in Native American Studies curriculum. The University aspires to hire individuals who have demonstrated potential for excellence in teaching, research and scholarship.

The current minimum salaty for an Assistant Professor is \$37,350 per annum.

In accordance with the Canadian Immigration Regulations, this advertisement is directed to Canadian citizens and permanent residents of Canada.

Applications (including a current curriculum vitae, transcripts, leaching evaluations, and samples of published work) and three letters of reference should be sent to:

Professor Leroy Little Bear, Chair, Department of Native American Studies, The University of Lethbridge, 4401 University Drive, Lethbridge, Alberta, T1K 3M4, Canada

The closing date for the compelition is September 30, 1996. For more information, please contact Professor Leroy Little Bear at (403) 329-2733 or Fax (403) 329-2085.

The University of Lethbridge is an equal opportunity employet and offers a non-smoking environment.

Concordia University is seeking a Dean of the Faculty of Arts and Science

The Dean is the academic leader of a dynamic Faculty of Arts and Science comprising 24 departments, three colleges, one institute and one school. Research is carried out by a complement of about 1000 full- and part-time faculty within the context of academic units and research centres. Cooperative education programmes are offered in some disciplines.

Some 14,500 students are presently enrolled in the Faculty, pursuing studies leading to BA, BEd, MA, MSc, MTM, and PhD degrees, in addition to undergraduate certificate and graduate diploma programmes

The Dean of the Faculty of Arts and Science, one of five academic Deans reporting to the Provost and Vice-Rector, Research, is an active member of Concordia's senior administrative team. As leader of a large, diverse Faculty, the Dean must ably manage relations among its several constituencies in an open and collaborative mannet. Operating in a period both of budgetary compression and of opportunity for selective faculty renewal, the Dean must provide vision in leading a participatoty process of academic planning aimed at estab-lishing priorities and identifying areas of potential development in undergraduate and graduate programmes and research. To these ends, the Dean will possess a strong record in administration and a proven commitment to excellence in teaching and research, and exhibit superior leadership qualities.

Concordia serves a diverse student population and operates in a bilingual professional and academic community. As spokesperson for the Faculty, a key part of the Dean's mandate is promotion of effective links with universities and research centres in Québec and Canada, and internationally. Therefore, strong communication skills are necessary. Knowledge of French is an asset.

The appointment will take effect on 1 June 1997, and will normally be for a five-year term.

Applications or nominations, including a full curriculum virae, a one-page summary of relevant academic, administrative and research experience, and the names of five referees, must be sent by 15 October 1996 to the attention of Amely Jurgenliemk, at the Office of the Secretary-General, Room BC-128, Concordia University, 1455 de Maisonneuve Blvd. West, Montréal, QC, H3G 1M8.

In accordance with Conadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Confidentiality of applications and nominations is assured. Concordia University is committed to employment equity, and encourages applications from women, aboriginal peoples, visible minorities and disabled persons.



REAL WORLD E D U C A T I O N F O R

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PSYCHOLOGY REHABILITATION SCIENCE

RELIGION & CULTURE RENEWABLE RESOURCES

RHEUMATIC DISEASE SLAVIC UNGUISTICS

SOCIAL WORK SOCIOLOGY SPANISH & ITALIAN

STATISTICS & ACTUARIAL SCIENCE

URBAN & REGIONAL VISUAL ARTS

ACCOMMODATIONS PERSONAL SERVICES NOTICEBOARD

ASTROPHYSICS

applications and all letters of recommendation or December 1996.

CANADIAN INSTITUTE FOR THEORETICAL ASTROPHYSICS — Research Associate Positions, Crif as a national certific for theoretical associate positions with a starting date of 15 spetiment, 1973. Applicants busined have an excellent research record in astrophysics. The appointments will be of three to the years duration, to be considered for a five-year appointment will be of three to the years duration. To be considered for a five-year appointment will be of three to the years duration to the research except on the primary duty a to other research expenses. The primary duty a to other research expenses the primary duty a to cury out organic research in the proceeding astrophysics, but research associates are also expected to work with productoral fellows and to assist with administration of the institute. All appli-

ATMOSPHERIC SCIENCE

DALHOUSIE UNIVERSITY — The Atmospheric Science Program at Dalhousie University will have an opening at the Assistant Professor level



University

of

Lethbridge

DEAN, FACULTY OF MANAGEMENT

The University of Lethbridge, a primarily undergraduate university that is recognized for its excellence in teaching, research and scholarship, is seeking an innovative, dynamic and energetic individual to assume responsibilities as Dean, Faculty of Management.

- responsibilities as Dean, Faculty of Management.

 The Dean of Management reports to the Vice-President (Academic) and is responsible for the general supervision and direction of the academic work and the instructional staff of the Faculty. Specifically, the Dean:
 Leads the development of a strategic plan for the Faculty, based upon consultation and discussion with academic and non-academic staff members, and ensures an institutional perspective by acting in a cooperative manner with other Faculties;

 Properties The Reshibitive Management of Management

- cooperative manner with other faculties;

 maintains the flexibility that is characteristic of U of L's relationship with other post-secondary institutions and builds appropriate alliances;

 uses available technologies to enhance and upgrade the quality of the students' educational experience and their readiness for the marketplace;

 supports and advances innovative initiatives within the Faculty;

 leads the External Advisory Council to develop the Faculty and its relationship with the larger community;

 manages the financial affairs of the Faculty within the current budget model and utilizes the resources in a manner that will optimize operations;

 takes an active role in advancing the carger development of individual
- takes an active role in advancing the career development of individual faculty members; and
 works with the Faculty to build a cohesive team within the context of a
- collegially-based, institutional structure.

collegially-based, institutional structure.

The successful candidate must be eligible for appointment as a tenured full professor, must have earned a doctorate degree or equivalent and must have a demonstrated commitment to both scholarship and teaching. Administrative experience in the public and/or private sector is preferred, including strong financial and budget management skills. The ability to take the Faculty from a period of rapid growth into a period of stabilization is a key requirement, as are team building and strong partnering skills (with both the business and political communities). The successful candidate must be a strong communicator, someone who is able to articulate and communicate a vision for the Faculty that will effectively portray the distinctiveness of the University to students, potential faculty members and the non-university community. Strong interpersonal skills, collaborative leadership style, excellent computer user skills, and the ability to promote and lead the greater use of such technology are required.

This is a five-year renewable term position. The University of Lethbridge offers market competitive salary and benefits. Applications, including detailed curriculum vitae, should be directed in full confidence, on or before October 15, 1996 to:

Dr. Howard Tennant, President and Vice-Chancellor, The University of Lethbridge, 4401 University Drive, Lethbridge, Alberta, Ttk 3M4, Phone: (403) 329-2201, Fax: (403) 329-2097. E-mail TENNANT@HG.ULETH.CA, U of L home page: http://www.uleth.ca

The University of Lethbridge is an equal opportunity employer. In accordance with Canadian immigration requirements, first preference will be given to Canadian citizens and permanent residents of Canada.



Queen's University at Kingston

National Scholars (Faculty Appointments)

Queen's University at Kingston invites applications from outstanding scholars for faculty appointments under the Queen's National Scholars Program. These appointments are to enrich teaching and research in newly developing fields of knowledge as well as traditional disciplines. The main criterion of interest to the selection committee is academic excellence regardless of other considerations. ations. Preference will be given to scholars in the early- or mid-career stages. Another objective is to provide an opportunity to improve the proportion of women and members of designated minorities on faculty. Queen's University has an employment equity program and encourages applications from all qualified candidates, including women, aboriginal peoples, people with disabilities, and visible

A maximum of four awards will be available in 1996/97. Appointments under this special program will be either bridging appointments to regular tenure-track positions or special shorter term

Prior to submission of a full application, contact should be made with the appropriate department head to discuss the position(s) which may be available. Each full application should include a curriculum vitac, a brief statement of current and prospective research interests and a statement regarding teaching experience or potential. Applicants should also supply information concerning any interruptions in their academic careers and other factors which may have affected their capacity to complete scholarly work. It is the responsibility of the applicants to have terters from at least three referees sent directly to the address below. The deadline for receipt of completed applications, including letters of reference, is *October 11*, 1996 for decision in January 1997.

Applications and letters of reference should be sent to: The Head(s) of the department(s) of the applicant's field(s) of study, Queen's University, Kingstan, Ontario, Canada, K7L 3N6.

In accordance with Canadian Immigration requirements this advertisement is directed to Canadian citizens and permanent residents



University of Ottawa · Women's Studies Program

BANK OF MONTREAL VISITING SCHOLAR IN WOMEN'S STUDIES

The Women's Studies Program at the University of Ottawa is fauting applications for its Bank of Montreal Visiting Scholar in Women's Studies for 1997-1998. The duration of the Visiting Scholar's stay should be from three [3] to six [6] months, preferably during the university's academic year which runs from September to April. The recipient will receive \$2,000 to cover the research expenses incurred during her stay. The Visiting Schotar will act as a resource person on behalf of the Women's Studies Program and will present her ongoing research project in conferences and seminars. She will be expected to plan these activities with the Sclection Committee at the beginning of

The Women's Studies Program invites applications from Canadian and non-Canadian scholars, both tenured and unlemured faculty, and from post-doctoral and independent scholars who are pursuing critical research on women. Individuals currently working on a university degree are not cligible.

The Visiting Scholar will have access to services such as tibrary services, shared phone and computer

Applications should include a curriculum vitae, a detailed statement of the research project, copies of recent publications, the dates of the proposed stay at the University of Ottawa and the names of two referees. Please forward to: Selection Committee, Bank of Montreal Visiting Scholar in Women's Studies, Women's Studies Program, University of Ottawa, 143 Seraphin-Marion, P.O. Box 450, Station A, Ottawa, Ontario, KIN 6NS Canada. The closing date for submitting applications is November 30, 1999.

Lectureship/Senior Lectureship in Spanish

School of Humanities

School of Humanities

Applications are invited for a Lectureship (equivalent to Assistant Professor In the USA)/Senfor Lectureship (equivalent to Associate Professor in the USA) in Spanish, commencing February 1997. The position is continuing, Applicants should have a postgraduate qualification in an area of Spanish Studies. In addition to fluency in English, applicants should also have a native or near-native command of Spanish, and be able to teach the Spanish language at all levels. Preference will be given to candidates who have research interests in the area of Hispanic History and Latin American Studies. In addition, the successful candidate would be expected to take a role in administration and leadership of the Department. Applications quoting the vacancy number 496/25 should reach Personnel and Management Services by Friday 20 September 1996.

Lectureship In Spanish

School of Humanities

Fixed Term

Applications are invited for a Lectureship (equivalent to Assistant Professor in the USA) in Spanish, commencing July 1997. The position is for a fixed term of four years. Applicants should have a postgraduate qualification in an area of Spanish Studies, Applicants should have a postgraduate qualification in an area of Spanish Studies, particularly in teaching Spanish as a foreign language, as well as relevant teaching experience, especially to native English speakers at tertiary level. In addition to fluency in English, applicants should also have a native or near-native command of Spanish, and be able to teach the Spanish language at all levels. Preference will be given to candidates who have research interests in the area of Spanish linguistics and teaching Spanish as a second language Applications quoting the vacancy number A96/26 should reach Personnel and Management Services by Friday 20 September 1996.

The current salary range for Lecturers is NZ\$41,000 - NZ\$50,800 per annum. The The current salary range for Lecturers is NZ541,000 - NZ550,800 per annum. The current salary range for Senior Lecturers is NZ553,000 - NZ572,000 per annum. Information on the University is available on the World Wide Web at http://www.waikato.ac.nz/. Enquires of an academic nature can be made to the Coordinator of Spanish, Ms Michelle Gallagher, telephone 64-7-856 2889 ext 6158, lax 64-7-856 2158, or email: mgallag@waikato.ac.nz
Details on the method of application and conditions of appointment can be obtained from Personnel and Management Services, The University of Waikato, Private Bag 3105, Hamilton, New Zealand, telephone 64-7-838 4003, fax 64-7-856 0135, email: personnel@waikato.ac.nz.

Equal opportunity is University policy.



The University of Waikato Te Whare Wananga O Waikato Hamilton, New Zealand

BIOLOGICAL SCIENCES

BIGLIOGICAL SCIENCES

UNIVERSITY OF ALBERTA — Limnology/
Aqualte Ecology. The Department of Biological Sciences in the Faculty of Science to the Science of Science Science of Science Science of Science Science of Science

pessors with disabilities, and members of withle minorities.

UNIVERSITY OF ALBERTIA — The Department of Biological Sciences in the Faculty of Science at the University of Alberts invites applications at the University of Alberts invites applications at the University of Alberts invites applications are considered and the properties of elasticities of the Company of Alberts invites applications who will add to our existing received interegibles are assess and as development, gene regulation, or DNA replication and repairs. However, other areas will also be considered, and preference will be given to those using yeast as a model patent. The freshed that of employment will be the properties will be given to those using years as a model patent. The freshed that of employment will be a made at the level of SSSSIB, and candidates much have a PIOI and postdoctoral research experience. In accordance with Canadam immigration requirement, this advertisement is directed to Canadam children.

BIOSTATISTICS

UNIVERSITY OF ALBERTA — The Department of Medicine requires an individual with a PhD in Montatritics with relevant experience to collaboration UNIVESTIT OF ALBERTA — The Department of Medidine requires an individual with a 240 in bloatstatic with relevant experience to collaborate with professional on the design, implementation, analysis of clinical trials and healthcare care with professionals on the design, implementation, analysis of clinical trials, applementage; and immunitation databases in a university cardiovascular research centre. Opportunities exist lo significant professional growth in this position with a growing and innovative term. Stally and benefits are algored with qualifications and experience Salary more constraints of the contract of

BOTANY

nationally oriented in term of curricula, research, faculty, student exchanges, and is the editional base for the house of the featured of the restance of the second Business Studes. The School supports high qualify faculty variety to the second supports high qualify faculty variety to present on present or teaching, and course development is highly valued. The faculty is colleged and engages in interdesigniany investigation as well as independent sequery. The school is footable to the original products without the school and order to the school and order to severe the school and used to severe the school and order to severe the school and U.S. otics are excellent. The school is part at a larger Unencontry community with the equivalent of 2,000 full-time students. The School sevents cannot be severed to the school and part of the school and the school an

McGill

Dean of the Faculty of Management

McGill University invites nominations and applications for the position of Dean of the Faculty of Management. The Dean is responsible to the Vice-Principal (Academ for the supervision and administration of the academic programs, hudgets and all activities of the Faculty of Management. The appointment will be for a renewable five-year term commencing June 1, 1997. Candidates should have demonstrated scholarly and management experience, with proven leadership quality. Facility in French, or a willingness to learn, will be an asset.

The Faculty of Management has a high international profile, attracting outstanding students from many countries around the world. It offers many innovative programs including a new Master of International Management for Practising Managers, and a combined M.D.-M.B.A. program for medical students jointly with the Faculty of Medicine. The Faculty has a atudent enrolment of approximately 1,700 at the undergraduate level and 500 at the graduate level.

Nominations and applications, accompanied by a detailed curriculum vitae and the names and addresses of three referees, should be submitted in confidence to Dr. T.H. Chan, Vice-Principal (Academic), McGill University, 845 Sherbrook Street West, Montreal, QC, H3A 2T5, Canada no later than October 31, 1986.

In accordance with Canadian immigration requirements, this advertisement is directed in the first instance to Canadian citizens and permanent residents.

McGill University is committed to equity in employment.



DEAN, SCHOOL OF NURSING

The University of Lethbridge invites applications for the position of Dean of Nursing.

The Dean provides leadership in the development of teaching, research and service in a time of rapid change in health care. The Dean works within a smaller university, committed to excellence in liberal education for undergraduate students and is responsible to the Vice-President (Academic) for the leadership and administration of the School of Nursing.

University Lethbridge the leadership and administration of the School of Nursing.

The School of Nursing, with a staff of seven full-time, continuing instructors, is one of five faculties and schools on a campus of about 4800 undergraduate students and a limited number of graduate students. The School is committed to the development of the nursing profession and offers three programs: a two-year post diploma program, a four-year Baccalaureate program in rursing and a four-year Bachelor of Health Science (Addictions) program. The school has a collaborative relationship with Medicine Hat College and Leibbridge Community College. Further, the University and the School of Nursing are in the process of implementing newly-funded programs. A federally funded Centre of Excellence in Health Promotion Research and Community Studies is housed within the School. The Centre provides an opportunity for closs-disciplinary research involving other faculties in the University and collaboration with a wide range of health and other agencies within the community.

The degree program offers the opportunity to emphasize nursing education for nural settings, the study of issues related to nursing in First Nations communities and geromology. The Post RN Baccalaureate program offers three focus areas for students: 1) health education, 2) community health, and 3) nursing management. Undergraduate student practicums have been successfully completed at locations around the world.

The successful applicant will be someone who is an RN (eligible for registration with the AARN) and has a degree in either nursing or a related subject area. In addition, an earned doctorate, or equivalent (ideally in Nursing) is expected. Through proven teaching ability and a strong record in scholarship and research, as well as in administrative ability, the successful candidate would be eligible for tenure at the rank of Full Professor.

This is a five-year renewable term position beginning July 1, 1997 or by agreement. Applications, including detailed curriculum vitae, should be received by October 15, 1996. Direct applications or nominations to:

Dr. Howard Tennant, President and Vice-Chancellor, The University of Leithbridge, 4401 University Drive, Leithbridge, Alberta, T1K 3M4, Phone: (403) 329-2201, Fax: (403) 329-2097. E-mail TENNANT@HG.ULETH.CA U of L home page: http://www.uleth.ca

The University of Lethbridge is an equal opportunity employer and offers a non-smoking environment. In accordance with Canadian immigration requirements, first preference will be given to Canadian citizens and permanent residents of Canada.

Director, **Centre for Learning Accreditation**

In the 1996-99 Strategic University Plan, a commitment was made to expanding Athabasca University's learning accreditation function, thus further removing barriers for students who wish to continue their learning at an appropriate level.

In response, the University is establishing the Centre for Learning Accreditation, the primary functions of which are to coordinate and administer the processes for challenge for credit, the assessment for prior learning (formal and non-formal, structured and experiential), and the accreditation of workplace and labour training and other programs.

The Director of the Centre will organize, together with the evaluation staff, faculty, advisors and counsellors, a comprehensive system for students to receive efficient, affordable, and accurate accreditation of their previous studies, and respond to businesses, agencies, and others across Canada who wish to develop programs that include accreditation of existing programs and courses that are currently not assessed for Athabasca University credit.

The Director will review all policies and processes related to learning accreditation and will be responsible for the development of new policy as required to implement the Strategic University Plan.

The Director will also provide leadership in a variety of ways to promote learning accreditation both within Athabasca University and beyond.

The qualifications required include an advanced degree in Education or other relevant field of study, experience in the field of learning accreditation and knowledge of its theories and practices, a demonstrated ability to manage and administer the processes and people required to successfully implement such a Centre, exceptional communication and leadership skills, experience and success in working with both the public and private sectors, and the willingness to locate in Athabasca and to travel as required.

Athabasca is an open university specializing in distance education. Athabasca University maintains an environment which develops and supports equitable working conditions for members of groups traditionally under-represented in universities.

In accordance with Canadian immigration department regulations, this advertisement is directed primarily to Canadian citizens and those holding landed immigrant status in Canada.

Applicants should forward a letter of application, a curriculum vitae and the names and addresses of three references to: Linda Reimer, Office of the President, Box 10 000, Athabasca, AB T9S 1.11, Fax (403) 675-6450 or e-mail Undar@admin.athahascau.ca. The closing date for applications is September 30, 1996.

Athabasca University 🗖



Toronto, Canada

Department of History 20th Century Canada

Applications are invited for a position at the rank of associate professor in the Applications are invited for a position at the rank of associate professor in the field of 20th Century Canadian Politics (including, for example, international relations, state formation, political culture, public policy, and cultural policy) and Constitutional History. The Department is particularly interested in people with a research interest in the period since 1945. They also seek a scholar who has already established a significant reputation in the field and who will be immediately eligible for appointment to the graduate program. Salary and tenure status dependent on qualifications and experience. Candidates should send a curriculum vitae along with the process of these progress for the programs. with the names of three referees to: Prof. Adrian Shubert, Chair, Department of History, Faculty of Arts, York University, 4700 Keele Street, North York, Ont. M3J 1P3. Applications must be received by November 30, 1996.

NOTE: This advertisement replaces the one which appeared in the June 1996 issue.

York University is implementing a policy of employment equity, including affirmative action for women faculty. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. All positions at York University are subject to budgetary approval.

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To Professor Mitth Rothstein, the Richard Mey School of Business, The University of Western Ontario, London, Ontario, Canada N6A 3X7; Phone, 519-651-328; Fax: 519-661-3485, e-mail:

CHEMISTE

UNIVESTY OF TORONTO — The Department of Obensitry, University of Toronto, innite applications for a tenure trade position and expectations for a tenure trade position and expectations and expectation of the expectation of

provide a curriculum vrate, a list of publications, a statement of teaching interests, and an online of their proposed research, and should arrange to have three confidental letters of recommendation sent on Their behalf for Chair of Chemistry, Department of Chemistry, University of Toronto, 03.5s. George Street, Room 150, Toronto, Ontario

CORE UNIVERSITY — Department of Coremistry - Tourness and Properties of Coremistry Coremistry and to develop and tenth candidate with the properties of Coremistry Coremi

izammo of reserth, and flowid arrange for the letter of recommendation to be east tool. I.C. Leznoff, Chair, Organic Search Committee, Separament of Cheminy, York University, 4700 cells Street, North York, Onlario M31 179, anouth, Review of applications will Depin covember 1, 1996; York (Janestry & emplementaging) and poly of employment equily including of the property of the property of the organic and the property of the concerns and men as inferred to apply in soon, or a property of the property of the contraction of the property of the contraction of the property of the contraction of the contra

YORK UNIVERSITY — Department of Other stry, Tenuex-track Position in Analytical Physica Chemetry, Applications are invited for a tenue track flowly position in analytical Physical chem istry at York. University subject to budgetian approval. Capidates must currently be active in the development and a polication of electrospic accomplishment in their search area. The iscreed and the programme, and to develop active research programme, and to develop and active research programme, and to develop and the programme. againment at the Auditant Professor in Jugaries of Communication and Communication a

UNIVERSITY OF ALBERTA — The Department of Chemistry Interest applications for a tenur track position in Physical Chemistry at the Assistant Professor level to begin ruly 1, 1997. The Departments seeks candidates with demonstrate ability and outstanding potential for excellent interesting the control of the professor of the Assistant Professor in Eaching and research. A Phin in Chemistry of donely related area is essential and postdoctor experience is an asset. The receptor area can be

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of Ownitary mints applications for a tenure track position in Organic Chemistry at the Assistant Professor level to begin luly 1, 1997. The Department resides candidates with demonstrated became the second of the sense of the second of the sense of the second of the sense of th

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Concordia University is seeking a Dean of Graduate Studies and Research

Concordia University's Faculties of Arts and Science, Commerce and Administration, Engineering and Computer Science, and Fine Arts, in conjunction with the School of Graduate Srudies, offer 82 graduate programmes. Some 3500 graduate students pursue studies leading to graduate diplomas, and MA, MSc, MEng, MASc, MTM, and PhD degrees. Concordia's faculty, together with its post-doctoral fellows and graduate students, are engaged to significant degrees in both funded and unfunded research in all four Faculties and its deven research centres. A number of graduate programmes and research endeavours are undertaken jointly with other Quebec universities and with industry, as well as with international partners; the University participates in the national Centres of Excellence programme. External funding for research

As part of a team comprising the Provost and Vice-Rector, Research, and the five Deans, the Dean of Graduate Studies and Research has responsibility for strengthening, further developing and increasing internal and external support for Concordia's efforts in graduate education and in research, in a context both of opportunity for selective renewal of the faculty and of major budgetaty compression. He or she will be called upon to participate with other members of the academic administration in leading an open collaborative process of serting academic priorities and identifying areas of potential development in academic programmes and in research. The Dean will possess a strong record in graduate teaching and research, superior leadership qualities, a commitment to excellence, proven administrative ability, a consultative management style, and excellent communication skills.

Concordia serves a bilingual professional and academie eommunity, often in eollaboration with other Québec universities. The capacity to function in French is an asset. The appointment will take effect on 1 June 1997, and will be for a five-year term.

Applications or nominations, including a full curriculum vitae, a one-page summary of relevant academic, administrative and research experience, and the names of five referees, mus be sent by 15 October 1996 to the attention of Amely Jurgenliemk, at:

The Office of the Secretaty-General Concordia University 1455 de Maisonneuve Blvd, West, BC-128 Montréal, QC, H3G 1M8.

In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Confidentiality of applications and nominations is assured. Concordia University is committed to employment equity, and encourages applications from women, aboriginal peoples, visible minorities and disabled persons.

Concordia UNIVERSITY

REAL EDUCATION FOR THE REAL WORLD

Director, University of Alberta Bookstore



University of Alberta

Make your mark, challenge the best of service levels, and shape a new and exciting future. An energizing change is taking place at the University of Alberta. You could be a part of this change, not only contributing to the ongoing success of the Bookstore, but also to the University.

Here is a chance for you to draw on your retail management success, and exercise your creativity and ability to innovate. Here also is a chance to work with other University units in pursuit of new ways to meet the educational and research needs of the academic community.

You have demonstrated relationship management skills, have a desire to be an active and dynamic part of the larger team, and exhibit a strong service vision for this Bookstore. You wish, moreover, to be recognized as a leader in your profession.

With sales that rank it as one of the top three University bookstores in Canada, an impressive 30,000 students and 5,000 staff are served from four sites.

The University of Alberta has a clear vision — to be indisputably recognized as a leading University in Canada. Helping to shape the Alberta advantage, the University is at the forefront of research and has one of the highest commitments to research and quality teaching.

If the success and rewards associated with shaping this Bookstore's future are appealing, please forward your resume in strictest confidence to Jodi Parkinson, Ernst & Young Management Consultants, 1800 Esso Tower, Scotia Place, 10060 Jasper Avenue, Edmonton, Alberta, T5J 3R8. Confidential Fax: (403) 441-9825. Please quote file #UA19.

The University of Alberta is committed to the principle of equity in employment. As an employer they welcome diversity in the workplace and encourage applications from all qualified women and men, including Aboriginal peoples, persons with disabilities, and members of visible minorities.

■ ERNST & YOUNG

AJV ***UNIVERSITY ***WINNIPEG

MARGARET LAURENCE CHAIR IN WOMEN'S STUDIES TENURE-TRACK POSITION IN POLITICAL SCIENCE

The Department of Political Science at the University of Winnipeg invites applications for a tenure-track appointment at the Assistant Professor rank, or, in exceptional circumstances, the lower end of the Associate Professor rank. The appointment may begin January 1, 1997 or July 1, 1997, depending on the candidate's availability. The successful candidate will have a commitment to undergraduate teaching and be a scholar familiar with feminist research and theory, and will have a knowledge of feminist critiques and contributions to political science. The department invites applications from all fields, but is especially interested in persons with a strong background in gender and public policy plus one or more of Canadian politics, political economy, political theory or some other sub-discipline relevant to our needs. The successful candidate must have a PhD by the time of the appointment, have demonstrated competence in teaching and research, have experience with community-based women's organizations, and the ability to speak on women's issues to the general community.

During the first three years, the successful candidate will be seconded to the Women's Studies programs of the University of Winnipeg and the University of Mantoba to assume the duties of the Margaret Laurence Chair in Nomen's Studies. The Margaret Laurence Chair is not expected to co-ordinate the Women's Studies Programs; each of the universities has its own Co-ordinator. The endowed Chair is a joint position, established in 1986, to promote Women's Studies. The responsibilities of the Chair include teaching a half course in each of the universities' Women's Studies programs; participation in Women's Studies self governance; facilitating community outreach and involvement in research. At the end of this three year period, the successful candidate will return to the Department of Political Science to take up regular departmental duties; alternately, the candidate could receive a cross-appointment between Women's Studies and the department of Political Science.

Salary placement will be commensurate with experience and qualifications. Application, curriculum vitae, and three letters of reference (including at least one which addresses the candidate's community involvement) should be sent to John R. Hofley, Dean of Arts and Science, University of Winnipeg, 515 Portage Avenue, Winnipeg, MB, R3B 2E9. Applicants should also include a statement outlining their specific skills, interests and experiences which would uniquely qualify them for the Margarei Laurence Chair. Deadline for receipt of applications is October 15, 1996.

In accordance with Canadian Immigration requirements, first preference will be given to Canadian clittens and permanent residents. The University of Winnipeg is committed to employment equity.



committed to the principle of equity in employment. As an employer we welcome diversity in the workplate and encourage applications from all qualified women and men, including Aboriginal peoples, persons with disabilities, and members of visible minorities.

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WINTERSTY OF BRITISH COLUMBUA — The Department of Chemistry of the University of International Control Control

Ontaina, Canado NZL IGL. The University of Wales too o an Employment Equity employer and exocutages applications from qualified women and men, members of walder monester, native peoples and persons with disabilities. MINTERSTRY OF WARTELOO — Demonstry, A. MINTERSTRY OF WARTELOO — Stemastry, and techniques and t

CLINICAL STUDIES

UNIVERSITY OF GUERIH — Ontarlo Veterinary
College. The Operation of Clinical Studies, is
soliciting applications for a tenuer track facility
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Radiology. Applicants must have a OVM, or
Radiology. Applicants must have a OVM, or
Hollow the College of Veterinary Radiology.
Perference will be given to candidates with an
advanced degree and demonstrated research
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COMMERCE & BUSINESS ADMINISTRATION

THE UNIVERSITY OF BRITISH COLUMBIA Faculty of Commerce and Business Admin tration. Applications are invited in many ar-including accounting, finance, marketing as management information systems. Appointme

are available bily 1, 1997 or January 1, 1998 and are available bily 1, 1997 or January 1, 1998 and are subject to final budgetary approval. As a mananum, applicants must be nearing completion of the PhO disectation. Other required qualifications are always as the property of the prope

COMMUNITY & REGIONAL PLANNING

UNIVERSITY OF BRITISH COLUMBIA — The School of Community and Regional Planning on in the Unexcept of British Columbia (SCARP) is seeking applications for a tenure state position at seeking applications for a tenure state position at the Austrant Professor fewer to tract light, 1 1997. SCARP is a graduate program offering Matter's and PDD degrees and is the largest reading unit in UBCs Faculty of Graduate Studies. The faculty

of SCAPF sees its mission as promoting the national and global transition to sustainability through excellence in professional education, integrated policy and pliminary security, and integrated policy and pliminary security, and the expected to contribute substainably to the acidemic and professional activate of a dense facility that has wide-arrange expertee in urban physical planning, unbin and tegrenal policy aritysis, community errormer development, incommon policy and provide planning special and in order to the control of the propriet planning special and in order to the special and in order to the planning and planning special policy and planning special and in order to the planning special planning and development planning special plan

COMPUTER SCIENCE

COMPUTER SCIENCE

CARLIDA UNIVERSITY — School of Computer Science, Applications are mixed for a temuerated position at the rank of Assistant Polesson in the School of Computer Science. Special cases as suitable computer Science. Special cases sought are Parallel and Dautaburde Systems. Operating Systems, Computer Graphics, and Herworking. Obstanding conditions to the Assistant Systems, Computer Graphics, and Herworking. Obstanding conditions to the Assistant Systems, Computer Graphics, and Herworking. Obstanding conditions are almost an activational Security of the Assistant Systems, Computer Special Applications of Committee and Computer Special Applications and Computational Security of the Systems of Computer Special Policy and Computer Special Policy and Computer Special Policy and Computer Systems, Object-Ginerned Program and Graph Land Computers, Spoth undergraduate feature and undergraduate faculty with particular research and Computers, Intelligent Systems, Object-Ginerned Program and Program Computers and Computing Spoth undergraduate Renous and gladuate pre-

Canadian Association of University Teachers

EXECUTIVE DIRECTOR

The Canadian Association of University Teachers [CAUT] invites applications for the position of Executive Director as of July 1, 1997.

CAUT is the national organization of some 30,000 university academic staff, including professors, academic librarians and researchers, and affiliated college instructors in British Columbia. Its core functions are the defence of academic freedom, tenure, equality and human rights in the profession; provision of collective bargaining services for member associations; relations with governments on postsecondary education in Canada; relations with analogous international organizations; collection and analysis of economic data concerning the profession. It maintains an office in Ottawa, with 25 professional and support staff.

The Executive Director coordinates the activities of the Association with its elected officers and volunteers, and directs the activities of CAUT staff. Duties also include presentations to federal and provincial bodies, policy development, maintenance of International relations, and supervision of service provision to member organizations.

The position requires a university degree, postgraduate education or equivalent, experience in the profession and a thorough understanding of the Canadian university system, strong administrative and political skills, and collective bargaining or other industrial relations or arbitral experience. CAUT is a bilingual organization.

CAUT is committed to the principles of employment equity and welcomes applications from all qualified persons. Applications, including a resume and the names of at least three referees should be sent by November 12, 1996 to:

Prof. William Bruneau. Chair Search Committee for an Executive Director Canadian Association of University Teachers 2675 Queensview Drive Ottawa, Ontario, Canada K28 ZK8



All applications and supporting documents are made available to members of the CAUT governing Council and to CAUT staff. In accordance with Canadian Immigration requirements this advertisement is directed to Canadian citizens and permanent residents.

DEAN OF MEDICINE THE UNIVERSITY OF CALGARY

The University of Calgary seeks a Dean for the Faculty of Medicine, the position to commence July 1, 1997.

We seek a dean with a strong sense of vision and direction, one who can join ideas with the force of conviction needed to support a Calgary Faculty committed to high quality health for the future through education and research.

The successful candidate will have a credible record of working with large complex systems in health care, research, and education. This individual will be a champion for research, education, clinical practice, and linkage to the health community and beyond. Effective communication with constituencies including the Regional Health Authority, granting councils and agencies, foundations, government, industry, and those served by the Faculty is important.

The University of Calgary is committed to dealing effectively with change. It promotes strategies which link research with undergraduate and graduate learning, builds on strong community ties both locally and internationally, and creates processes which engage staff and students as well as the larger communities of which we are a part. The dean needs the ability to lead in such a environment

In accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity.

A profile of the University and the Faculty of Medicine is available on the world-wide web at http://www.ucalgarv.ca

Nominations and applications, including a Curriculum Vitae and the names of thee referees, should be submitted by October 25, 1996, to:

Dr. Joy D. Calkin Vice-President (Academic) & Provost The University of Calgary 2500 University Dr. N. W. Calgary, Alberta, Canada T2N 1N4



www.ucalgary.ca

Association canadienne des professeures et professeurs d'université

DIRECTEUR GÉNÉRAL DIRECTRICE GÉNÉRALE

L'Association canadienne des professeures et professeurs d'université (ACPPU) sollicite des candidatures pour le poste de directeur général ou de directrice générale. L'entrée en fonction est le 1^{er} juillet 1997.

L'ACPPU est un organisme national compant quelque 30 000 universitaires, soit des professeurs, des biblio-thécaires, des hercheurs et des professeurs de coilèges affillès de la Colombie-Britannique. Ses fonctions de base se concentrent sur la défense de la liberté universitaire, la permanence, l'égalité et les droits humains au sein de la profession, la prestation de services de négocialion collective pour ses associations membres, les rions avec les gouvernements pour les questions relatives à l'enseignement postsecondaire au Canada, les rela-tions avec des organismes internationaux analogues, la collecte et l'analyse de données économiques touchant la profession. Son slège social est situé à Ottawa où travaillent 25 personnes (personnel professionnel et de soutien).

La personne recherchée coordonne les activités de l'association avec les dirigeants élus et les bénévoles. Elle dirige également les activités du personnel de l'ACPPU. Elle s'occupe de faire des démarches auprès d'orga-nismes provinciaux et fédéraux, d'élaborer des politiques, de maintenir des rapports avec des organismes inter-nationaux et de superviser la prestation de services aux associations membres.

Pour satisfaire aux exigences du poste, il faut détenir un grade universitaire, avoir fait des études supérieures ou l'équivalent, posséder de l'expérience dans la profession ainsi qu'une connaisance approfondie du système universitaire canadien, de solides compétences administratives et politiques et de l'expérience en négociation collective, en relations industrielles ou en arbitrage. L'ACPPU est un organisme bilingue.

L'ACPPU souscrit au principe de l'égalité en matière d'emploi et accepte les candidatures de toutes les per-sonnes qualifiées. Prière de faire parvenir un curriculum vitae et au moins trois références avant le 12 novem-bre 1996 à .

m. winiam aruneau, président Comité de recrutement d'un directeur général ou d'une directrice générale Association canadienne des professeures et professeurs d'université 2675, promenade Queensview Ottawa (Ontario) Canada K28 2K8



Toutes les candidatures et tous les documents les accompagnant sont mis à la disposition des membres du Conseil de l'ACPPU et de son personnel. Conformément aux exigences prescrites en matière d'immigration au Canada, la présente offre d'emplois s'adresse aux citoyennes et tiotyens canadiens et aux résidentes et résidents

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ASSISTANT PROFESSOR
DEPARTMENT OF ARCHITECTURE

The faculty of Architecture is dedicated to the design of human settlements and the built environment, and is comprised of a collaboration of five departments. The program of studies in architecture was started in 1913, and current student enrollment in the Faculty is approximately 550. Gaduate degrees are offered in Architecture, Loadaute degrees are offered in Architecture, Loadaute degrees are offered in Architecture, and degrees are offered in the departments of Environmental Design and Interior Design.

The Department of Architecture offers a program of studies directed toward a professional Master of Architecture degree.

Applicants must have a proven record of excellence in leaching at the graduate level in architecture, together with a PhD or equivalent in unban design and theory, and a strong record of publications and applied research and/or practice. Applicants who have completed all requirements for professional registration are preferred. In addition to advising graduate students, the successful candidate will teach primar-

aousing graduate students, the successful candidate will teach primar-ly in advanced resigns studios and in courses related to theory and prac-tice. In contemporary urbanism. Responsibilities will also include expanding the international studios of the department coordinating the Matter's II program, chairing the Thesis Comprehensive Examination Committee, and research. The expected annual salary range is \$45,000 -535,000.

Applications including a statement of intent, a current curriculum vitae, a portfolio, and the names of three referees should be sent in confidence on or before September 30, 1996 to Prof. Herbert Enns, Chair, Department of Architecture Search Committee, Faculty of Architecture, The University of Manitoba, Winnipeg, Manitoba, Canada, 837 2N2, (204) 474-6795, Fax (204) 275-7198, or E-mail:

Interested persons are encouraged to contact the Chair. Applicants are welcome to visit the school in order to personally assess areas of potential contribution. A detailed package of information describing the ongoing work of the department is available upon request.

The University of Manitoba encourages applications from qualified women and men including members of visible minorities, aboriginal people, and per stors with disabilities. The University provides a smoke-free work environment save for specially designated areas. This advertisement is directed to Canadian citizens and permanent residents. The position is subject to final budget approval.

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ericurgage to apply in powers budgets y approvir UNIVERSITY OF WATERLOO — Dept. of Computer Science, Sealing of Mahematics. Applications are invited for Chair of the Operationes of Computer Science at the University of Waterloo. The appointment of Computer Science and Computer Science at the University of Waterloo. The appointment of and recordable for an additional through a term. Candidates should have relevant experience term. Candidates should have relevant experience as an additional through term. Candidates should have relevant experience term. and action environment and spring research record in an area of interest and priority research record in an area of interest and priority.

within the Department, Demonstrated energy, innovation, leadership skills and relevant administrative expensions are required, as well as a term interest in leading a strong and active Department. The Department of Computer Science, the largest of the fine Departments of Computer Science, the largest of the fine Department of Computer Computers of the Computer of Computers of Com

DENTAL HYGIENE

UNITESTY OF MANTIONS. School of Develal Visiplester. Placetor, Applications or normanisms with placetors of the profession of Directors of the school of Derinal Plyginer in the Faculty of Dentary, University of Manniolas for a term of the years, commencing on January, 1,1997, if possible This position carriers with it a troute from the profession in the School of Dental Plygiene, Applicants must have a demtal Plygiene alphanest must have a demtal Plygiene applicants must have a demtal Plygiene applicants must have a demtal Plygiene applicants must have a demtal Plygiene and demtal Plygiene delucion, and must be elliphile Experience in anatest's degice, experience in demtal Plygiene delucion, and must be elliphile Experience in audientic administration would be an asset. In addition to some teaching and include: overall administration in the School of the Placeton and Control of the School of the Sch

rate with education and experience; Assistant Professor (\$39,220 - \$5,520 or Associate Professor (\$48,236 - \$6,640). Applications excepted umil September 30, 1958; Posticon contineering associal procedure of the professor of th

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EARTH & ATMOSPHERIC SCIENCES

EARTH & ATMOSPHERIC SCIENCES
UNNESSITY OF ALBERTA. — Department of
earth and Atmospheric Sciences, Fenere Track
Position - Ote Deposit and Exploration Geology.
The Department of Earth & Atmospheric Sciences seeks an introvative endorsdul with demonstrated
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candidate has a proven track record in teaching and research. Salary ranges are Assistant Professors: 312-325-5552 Assistant Professor-148-2765 - 5552 Assistant Professor-148-2765 - 5552 Assistant Professor-148-2766 - 5552 Assistant Professor-148

Ontario Institute for Studies in Education of the University of Toronto (OISE/UT)

Applications are invited for a tenure-stream position in the History of Education, with specialization in the area of the history of women, in OISE/UT'S Department of Theory and Policy Studies in Education. Preferred candidates will possess a doctoral degree and a proven record of scholarly publication.

Preference will be given to applications from feminist scholars who In their teaching, research and writing, critically examine a broad range of issues including race and class as well as gender relations.

Responsibilities of the position include teaching at the graduate and preservice teacher education levels, supervision of master's and doctoral theses, and research.

Rank and salary will be commensurate with qualifications and experience. Appointments will commence on January 1, 1997 or as soon as possible thereafter.

Applications must include full curriculum vitae and the names Applications must include full curriculum vitae and the names and addresses of three or more referees. Applications should be submitted by September 30, 1996 to Professor Michael Fullan, Dean, OISE/UT, 252 Bloor St. W., Toronto, Ontario MSS 1V6. In accordance with its Employment Equity Policy, the University of Toronto encourages applications from qualified women and men, members of visible minorities, aborigant peoples, and persons with disabilities. In accordance with Canadian immigration requirements. ments, this advertisement is directed to Canadian citizens and permanent residents of Canada.

Assistant or Associate Professor Centre on Aging Faculty Position

Centre on Aging Faculty Position
The Centre on Aging at the University of Victoria invites applications
for a tentue-track position at the rank of Assistant or Associate
Professor, subject to budget. Stan clare as soon as possible. The
Centre on Aging is a multilesticiplinary research centre that promotes
and conducts applied and basic research in the social and behavloural sciences, health care and social service areas throughout the
latter part of the lifespan. Applicants should have a Ph.D. in an
appropriate closeline (e.g. anthropology, human development,
nursing, physical education, psychology, sociology, economics,
geography) and a strong record of funded research and perreviewed publications in the fields of aging or the latter pan of the
lifespan. The successful applicant will be expected to join the Centre
as an active, funded researche. Examples of relevant areas of interests include health and performance, health care delivery, evaluation
and social policy research. The successful carditate will also hold
an appointment in a disciplinary department or school. He or she
should have the potential to be constidered for the Acting Director
position during the incombern's leave. position during the incumbent's leave

Candidates should send a letter of application, curriculum vitae, graduate transcript, representative publications, and three letters of reference to:

Neena L. Chappell, Ph.D., Director Centre on Aging, University of Victoria 2nd Floor, McPherson Library Building PO Box 1700 STA COMMSERVENT Victoria BC V8W 2Y2 CANADA

DEADLINE FOR APPLICATION IS NOVEMBER 29, 1996



Dean, Faculty of Law The University of British Columbia



The

LANDMARK

Consulting

Group Inc.

1455 tokeshore Road

Burlington, Ontorio 175 2/1

Fox (905) 634-1882

Suite 206-S

The University of British Columbia seeks applications and nominations for an individual with energy, vision and creative leadership abilities for the position of Dean of the Faculty of Law, to take affice July 1, 1997.

UBC is one of Canada's leading teaching and research institutions. It is a publicly supported university comprising twelve faculties, nine schools and many centres and institutes. The University's mission is to be a world-renowned institution of higher education and research.

The Faculty of Law enrols about 570 students in the LLB. pragram, 35 in the LLM. program and 10 in the Ph.D. program. 43 full-time faculty, several visiting faculty and many specialist adjunct members of the profession provide students with a broad educational and intellectual adjunct members of the professian provide students with a broad educational and intellectual experience that prepares them both for the practice of law and far a variety of other challenging careers. Research and teaching are carried out fram a wide variety of perspectives, and the faculty is committed to sustaining the excellence of current programs and to develaping areas of legal studies that pose important challenges far low and the legal system, and require innovative approaches to legal knowledge. The Faculty is deeply committed to both research and teaching.

As the senior executive officer of the Faculty, the Dean is expected to provide dynamic leadership within the University and in liaison with the legal profession and the broader community. The successful candidate will be a widely recognized scholar with administrative ability and be dedicated to research and teaching. Candidates must have the academic credentiols, and scholarly record or professional achievement consistent with appointment to the goodestic raph of surfaces. the academic rank of professar.

In accordance with Canadian immigration requirements, this advertisement is directed in the first instance to Canadian citizens and permanent residents of Canada. The University of British Columbia welcomes all qualified applicants, especially women, aboriginal peoples, visible minorities and persans with disabilities. Please direct inquiries to the address shown at left, or e-mail: maria.landmark@sympotico.ca by October 30, 1996.

555,376). Applicants must hold a PhO degree and have a proven research record. In accordance with Caradian Immigration requirement, the advectment is directed to Caradian citizens and permanent regionse. Applications, citizens and permanent regions. Applications citizens with the name and addresses of the Brain Internet, Clust be addressed to Dr. Brain Internet, Clust Department of Earth. & Attmosphere, Sciences, University of Alberta, Genocion, Alberta Sciences, Cortects, 1995. The University of Alberta is committed to the principle of equity in adultation and consultations of their size of the problems. As a morphyse we welcome diversity in the workpluse and encourage applications on all qualified workman and men, unfortunated and extended and extended

ECONOMICS

MOGILL UNIVERSITY — Department of Economics. Subject to budget approval, applications are mixed for a tenure track, entry level, sustant prolessor portion, Applicant must have supported by the properties of the propertie

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FOUCATIONAL PSYCHOLOGY

EQUICATIONAL PSYCHOLOGY

BRANDON UNIVERSITY is seeking applications and nominitators for the following positions and nominitators for the following positions and nominitators for the following position repulsed to the position of the position repulsed prophetics of this position repulse appelling the prophetics of this position repulsed and the repulsed prophetics of this position repulsed and the repulsed produced and positions and assessment. The successful applicant will have a completed doctorate in Guidance and Counselling, a whalf teaching contricts, and school application of the position of the condition of the position of

The University of Manitoba Department of Internal Medicine

DIRECTOR, INFECTION CONTROL HEALTH SCIENCES CENTRE

The Department of Internal Medicine, Section of Infectious Diseases, is recruiting a physician Investigator at the Assistant or Associate Profestor level. This is a geographical full-time, contingent position. The individual will be primarily responsible for directing the Infection Control Program at the Health Sciences Centre and will participate individual will be primarily responsible for directing the Infection Control Program at the Health Sciences Centre and will participate individual will be primarily responsible for directions and program at the Health Science Science and Program and Provides Science Science and Program.

The candidate must have senior specialty qualifications in Internal Medicine and Infectious Diseases in the country of current practice and must be eligible for registration with the College of Physicians and Surgeons of Manitoba Certification in Internal Medicine and Infectious Oiseases by the Royal College of Physicians and Surgeons of Canada is preferred. Additional training in infection control and epidemiology would be an asset.

The University of Manitoba encourages applications from qualified women and men, including members of visible minorities, aboriginal people, and persons with disabilities. The University offers a smoke free work environment, save for specially designated areas. This advertisement is directed to Canadian citizens and permanent residents. Applications should be accompanied by a curriculum vitae, a list of publications, an outline of areas of research interest, and the names of three referees.

Please send correspondence to: Dr. L. Nicolle, H.E. Sellers Professor and Head, Department of Internal Medicine, GC 430, 820 Sherbrook Street, Winnipeg, Manitoba, R3A 1R9. Closing date is September 30, 1996.

Educational Psychology & Foundations, Faculty of Education, Blandon, University, Blandon, Manntoba R74, 646; (Fast - 1264-729-3326). In accordance with Canadian Immigration Regulations, this advectement is directed primarily to Canadian ordizers and permanent residents. Women and men are encouraged to apoly.

ENGINEERING

SIMON FRASER UNIVERSITY — The School of Engineering Science at Smon Fraser University to method specified to the Control of Engineering Science at Smon Fraser University to the Control of Engineering Science at Smon Fraser University and Professor level, effective May 1, 1997. The successful applicant will have an example of Degree and a strong issearch record in an area such as AfMiditeculant all three and example of the Control of Engineering Science and Engineering Science and Engineering Science and Engineering Science of Engineering Science

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Mechanical Engineering "Patric David Campbell Char in Mechanical Engineering Design". Applications are invited for this new control of the process of the process of the control o

neering association is a requirement.
UNIVERSITY OF ALBERTA — Wear Materials and Coatings - Syncrude/NSERC Tenure Track Research and Teaching Position at the University

of Alberta. The person vie're seeking well have a FIDO in a relevant area and up to the years expenence in the wear naterial/brokelogy area with a significant publication record and the ability to work on a major collaborative research project which is a major collaborative and the Chemical and Materials Engineering Department in the University of Alberta. The proton will be funded jointly by Sylvacules and KSSIC through the funded jointly by Sylvacules and KSSIC through and should monthly have received should be new to the Canadian university faculty system and should monthly have received their PAD within the past for years. Appointment will be within the past for years. Appointment will be control to the Canadian university faculty system and should monthly have received their PAD within the past for years. Appointment will be received under the past of t

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LAMERAD UNIVERSITY — The Department of Electrical Engineering at Lakehead of Electrical Engineering at Lakehead of Electrical Engineering at Lakehead electrical Engineering at Lakehead electrical Engineers with a Phil Intellectromagnetic and Electrical Engineers of Electrical Engineers and Electrical Electrical Engineers and Electrical Engineers and Electrical Engineers and Electrical Electrical

WINDSOR

Visiting Humanities Fellowships 1997-1998

Applications are invited for Visiting Humanhites Followships, renable at the University of Windsor in the 1997-98 academic year. Scholars with research projects in traditional humanhites disciplines or in theoretical, historical or philosophical aspects of the sciences, social sciences, ans and professional studies are invited to apply. Individuals engaged in interdisciplinary research are particularly encouraged to apply. The Followship will appeal to substitutions though those holding research grants, including Post-doctoral awards. Applicants must hold a doctorate or the equivalent in experience, research and publications. Visa documents, if required, are the responsibility of the applicant.

The Fellowship is tenable at the University of Windsor for a period of four months to one year. No stipend as anached to the Fellowship. The Humanities Research Group will provide office space, university affiliation, Ebrary privileges and assist Fellows in establishing conacts with Individuals, groups, libraries and institutions in the Southwestern Onatan-Affechigan region. Fellows are expected to work in residence at the HBG for the duration of the award and to deliver a public presentation on their research.

There is no application form. Letters of application should include a rationale for working with the HRC, a curriculum vitae, one page abstract, and a detailed description of the research project. Applicants should arrange to have three letters of reference, sent directly to the HRG before the deadline. Incomplete applications cannot be considered.

Applications should be forwarded to: Dr. Jacquelline Murray, Director, Humanities Research Group, University of Windsor 401 Sunset Avenue, Windsor, Ontario N9B 3P4

Telephone (519) 253-4232 x3508; Fax (519) 971-3620

Deadline for applications is February 15, 1997

Dean, Faculty of Commerce and Business Administration

The University of British Columbia



The University of British Calumbia seeks applications and naminations for an individual with energy, vision and creative leadership abilities for the position of Dean of the Faculty of Commerce and Business Administration, to take office July 1, 1997.

UBC is one of Canada's leading teaching and research institutions. Incorporated in 1908, it is a publicly supported university comprising twelve faculties, nine schools and many centres and institutes. The University's mission is to be a world-renowned institution of higher education and research.

The Faculty, with nine divisions, offers B.Com., M.B.A., M.Sc., and Ph.D. degrees to approximately 1,300 undergraduate and 350 graduate students. The Faculty also offers Canada's largest executive and continuing education program. The 90 full-time faculty and approximately 50 full-time staff are committed to preparing students for a rapidly changing and challenging global business environment. The Faculty is deeply committed to both research

The LANDMARK Consulting Group Inc.

1455 lokeshare Road Sulle 206-S Builington, Ontorio IZS 211 Fax: (905) 634-1882 As the senior executive officer of the Faculty, the Dean is expected to provide dynamic leadership both within the University and the general business community. The successful candidate will be an internationally recognized scholar with praven administrative ability and be dedicated to research and teaching. Candidates must have the academic credentials, and scholarly record or professional achievement consistent with appointment to the academic rank of professional achievement consistent with appointment to the academic rank

In accordance with Canadian Immigration requirements, this advertisement is directed in the first instance to Canadian citizens and permanent residents of Canada. The University of British Columbia welcames all qualified applicants, especially women, aboriginal peaples, visible minorities and persons with disabilities. Please direct inquiries to the address shown at left, or e-mail: maria.landmark@sympatica.ca no later than October 30, 1996.



The University of New Brunswick Saint John Campus

Invites applications and nominations for the position of

DEAN OF THE FACULTY OF ARTS

The Saint John Campus of the University of New Brunswick has a full-time student population of over 2,000, with 800 students registered in the Faculty of Arts. The full-time faculty in Arts

The Faculty offers undergraduate degrees in Economics, English, French, History, Mathematics, Philosophy, Politics, Psychology, Sociology, and Statistics, and an M.A. in Psychology. The Faculty of Arts also offers an interdisciplinary minor in Criminal Justice, cartificate programmes in French, and courses in Art History, Classics, Creative Writing, Education, German, Physical Education, and Spanish. and Spanish.

The Dean will be expected to provide effective academic leadership and sound administration to the Faculty and to provide strong representation for the Faculty within the University and in the community at large. Candidates should have demonstrated administrative skills, an excellent record of teaching and research/ creative activity appropriate for the rank of Associate or Full Professor in the Arts discipline.

The appointment will commence on July 1, 1997 for a term of five years (renewable). In accordance with Canadlan immigration requirements his edvertisement is directed to Canadlan citizens and permanent residents. Applications or nominations, along with a curtulum vitae and the names and address of three references, should be sent no later than 31 October 1996 to:

Dr. Rick Miner Dr. Hick Miner
Vice-President (SalnI John)
The University of New Brunswick
P. O. Box 5050
SainI John, New Brunswick
E2L 4L5

The University of New Brunswick is committed to the principle of employment equity

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teach undergraduate and graduate course in environmental engineering, conduct research and supervise graduate students, and take an active part in the development of laboratory and research facilities, and participate in the planning and development of laboratory and resourch facilities, and participate in the planning and development of a graduate program in envi-ronmental engineering. Applicant must have a bachelor and a dottoral degree in engineering with a stong specialization in an ass of applica-tion for environmental engineering. Areas of

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University

of Lethbridge

ASSISTANT PROFESSOR FACULTY OF ARTS AND SCIENCE DEPARTMENT OF CHEMISTRY

Assistant Professor; 3 year term appointment beginning January 1, 1997. The position may become tenure-track subject to the availability of funds.

Ph.D. is required in Chemistry/Biochemistry. Relevant leaching

The University, primarily an undergraduate liberal arts institution, aspires to hire individuals who have a demonstrated potential for excellence in leaching, research and scholarship. The Department of Chemistry has an active research program involving undergraduate and M.Sc. students. All faculty members currently hold NSERC grants.

The successful candidate will be expected to teach organic chemistry and biochemistry as well as general chemistry courses; and to develop a continuing research program in bio-organic chemistry or related areas.

The current minimum salary for an Assistant Professor is \$37,350

In accordance with the Canadian Immigration Regulations, this advertisement is directed to Canadian citizens and permanent residents of Canada.

Applications (including a current curriculum vitae, transcripts, and a detailed research proposal modeled after an NSERC Research Grant application form) and three letters of reference should be sent to:

Dr. R.J. Weselake, Chair, Department of Chemistry The University of Lethbridge, 4401 University Drive, Lethbridge, Alberta, T1K 3M4, Canada

Candidates are encouraged to have their letters of reference faxed if they apply after September 10, 1996. The closing date for the competition is September 17, 1996.

For more information, please contact Dr. R.J. Weselake at (403) 329-2301; Fax (403) 329-2057, or e-mail weselake@hg.uleth.ca

The University of Lethbridge is an equal opportunity employer and offers a non-smoking environment.

DE SOUZA CHAIR IN TRAUMA CLINICAL RESEARCH

Sunnybrook Health Science Centre and the University of Toronto have jointly established the de Souza Trauma Clinical Research Chair. An experienced Researcher (MD and/or PHD) with a proven track record of high quality, peer reviewed, funded clinical research is sought for this endowed Chair. Candidates from a broad spectrum of disciplinary backgrounds are envisaged. The successful candidates will be a productive Clinical Researcher with a focus in clinical trials and outcomes based research and will also be responsible for providing leadership within the Sunnybrook Trauma Research Program. The incumbent will be eligible to hold an academic appointment at the Faculty of Medicine, University of Toronto and a research appointment at the Reichmann Research Institute at Sunnybrook Health Science Centre. The term of the appointment will be five years and may be renewed in accordance with University and Centre policies.

In accordance with Canadian Employment and Immigration Guidelines, preference will be given to Canadian citizens and permanent residents of Canada. In accordance with Employment Equity Policies, Sunnybrook Health Science Centre and the University of Toronto encourage applications from qualified men, women, members of visible minorilles, aboriginal peoples and persons with dis-

Deadline for submission of applications is September 30th, 1996. Interested candidates should apply in writing, including their curriculum vitae to:



Dr. Barry A. McLellan,
Chair Search Committee for de Souza
Trauma Clinical Research Chair
Sunnybrook Health Science Centre
2075 Bayvlew Avenue, Sulte C-135
North York, Ontario MAN 3M5
Telephone: 416-480-6810
Fax: 416-480-6811



CHAIR Department of Agricultural **Economics and Business**

Applications are invited for the position of Chair Department of Agricultural Economies and Business, Ontario Agricultural College (OAC), University of Guelph. The position is available January 1, 1997.

The department is one of ten academic units within the OAC. The 17 member faculty has excellent working relations in terms of education, research and extension programs with other departments in the OAC and departments in other colleges, including Economics, Consumer Studies, Hotel and Food Administration and Population Medicine (Epidemiology). In 1994/95, the department received over 5L1 million in research grants and contracts from Provincial, Federal and International Governments and from private organizations such as trade and commodity associations and marketing boards.

The department offers undergraduate majors in three degree programs, the B.Comm, B.Sc.(Agr.) and B.A. and has substantial teaching responsibilities in all business related programs on campus. The department has graduate programs at the MSc. And Ph.D. levels in production economics, agricultural marketing, natural resource conomics, international economics and agrentitural policy. The department also offers a niche MBA in agri-food business management, and a collaborative Ph.D. program in Resource and Environmental Economics with the Economics department.

The preferred candidate will hold a Ph.D. in Agricultural Economics, Economics and/or Business Administration, have vision and strong, demonstrated leadership qualities. The candidate will have demonstrated interests in agricultural economics, resource economics and business management. The responsibilities of the position will include assisting faculty in developing and generating support for the department's educational and research programs.

Applications will be treated in confidence and should include a curriculum vitae and the names and addresses of three persons who may be contacted as referees. Deadline date for applications is Novem, 1,1996 and should be submired to Dr. R.J. McLaughlin, Dean, Ontario Agricultural College, University of Guelph, Guelph, Ontario NIG 2W1

in accordance with Canadian Immigration requirements, this advertisement is directed to Canadian clitizens and permanent residents of Canada. The appointment is subject to budgetary approval.

University of Guelph is committed to an the University of custoh is committed to an employment equity program that includes special measures to achieve diversity among its faculty and staff. We therefore particularly encourage applications from qualified aboriginal Canadians, persons with disabrilities, members of visible minorities and women.



FACULTY OF DENTISTRY ORAL AND MAXILLOFACIAL SURGERY

Applications are invited for a senior full-time tenure track position in Oral and Maddlofaetial Surgery, Department of Oral Medical and Surgeal Sciences, The University of British Columbia, Vancouver, Canada. The candidates must be eligible for specialty certification with the College of Dental Surgeons of British Columbia and obtain licensure as soon as possible upon appointment. Graduate level Iraining (M.Sc./PhD) and an established track record for independent research programs preferred. The level of the appointment will be dependent upon the qualifications and experience of the successful candidate. Responsibilities include research and teaching in the undergraduate, graduate and postgraduate programs, and directing the Division of Hospital Dentistry.

The position is subject to final budgetary approval. The University of British Columbia wel-comes all qualified applicants, especially women, aborginal people, visible minorities and per-sons with disabilities. In accordance with Canadian immigration requirements, this advertise-ment is directed to Canadian citizens and permanent residents.

Applicants are requested to forward a letter of application and eurrieulum vitae. In addition, they should arrange for three references to be forwarded independently. Deadline for receipt of material is November 1, 1996. Applications or further enquiries may be directed to:

Dr. David Donaldson, Head Department of Oral Medical and Surgical Sciences Separation of the Medical and ourge Faculty of Dentistry University of British Columbia 2199 Wesbrook Mall Vancouver, British Columbia V6T 123 Canada Telephone: 604-822-5747

a Battement of current and future research infec-ests, and copies of three papers most relevant to your research area, to; Dr. T.W., Forest, Chai, Department of Mechanical Engineering, University of Alberta, Edmonlan, Alberta, Canada (1967 263, Applications with be accepted until October 31, 1996, Information about the depart ment can be found at http://faraminee.ualber-ment can be found at http://faraminee.ualber-ment can be found at http://faraminee.ualber-ta.p. Fore University of Alberta is committed to the provide of the committed to the property with a depart of the committed to the provide of the committed of the period of the committed of the committed of the period of the committed of the committed of the period of the committed of the committed of the period of the committed of the committed of the and encourage applications and the committed of the owners and men, including about the committed of the owners and men, including about the committed of the committed of the owners and men, including about the committed of the committed of the owners and men, including about the committed of the committed of the owners and men, including about the committed of the committed of the owners and men, including about the committed of the committed of the owners and men, including about the committed of the committed of the owners and men, including about the committed of the

ENGLISH

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UNIVERSITY OF ALBERTA — Five Tenurchial Positions. The Oppartment of English, University of Alberta, must applications for Five tenurship positions, effector buy 1, 199, We welcome excellent applications in all arcs, but welcome excellent applications in all arcs, but welcome excellent applications in all arcs, but canadian Internative (1994). Native literature (1994) and/or twentieth century), Native literature of canadian Internative (1994), Native literature of canadian Internative (1994), Native literature, and completed Enclosins who have level expeciency of canadian Internative The decidine for receiving disciplinary and or the control of the

a recent writing sample (approximately 20 page), and the name of referees, and should arrange for the Child for receive graduate and considerable of the Child for receive graduate and considerable of the Child for receive graduate and considerable of the Child for received by the Department. The University of Alberta or committed to the principle of equity in employment and an extraordization and received by the Department. The University of Alberta or committed to the principle of equity in employment and the committed of the principle of equity in employment and the committed of the more fill the workplare and encourage applications for a tenure track position at the trank of Austrant Telescont from Lay 1997. Salary will be appropriate to qualifications of a tenure track position at the rank of Austrant Telescont from Lay 1997. Salary will be appropriate to qualifications and experience. Candiates abuild have a demonstrated experition and Additional expertise in Terminat and/or cultural Additional expertise in Terminat and/or cultural Additional expertise in Terminat and/or cultural fractions of the Child and the Chi

661-3716. Applications must be received by Monomber 1956.
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FAMILY MEDICINE

FAMILY MEDICINE

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ATHABASCA UNIVERSITY invites applications for a language ack annointment in Finance at the

Assistant Professor level. Responsibilities will include the development, teading, and co-ordinates the professor level and the development of the development of the professor of the professor

GERMAN

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Toronto, Canada

President

Applications and nominations are invited for the position of President

York University is nationally and internationally respected for its innovative research and teaching. With its combination of dedicated and talented faculty, bright and ambitious students, dynamic curriculum, superb staff and modern campus in the heart of one of North America's most influential urban centres, York University is setting the modern standard in academic excellence

Established in 1959, York now provides full- and part-time graduate and undergraduate degree programmes to more than 40,000 students through its ten Faculties: Arts, Atkinson College, Education, Environmental Studies, Fine Arts, Glendon College, Graduate Studies, Osgoode Hall Law School, Pure and Applied Science, and the Schulich School of Business.

The successful candidate must have demonstrated the capacity for outstanding educational leadership, a dedication to excellence in teaching and research, and the management ability necessary to guide a large and dynamic Canadian university. The appointee will be expected to take office on or about July 1, 1997.

Applications should be accompanied by a curriculum vitae; nominations should include a biographical outline of the person nominated.

- Those wishing to submit applications or make nominations are encouraged to do so by October 8, 1996. Reply in confidence to:

William A. Dimma, Chair Presidential Search Committee, SBB3 Ross Building, York University. North York (Toronto), Ontario, Canada M3J 1P3.

York University has retained the services of the Landmark Consulting Group Inc. to assist in this search

In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. York University is implementing a policy of employment equity, including affirmative action for women faculty.



University

of

Lethbridge

ASSISTANT PROFESSOR **Faculty of Arts and Science Department of Biological Sciences**

Assistant Professor; three-year term appointment for a Plant Molecular Biologist beginning January 1, 1997, subject to budgetary approval.

Ph.D. required by the appointment date. Post-doctoral experience, teaching experience and evidence of ability to develop an externally funded research program will be assets. Preference will be given to applicants with research strengths in molecular applications in crop science. Opportunities for research collaboration exist with plant scientists at the University of Lethbridge and with scientists at the two regional Agriculture Canada research stations.

The appointee will be expected to teach lower and upper level undergraduate courses in plant molecular biology and biotechnology, cell biology and botany for programs in Biological Sciences, Biochemistry and Agriculture Biotechnology. Opportunities exist for the supervision of graduate students.

The current minimum salary for an Assistant Professor is \$37,350.00

Applicants should submit a letter of application, including a curriculum vitae, transcripts, statement of proposed research (similar to an abbreviated NSERC Operating Grant application, maximum 3 pages), short statement of teaching philosophy, a maximum of three important and/or recent publications, and the names of three references. The applicant should arrange for this material and for the three letters of recommendation to be sent directly to: Dr. Stewart Rood, Coordinator of Agricultural Biotechnology, Department of Biological Sciences, The University of Lethbridge, 4401 University Drive, Lethbridge, Alberta, TIK 3M4. E-mail rood@hg.uleth.ca.

Closing date for applications: September 20, 1996

In accordance with Canadian Immigration Regulations, first preference will be given to Canadian citizens and permanent residents of Canada.

The University aspires to hire individuals who have demonstrated potential for excellence in teaching, research and scholarship. The University is an equal opportunity employer and offers a non-smoking environmenl.



FOREST SCIENCES DEPARTMENT INSTRUCTOR (TENURE-TRACK) IN NATURAL RESOURCE CONSERVATION

Applications are being accepted for a tenure-track position at the instructor level to teach in the Natural Resource Conservation undergraduate program, which will graduate 40-50 students per year. Responsibilities include teaching two courses, and in addition, carrying out management and coordination of an integrated course that addresses ecological and social issues in conservation. The integrated course cencompasses the entire fail term for students in their final year of their program and was designed to integrate natural science, social sciences, and management issues related to conservation of natural resources. The course will be divided into at least one 1-week and four 3-week modules, each one of which will be facilitated by different faculty members. Modules will be designed by faculty cooperatively with the instructor. Module content will be flexible and will change with time, depending on current issues, previous student experience, and faculty availability. The instructor must have at minimum, a Masiers degree in an appropriate field with at least three years additional relevant experience. The instructor must have field and data analysis skills and a demonstrated ability to teach in field and classrooms settings. Candidates with backgrounds in recology, forestry, conservation issues in British Columbia is beneficial.

Salary is commensurate with experience and qualifications. The linterstrate of British Columbia

Salary is commensurate with experience and qualifications. The University of British Columbia welcomes all qualified applicants, especially women, aboriginal people, visible imhorities and persons with disabilities. In accordance with Canadian immigration requirements this advertisement is directed to Canadian Citizens and permanent residents.

Please direct inquiries, and applications consisting of a CV, the names and addresses of three references, prior to October 31, 1996 to: Dr. Scott Hinch, Search Committee Chair, Forest Sciences Department, University of British Columbia, Vancouver, B.C., Canada, V6T 124. Tel: (604) 822-9377; Fax: (504) 822-9102; B-mail: shinch@unixg.ubc.ca.



DIRECTOR -**BIOTECHNOLOGY LABORATORY**

The Biotechnology Laboratory at the University of British Columbia was established in 1987 the biotechnology Laboratory at the University of British Columbia was established in 1987 to eatalyze the interdisciplinary development of Biotechnology at U.B.C. The laboratory now comprises 13 independent faculty members with a strong record in attracting external funding. It includes an efficient administrative support system, excellent core facilities for molecular biology, a bioprocessing unit, and a teaching taboratory. The University is now searching for a distinguished scholar to serve as a new Director commencing July 1, 1997, or soon thereafter.

The candidate should be an internationally recognized scientisi who will provide leadership, direction and vision to the Biotechnology Laboratory. The candidate will possess effective interpersonal and administrative skills and the ability to maintain strong, postitive interactions with other eachemic units on campus and with the private biotechnology sector. The candidate should be willing to participate in fund-raising activities.

te new Director will lead the continued development of the Blotechnology Laboratory and il be provided with generous laboratory space, administrative support staff and facilities. The tw Director will also hold an academic appointment in an appropriate Department.

UBC welcomes all qualified applicants, especially women, aboriginal people, visible minorities and persons with disabilities. The position is subject to final budgetary approval.

Applications or nominations for the directorship should include the curriculum vitae of the candidate, logether with the names of three references, and be sent to:

Search Committee Biotechnology Laboratory Directorship c/o Dr. Barry C. McBride Dean of Science 6270 University Boulevard, Room 1505 Vancouver, BC V6T 124

The ctosing date for applications is September 15, 1996

th its Employment Equity Policy, the of Toronto encourages application ified women or men, members of visiting abortional peoples and person

HARMATOLOGY

OALHDUSIE UNIVERSITY and Queen Elizabeth II Health Sciences Centre are seek. DAMPUSE UNIVERSITY and Queen Drabatch Health Sciences Centra are seek-ong a full time resure track physican with com-petite valuing in bould plagenese and autologous seem cell surrigidations as the sector of the force transplant with places and autologous seems of the places of the places of the competition of equivalent and be elidable for specially fermits to equivalent and be elidable for specially fermits to expect the places of the places and the electric centre for Allantic Charled for extraction-tracel end transplants. Responsibilities predicted interest of the places and the elicitation of the places of the particular special competition care, and fully have support leadership and interpressional laid, which are support leadership and the places of the laid of the places of the places of the laid of the popular special control of proportions. Secretar to develop personal electric minuters and cooperative research undertail may which are a sequented of the position. The concident, an addition to participating in and fortrong sead in the program, will be active in decision at all levels undergraduate, protigodute, and CME. Dalhouse University as an employment equifylrimistive action employer. The University endurages application from minorities, and persons with disabilities. In accordance with Canadian immigration sequenements deverted to Canadian oit and expensioned as deverted to Canadian oit and expensioned as deverted to Canadian oit and expensioned as the control of Haematology/Medical Ohrology. Diffusioned University from 4th 25 of the Canadian of Haematology/Medical Ohrology. Diffusioned University from 4th 25 of the Dalface of the Canadian of Haematology/Medical Ohrology. Dalface of the Canadian of Haematology/Medical Ohrology. Dalface of Haematolog

HEALTH PROMOTION

at Oalhouse University invites applicants with an earned Doctorate to apply for a tenue track position at the Assistant Professor level in either the Health Education or Leisure Studies program, commencing August 1, 1997. The applicant should have an appreciation of how Health Education, Leisure Studies and

The University of Manitoba Faculty of Architecture

(MU) ASSISTANT PROFESSOR DEPARTMENT OF ARCHITECTURE

Tenure Track appointment at the rank of Assistant Professor to teach design studios and contemporary theory and criticism.

The Faculty of Architecture is dedicated to the design of human settlements and the built environment, and is comprised of a collaboration of five departments. The program of studies in architecture was rated in 1913, and current student enrollment in the Faculty is approximately 550. Graduate degrees are offered in Architecture, Londoxape Architecture, City Planning and Interior Oesign. Undergraduate degrees are offered in the departments of Environmental Design and Interior Design.

The Department of Architecture offers a program of studies directed toward a professional Master of Architecture degree.

toward a protestional Marter of Architecture degree. Applicants must have a proven record of excellence in teaching at the undergraduate and graduate levels in architecture, together with advanced degree qualifications, Master's or equivalent, in contempo-rary theory and criticism, astrong tecord of innovalive design, a strong thronology of publications, and a record of practice and/or research. Applicants who have completed all requirements for professional en-glistation are preferred. Responsibilities will include the coordination and instruction in the Pre-Master's and Environmental Design Architecture Option year, advising graduate students in both Thesis' and Comprehensive Examinations, and research. The expected annual salary range is \$40,000 - \$48,000.

Applications including a statement of intent, a current curriculum vitae, a portfolio, and the names of three referees should be sent in confidence on or before September 30, 1996 to: Prof. Herbert Enis, Chair, Department of Architecture Search Committee, Faculty of Architecture, The University of Manitoba, Winnipeg, Manitoba, Canada, R37 27a2, (204) 474-6796, Fax (204) 275-7198, or E-mail: enisheccumanitoba.ca.

Interested persons are encouraged to contact the Chair. Applicants are welcome to visit the school in order to personally assess areas of potential contribution. A detailed package of information describing the ongoing work of the department is available upon tequest.

The University of Manitoba encourages applications from qualified women and men including members of visible minorities, aboriginal people, and petroson with disabilities. The University provides a smoke-free work environment save for specially designated areas. This adversisement is directed to Canadian citizens and permanent residents. The position is subject to final budget approval

DEAN OF EDUCATION

Nominations and applications are invited for the position of Oean of the Faculty of Education at the University of New Brunswick, to suc-ceed the incumbent effective July 1, 1997. It is located in historic Fredericton, the capital city of New Brunswick, situated on the beau-tiful St. John River. The appointment is for a five-year term and is sub-

The Faculty offers recently approved 60-credit hour BEd (Concurrent) and BEd (Concurrent) and BEd (Consecutive) degrees and an MEd program in a distinctly supportive and collegial environment, with 1400 graduate and undergraduate students from across Canada and 60 full-time faculty. The Faculty is a rich academic militure with several research centers, the recently established externally funded Chairs (one supported by the Canadian institute for Advanced Research and the other by corporate donors), and a proposed PhD program in the approval process.

Reporting to the Vice-President (Academic), the Dean is responsible Reporting to the vice-resident (Kacademic), the Dean is responsible for the supervision and administration of academic programmes and the Faculty budget. Candidates must possess the leadership skills needed to maintain productive relationships within the Faculty and positive associations with the professional community and government agencies. Candidates will have a strong scholarly record, demonstrated ability in teaching and administration, and a commitment to facilitate institutional growth and development.

Inpulries, nominations and applications should be addressed to:

Dr. Louis P. Visentin Vice-President (Academic) University of New Brunswick P.O. Box 4400 Fredericton, New Brunswick, Canada E3B 5A3 E-Mail: Visentin@UNB.CA Fax: (506) 453-4908

by November 30, 1996. Applicants should include a curriculum vitae and the names of three referees.



In accordance with Canadian Immigration require-ments, this advertisement is directed to Canadian citizens and permanent residents. The University of New Brunswick is committed to the principle of

UNIVERSITY OF NEW BRUNSWICK

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HISTORY & CLASSICS

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UNIVESTITY OF ALBERTA. The Department of Mistory and Classics. Unnership of Alberta, invites applications for a tenue-derivan appointment at the level of associate or jump roll ip inclusion in the area of the pre-settlement Caruldian Network of the Common of the

HUMAN BIOLOGY & NUTRITIONAL SCIENCES



University of Alberta Edmonton

Occupational Medicine

Department of Public Health Sciences, Faculty of Medicine and Oral Health Sciences

The Department of Public Health Sciences, Faculty of Medicine and Oral Health Sciences, University of Alberta, is offering a full-time academic, tenure-track position in Occupational Medicine. The appointment will be at the Assistant Professor level, salary range \$39,230 - \$55, 526 supplemented by a comprehensive \$39,230 – \$55, 526 supplemented by a comprehensive benefits package. Opportunities exist for supplementing the base salary with earnings from clinical and other service. Responsibilities associated with this position will include teaching in the Residency in Occupational Medicine (one of two Royal College - approved residencies active in Canada), teaching at the undergraduate and postgraduate medical levels, providing clinical consultation services through the Northern Alberta Occupational Health and Safety Resource Centre, and pursuing a research Safety Resource Centre, and pursuing a research programme consistent with personal interests.
Required qualifications include one of the following or equivalent. FRCP(C) in Occupational Medicine; FRCP(C) in another field and CCBOM (or eligible); ABIM, FRCP (UK or other Commonwealth country), or FFOM. In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Deadline for applications is October 15, 1996. Curriculum vitae citing three references are to be sent to:

Dr. TW Noseworthy, Chair Occupational Health Search Committee Department of Public Health Sciences 13-103 Clinical Sciences Building Edmonton, AB T6G 2G3

The University of Alberta is committed to the principle of equity in employment. As an employer we welcome diversity in the workplace and encourage applications from all qualified women and men, including Aboriginal peoples, persons with disabilities, and members of visible minorities. Professor level in the are of Biomechanics and/or Ergonomics. Applicants should have a PhD or equivalent with postdoctoral experience being an acet. The successful candidates represented in a proposal proposal programment of the proposal professor in the proposal professor in the programment of an externally funded lessarch program. Because offers undergraduate Bs. Programs of an externally funded lessarch program. Brothern Book programs of an externally funded lessarch program of an externally funded lessarch program of a programment of the programment of Edit students. The Department proceeding of the Mrt and Programment of Edit students are deposited as controlled recording to the Mrt and Programment of Edit students. Applications for this position of the programment of the programment of the Search Programment of the Search Charles of the Search Charles

INTERNAL MEDICINE

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LANO RESOURCE SCIENCE

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UNIVERSITY OF GUELTH — Ontario Agricultural Collego, Department of Land Resource
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ASSISTANT PROFESSOR

Department of Mathematics and Statistics

Applications are invited for a tenure-track appointment in the Department of Mathematics and Statistics at the University of Calgary at the rank of Assistant Professor, starting September 1, 1997. The appointment will be in an area of modern applied mathematics.

mathematics.

Qualifications: Candidates must have an earned doctorate, be an excellent teacher at both the undergraduate and graduate levels, be willing to undertake graduate student supervision, and to carry out a program of significant research in an are of interest to faculty in the Division of Applied Mathematics.

In accordance with Canadian immigration requirements, priority will be given to Canadian ettizens and permanent residents of Canada. The University of Calgary is committed to Employment Frontity.

Applications should include a curriculum vitae and the names and addresses of three persons from whom letters of recommendation may be obtained Applications received before January 15, 1997 will be given preference. Please send correspondence to:

Eugene Couch, Chairman
Division of Applied Mathematics
Department of Mathematics and Statistics
The University of Calgary
2500 University Drive N.W.
Calgary, Alberta, Canada T2N 1N4
e-mail: couch@math.ucalgary.ca



www.ucalgary.ca



HÔPITAL GÉNÉRAL D'OTTAWA HOSPITAL

The new Ottawa General Hospital Research Instituta is pleased to announce the creation of a

Centre for Molecular Medicine

Affiliated with the University of Ottawa, the Centre has sevetal junior and senior faculty positions available for basic scientists and clinicien scientists for one strong research programs in the molecular biology of disease and development. The Centre is housed in a new 20,000 sa, it. laboratory facility in close positivity to other tesserch centre for carnet, perceptedene and eye research. Research Institute scientists have research as their primary activity but hold University positions et the appropriate renk end contribute to the teaching and training progrems of the University of Ottawa.

The Ottews General Hospital is located on an attractive campus, along with the Children's Hospital of Eastern Ortano and the University's Medical School. The campus is situated in a residential rare alose to the downtown core. The city of Ottawa is home to meny cultural attractions, fine theatres and restaurants, and is within minutes of the Gatineau hills, renowned for sking, hiking and recreational activities.

Applications are invited from scientists with expertise in developmental biology and molecular pathology of disease, including transgenic enimal models of disease and development, disease gene identification, gene regulation and gene delivery, and genetic epidemiology of complex diseases.

year octivery, any general continuous processions of the please forward your resums in confidence, including a two-page statement of research gools and the names of three references, by September 1986, to or R.G. Wetron, Oircector of Ressaceh, Cof Numan Resource Depertment, Oitawa General Hospital, 501 Smyth Road, Ottawa, Ontario KIH 816. Tel. 1613 173-78297, Fax: 1031 737-8294

ordance with Canadian immigration require-nts, this advertisement is directed to Canadian constant, permanent residents of Canada.

LAW

UNIVERSITY OF BRITISH COLUMBIA — The Faculty of Law at the University of British Columbia was the University of British Columbia makes applications for a full time furnit Facial position commercing July 1, 1997. The Faculty welcomes applications from candidates in all artists of legal studies who demonstrated the state of the Columbia welcomes and the Columbia welcomes applications and experience adaptive commercial with historia was deviated in the last surface state of the Law and columbia stated in the Law paragraph of the Advertisement. Applications and currently with the Columbia velocities and currently with the Advertisement, Applications and currently with the Advertisement, Applications and currently with the Advertisement of the Columbia velocities of the Columbia velocities of the Columbia velocities of the Columbia velocities and persons with disabilities. In accordance with Carudian disminigration requirements the advertisement of a directly of Carudian otterns and permanent resident.

UNIVERSITY OF VICTORIA — The Department of Linguistics at the University of Victoria invites applications for a three-year, fearing track position in Applied Linguistics and TESUTEE method obey at the Assistant Professor level, stating January 1, 1937. Applications septement in oulfrailund elsips, and Leadhing experience at university and community college levels. The successful Linguistics, TESUTEE methodology, and second language acquisition, and well also be responsible for administering and supervising practicum

placements for the Oppartmental programs in Applied Linguistics. Experience in the profession at uning of SEL techners a sessibility at uning of SEL techners are sessible and techners of reference should be sent to Joseph F. Kest, Chair, Selciulon Committee for Protion in Applied Linguistics, University of Oriotics JR, Obs 2615. Victoria in Mich Columbra. Selciulon Committee for Protion in Applied Linguistics, University of Oriotics JR, Obs 2615. Victoria in Selfic acrosidates, however, Caradian Immigra Jalon Requirements require the University on sates applications from Canadian criteria and permanent residents of Conduct the University of sates applications from Canadian criteria and permanent residents of Conduct the University of Victoria offers, exall employment opportunities to qualified male and fermal applicants.

LIBRARY

LIBRARY

YORK UNIVERSITY LURARIES invite application for the position of Reference Ubrarian in the law Ubray, Responsibilities micide providing a broad range of reference sistance and library interaction to students, faculty and resistance in library interaction to students, faculty and resistance and library interaction to students, faculty and resistance and library interaction, and service to be full-neity. Qualifications: Required ALA accredited Missipholary work, and service to be full-neity. Qualifications: Required ALA accredited Missipholary work and service to the University. Qualifications: Required ALA accredited Missipholary work in a celection in Indianation sources and services copering the service of the services of the servi

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MANAGEMENT

UNIVERSITY OF TORONTO — Faculty of Management. Applications are awarded from candidates with qualifications for positions in (1) Marketing (open rank, Insurertank or with returner task) beginning laft, 1279-710 or DBA degree (completed on near completion) is expected, preferably with excellent learning and research experience. Quies include research and learning and research experience. Quies include research and learning as the design of predate and undergranduate

LINGUISTICS

BRANDON UNIVERSITY Vice-President.

Academic and Research Brandon University invites applications and nominations for the position of Vice-President, Academic and Research.

Reporting directly to the President, the VP (A&R) Reporting directly to the President, the VP (A&R) is the senior academic and research officer of the University and is responsible for overseeing the administration of all academic programming and academic support services of the University, including planning and development. The VP (A&R) also plays a major role in the University's budget process and is responsible for personnel matters relating to academic staff, including collective bargaining. Currently, all five Deans, the University Librarian, and the Directors of Educational Technology/Extension, and the Rural Development Institute report to the VP (A&R).

The successful candidate will be a scholar who is committed to the fostering of academic excellence and innovation, who displays an understanding of contemporary university issues, and who has demonstrated strong skills at academic leadership, team building, and problem solving at a senior university administrative post, including success in dealing with governing boards, collective bargaining, government, research funding agencies, and private fundraising.

Nearing its 100th anniversary, Brandon University serves some 4000 full- and part-time students on and off campus through its faculties of Arts, Science, Education, and Music, and via its innovative and award-winning outreach projects and programs. In addition to undergraduate degrees and pre-professtonal programs in a wide range of subjects, the University offers Master's programs in Education and Music and operates a research institute and consulting services specializing in rural and community development. The University places a strong emphasis on accessibility, small class sizes, and personalized learn-ing environment. A disproportionately high number of its students win national scholarships for graduate study.

The five-year renewable appointment will com-mence January 1, 1997 or according to the availability of the successful candidate. Applications and nomi-nations should be accompanied by a detailed cur-riculum vitae and the names of at least three referees and should be submitted in confidence prior to October 31, 1996 to:

Dr. C. Dennis Anderson President and Vice-Chancellor Brandon University Brandon, Manitoba R7A 6A9 Fax: (204) 729-9016

In accordance with Canadian Immigration Regulations, this advertusement is directed primarily to Canadian citizens and per manent residents. Both women and men are encouraged to apply.

Queen's University at Kingston Social Worker

The Queen's University Department of Psychiatry seeks a social worker at the MSW level for a new clinical academic position in the Division of Developmental Disabilities. The rote includes coordinating a dual diagnosis clinic at Hotel Dieu includes coordinating a dual regions clinic at roles Date. Hospital in Kingston, teaching health care and social work stu-dents on practicum placements, and participating in the Division's multi-disciplinary research program. Academic rank and salary commensurate with professional qualifications and experience. Some travel in southeastern and northern Ontario

In accordance with Canada Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Queen's University is an equal opportunity employ-er, welcomes diversity in the workplace and encourages appli-cations from all qualified candidates, including women, aboriginal peoples, people with disabilities and visible minorities. Inquiries may be directed to Dr. Bruce McCreary, Chairman of Developmental Disabilities 613-549-7944.

Applications should be directed to:

Dr. Ted Waring, Chairman Department of Psychiatry Queen's University, Kingston, Outario K7L 3N6

Ontario Institute for Studies in Education of the University of Toronto (OISE/UT)

Applications are invited for a tenure-stream position in Counselling Psychology in OISE/UT's Department of Adult Education, Community Development, and Counselling Psychology. Preferred candiales will possess a doctoral degree, relevant clinical or counselling experience, and a proven record of scholarly publication.

Areas of specialization of particular interest include counselling theory and practice, assessment, multicultural counselling, career counselling, and other counselling issues related to education.

Responsibilities of the position include teaching at the graduate and preservice teacher education levels, supervision of master's and doctoral theses, and research.

Rank and salary will be commensurate with qualifications and experience. Appointments will commence on July 1, 1997 or earlies

Applications must include full curriculum vitae and the names and addresses of linee or more referees. Applications should be submitted by October 31, 1996 to Professor Michael Fullan, Deano (JOSE/LT, 225 Elbor St. W., Toroalo, Oniardo, MS5 1 V6. In accordance with its Employment Equity Policy, the University of Toronio encourages applications from qualified women and men, members of visible mutorities, abortiginal peoples, and persons with disabilities. In accordance with Canadian lumingration requirements, this contractions in accordance with Canadian immigration requirements, this contractions in editorical to Canadian citizens and persons. advertisement is directed to Canadían citizens and permanent residents of Canada.

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The University College of the Cariboo Invites Applications for a PHILOSOPHY INSTRUCTOR

The successful candidate will teach one course in introductory philosophy, plus two upper level courses from among the following: Philosophy of Art, Metaphysics, Moral and Political Philosophy, Philosophy of Art, Metaphysics, Moral and Philosophy of Science and Philosophy of Science and Philosophy of Science Candidates with a background in either analytic or continental philosophy are encouraged to apply.

Competition #96-047

Qualifications: • Ph.D. required • Teaching experience preferred

Term of Appointment: December 9, 1996 to April 26, 1997

Closing Date for Applications: September 30, 1996

In accordance with Canadian Immigration laws, this ad is directed to citizens and permanent residents of Canada. The University College of the Carboo is committed to the principle of employment equity. Please lorward current curriculum vitae, quoting Competition #96-047, with names, addresses and telephone numbers of three (3) referes, along with a copy of graduate transcripts to:



Ms. Irene Bazell Human Resources Officer UCC, P.Q. Box 3010 Kamloops, B.C. V2C 5N3

We wish to thank all applicants, however, only those under consideration will be contacted

GEOMECHANICS RESEARCH CENTRE

The Geomechanics Research Centro of Laurentian University is presently accepting applications for two non-tenure track, grant funded appointments as research engineers to conduct geomechanical research related to hard took mining:

Senior Research Engineer

The successful applicant will conduct research on topics related to deep mining and haz-ard assessment in seismically active mines.

and assessment in seamically acrow mines.

Outlifications:

• advanced degree in Mining Engineering (PhD) with minimum of 3 years of polessional, industrial or inseauth experience sequence.

• Innovelope of underground rock engineering, took fragmentation and outing, mechanical rock engineering, took fragmentation and outing, mechanical rock engineering, took fragmentation and outing, mechanical rock encaration, and numerical modelling for support disagric.

• strong analytical abilities.

• sound understanding of rock failure processes, and davanced computer programming (C, visual basic, USP, AuroCast) and simulation skills (IEBM, PLUC, UDEC) required.

• must be physically file and willing to work underground,

• must be physically file and willing to work underground,

• must be physically file and written English.

Junior Research Engineer

The incumbent will provide research support for various projects

Qualifications:

advanced degree in Mining or Civil Engineering (M Sc) required and some practical expensions preferred;

advanced skills in ruckmass montring, sessine data processing, computer programming (Lectocal, c) and numerical modeling, and rodinass mapping are highly desirable;

must be physically fit and willing to work underground,
 must be fluent in oral and written English

accordance with Canadian immigration requirements, priority will be given to nadian orbzens and permanent residents of Canada.

Apply m writing and send current résumé with supporting documents and references by September 27, 1996 to:

Dr. P.K. Kaiser, Geomechanics Research Centre, Laurentian University, Remsey Lake Road, Sudbury, Ontario, P3E 2CS

Laurentan University is committed to equity in employment and encourages applications from all qualified applicants including women, aboriginal peoples, members of visible minorities, and persons with disabilities.



Laurentian University

evels. Salary commensurate with qualifications, earthing and particul experience. The posterior is subject to budgethy approval. The limitenty of Terorine encourages applications from qualities does not be supported to the program of the salar experiences prompt with design equipments, prompt with degree to conjuments, prompt with degree to conjuments, prompt with degree to challent 15, 1995, a letter of application with a unroulum vate and the name of three refer-ness to: D. Feet Pauly, Association recent to the conference of the con-cept of the conference of the concept street for control, for concept street, prompt feet for concept street for concept street for control, Ortano, Cranda MS-SE; fize, (16) 975-5812; e-malt: pauly dimenti-gentations of the point prompt of the point prompt of point prompt.

Georgia Street, Toronto, Oritano, CARDAS MASSEE, fast (16) 778-513; "emails pullydifforming municiporation to a control of Management. Applications are moted from candidate of the control of Management. Applications are moted from candidate of the control of

MANAGEMENT INFORMATION SYSTEMS

CONCORDIA UNIVERSITY — Applications are imitted for lenure-track and visiting positions at all ranks, in Management Information Systems, effective January 1957 or June 1957, For appoint ment as Assistant Professor, candidates should have completed their PhD, or be near comple-tion, and have a strong research orientation.

Candidates for higher ranks must provide evidence of excellent teaching and research. Salaines are competitive and depend on rank, research record, and experience. Successful Candidates will participate in technique and research supervision in the following programmes. Biodergraduate, and captures are supervised to foreduce to pursue, NAS, ASBA, Comment of the Candidate Deputs, NAS, ASBA, Comment of the Employment Equity and encourages applications from women, adopting large place provides missing and dashled persons. All other things being qual, women candidate that the light employing and dashled persons. All other things being qual, women candidate that the light employing and capture with Galactic and capture of the company of the capture of

MARKETING

MARKETING

CONCOBIA UNIVESTIY — The Department of Marketing invites applications for a full-time tenure postion of Marketing invites applications for a full-time tenure postion at the Asiziant friendous level. Calidates should have a PPO in Marketing to be near completion. Effective teschiling and strong jessath committed to the properties of Marketing. Applicants should list their secondary teaching interests. Early of Commerce of Marketing. Applicants should list their secondary teaching interests. Early of Commerce and Find Equipment Equity and encourages applications from women, aboriginal peoples, withle minorities and disable properties. All begins the regular women, aboriginal peoples, withle minorities and disable properties of the properties of the

THE FRANCIS WINSPEAR CHAIR IN PUBLIC POLICY

The Faculty of Business is seeking applicants to the University of Victoria's Winspear Chair in Public Policy for a one-year lerm with the possibility of an extension. The earliest starting date for this endowed chair is July 1, 1997 and it will be available until June 30, 2002.

The Faculty is seeking a senior and renowned scholar who one reacting is seeing a senior and renowned scinciar who can provide a linance/accounting focus to one of its selected areas of concentration. These areas are Entrepreneurship, international Business and Tourism/Hospitalfy Management. The successful candidate is expected to initiate a research program with faculty members and to teach one senior level seminar during their year at the University of Victoria.

Compensation will be commensurate with experience and qualifications. Application, curriculum vitae, and three letters of reference should be sent to:

Peter E. Murphy Acting Dean Faculty of Business University of Victoria P.O. Box 3015 Victoria, B.C. VSW 3P1

Applicants should include a statement outlining their specific skills, interests and experiences which would uniquely quality them for the Winspear Chair. The deadline for receipt of application is November 1, 1995.



of the University of Toronto (OISE/UT)

Responsibilities of the position include research, teaching at the graduate and preservice teacher education levels, and supervision of master's and doctoral theses.

and addresses of three or more referees. Applications should be submitted by October 31, 1996 to Professor Michael Futlan, Dean, OSE/CIT, 252 Bloor St. W., Toronto, Ontario, MSS 196. In accordance with its Employment Equity Policy, the University of Toronto

imites applications for a tenure-track appointment in Marketing at the Asistant Professor level. Reportabilities will include the development of the Company of the Company

MATNEMATICS

MATNEMATICS

UNIVERSITY OF BUTHER COUNDED.

Mathematics Department is seebing an outstanding and date in Mathematical Bookey for a tenure tack abstant Professoring to begin I July 1997. Applicants should have a proven cessor record of high qualing and have demonstrated to the properties of the professorial professor

MATHEMATICS & STATISTICS

MATHEMATICS & STATISTICS

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accordance with Canadian immigration requirements, this advertisement a directed to Canadian citizens and permanent residents. Carleton University a construited to equility of employments of the construint of Mathematica and Statistics at the University of Victoral and Statistics a

MICROBIOLOGY & IMMUNOLOGY

MICROBIOLOGY & IMMUNOLOGY

UNIVERSITY OF ALBERTA — The Department of Medical Microbiology & Immunology, University of Alberta, motes applications for a 53,000/year. The candidate must have a Photogree and more then two years of research experience studying T-cell function, epitiope mapping and TCR analysis. In accordance with Caradam humgations requirement, this adversarial management residence. Send curroutem vitra and names of three references by September 39, 1995, to Dr. Lungi i Chang, Department of Medical Microbiology and Immunology, University of Jahors, a 1818 IRIAE, Clemotton, All TGS 122. The University of Jahors of Tomarined Complex were very support of the property of the Complex of the Com

NEPHROLOGY

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DALHOUSE UNIVERSITY — The Division of Nephrology, Department of Medicine, which was a superior of the deficient o

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NURSING

AUSTRALE OF MICROBIA — The School of Nursing Office a barcalsurate project me the management and part of the Microbia of Nursing office a barcalsurate project me the management and part of the management of the Microbia of Nursing Office a strategy of settings guided by a beathirp promotion prepares nurses to work with individuals, lamifles, groups and communities in a variety of settings guided by a seathly promotion perspectre. The program is available through both detence and or campus a multideolipliary Matter's Program that prepares guidastes to contribute to policy and particular to the management of the program and multideolipliary Matter's Program that prepare guidastes to contribute to policy and particular to the program and multideolipliary Matter's Program that will be afferred via distance education. Applications are unified for the following positions: Assistant's Auster's of Nursing that will be afferred via distance education. Applications are subject to harding. Minimum requirements are an earned doctorate, a strong clinical background and focus, and testing experience would be assess. Dere is a possibility thet one of these positions way be based in Vancouver or the Lower Manifand. Sallry will be commensurate with the control of the program of the control of

(Basc) Nursing Degree Program, collaborated with the Facility of Nursing at UNB Frederiction on a new MM Fregiam and continued its decide long isoubseries in the BARIN Program. The number of Nursing Isoulty portions doubted and his program of Nursing at UNB Frederic State of Nursing at UNB Frederic State of Nursing at UNBS at answer to hear from your Current Opportunity's Applications are invited by Nursing at UNBS at answer to hear from your Current Opportunity's Applications are invited by Nursing at UNBS at answer to hear from your Current Opportunity's Applications are invited by Nursing at University and testing in the first and secondy are not at 88 and 64 program. Expertise in pinnary preventions, and testing in the first and secondy are not at 8 and 18 a OCCUPATIONAL THERAPY

THE UNIVERSITY OF WESTEAN ONTAINO —
The Department of Occupational Therapy at The University of Western Ontain onlives applications for a Tenure-Stream position at the AssistantiAssocial Interest and especial policy of the Assistantian of the Tenure-Stream position at the Tenure-Stream position of the Tenure-Stream position of the Tenure-Stream position of the Assistantian of Tenure-Stream power of the ability to develop and satura an independent, external-

Ontario Institute for Studies in Education of the University of Toronto (OISE/UT)

Applications are invited for three lenure-stream positions in OISE/UT's Department of Curriculum, Teaching and Learning:

- Elementary Education
 Environmental Education/Geography
 Mathematics, Science and Technology

Preferred candidates for each will possess a doctoral degree, relevant field-based experience, knowledge about the education of teachers and a proven record of scholarly publication.

Responsibilities of the position include teaching at the graduate and preservice teacher education levels, thesis and practicum supervision, research and field development.

Rank and salary will be commensurate with qualifications and experience. Appointments will commence on July 1, 1997 or earlier

Applications must include full curriculum vitae and the names and Applications must include full curriculum witae and the names and addresses of three or more referees. Applications should be submitted by October 31, 1996 to Professor Michael Fullan, Dean, OISE/UT, 252 Bloor St. W., Toronto, Ontario, MSS 1V6. In accordance with its Employment Equity Policy, the University of Toronto encourages applications from qualified women and men, members of visible minorities, aboriginal peoples, and persons with disabilities. In accordance with Canadian immigration requirements, this substitutions to disabilities. advertisement is directed to Canadian cilizens and permanent resi

Assistant Professor

Aging and Economics or Aging and Geography

Aging and Economies or Aging and Geography
The University of Victoria invites applications for a tenure-track
position at the rank of Assistant Professor, beginning July 1, 1997
subject to budget. The individual will hold a joint appointment in
the Centre on Aging and either the Department of Economics or the
Department of Geography. The Centre on Aging is a multidiscipli-nary esearch centre that promotes and conducts applied and basic
research in the social and behavioral schenes, health care and social
service areas throughout the latter part of the Iffesporary
should have a Ph.D, or be very close to completion, in either geography or conomics, general expertise and research interests in the
area of healthwell-being and aging and show definite promise of
excellence in research and teaching. Examples of relevant areas of
interest include health and performance, health care delivery, social
policy research, oast-benefit studies. policy research, cost-benefit studies.

Candidates should send a letter of application, curriculum vitae, graduate transcript, representative publications, and fitree letters of reference to:

Neena L. Chappell, Ph.D., Director Centre on Aging, University of Victoria 2nd Floor, McPherson Library Building PO Box 1700 STA COMMSERVENT Victoria BC, VSW 2Y2, CANADA

DEADLINE FOR APPLICATION IS NOVEMBER 29, 1996

ordance with Canadian immigration requirements priority will be given to in cultars or permanent residents of Canada. The University of Victoria is an immost equity employes and ages applications from warmen, world deabilities, which immost provide the control of world deabilities, which immost provide the control of the control of the control of which w



Ontario Institute for Studies in Education

Applications are invited for a tenure-stream position fit Adult Education in OISE/UT's Department of Adult Education, Community Development, and Counselling Psychology, Preterred candidates will possess a doctoral degree, have a proven record of scholarly publication, and experience in leaching relevant to adult education.

The successful candidate must be well-grounded in the theory, investigation and practice of one or more of the following areas of interests adult learning and teaching, feacher education and teacher development, and schools and teaching.

Rank and salary will be commensurate with qualifications and experience. Appointments will commence on July 1, 1997 or earlier.

Applications must include full curriculum vitae and the names encourages applications from qualified women and men, members of visible minorities, aboriginal peoples, and persons with disabili-ties. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents of Canada.

Queen's University at Kingston

Program Director -**Aboriginal Teacher Education**

Applications are invited for the position of Director of the Applications sie airvice for the position of Director of the Queen's Aboriginal Teacher Education Program. The Director will provide leadership in the continued development and implementation of programs designed and approved by a Steering Committee made up of Ontario Aboriginal representalives and personnet from Queen's University.

Qualifications: Doctorate in education or related area. Experience in community-based Aboriginal education, strong crosscultural communication and administrative skills. Aboriginal language an assel

This is a lenure-track position, rank to be determined on the basis of qualifications and experience. Starting date is July 1,

Duties: Coordination of program development for two models — community and campus based; direction of curriculum development; direction of program implementation; policy development; administration, personnel and funding responsibilities; academic and reaching duties. The Director will be responsible to the Dean of Education, Queen's University, and to the Aboriginal Education Council representing the Ontario Aboriginal Community and the projection. Aboriginal community and the university.

In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Queen's University has an employment equity program and encourages applications from all qualified candidates, including women, Aboriginal peoples, people with dis-abilities, and visible minorities.

Send applications, with curriculum vitae and names of three referees, to:

Professor Rena Upitis Dean, Faculty of Education Queen's University Kingston, Ontario K7L 3N6

Closing Date: October 31, 1996.

given to candidates who have a strong record of relevant research, a proven ability to teach at both the graduite and undergraduate levels, and as use prefered on supervision of graduite stores of the strong commitment to the development of occur provided to the strong commitment to the development of occur places. I was a sackedine discipline. We provide teaching opportunities both at the graduate and undergraduate level, and access to excellent chincal and commitment both at the graduate and undergraduate level, and access to excellent chincal and commitment of access the supervision of the strong strong documents and the names of these excellent chincal and commitment of the supervision of the supervisio

OPETHAL MOLOGY

ORGANIZATIONAL ANALYSIS

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UNNERSITY OF ALBERTA— The Department of Organizational Analysis, Faculty of Business, Unwenny of Alberta, invites applications for a full-filled members of the state of Assistant holesco or the area of the state of Assistant holesco or the area of the state of Assistant holesco or the area of Orfattraleys. Management. Applicants with experience and/or a demonstrated interest in dente of the management of knowledge-based interest in earliest of the management of knowledge-based interest in a completion risage of holescopies and the management of knowledge-based interest in the action of the management of knowledge-based interest in the management of knowledge-based or department of the management of the protection as subject to budgetary approval. A PRD is required or the candidate should be at the completion stage of holescopies of the state of the protection of the state of th

PEDIATRICS

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The University of Manitoba Department of Internal Medicine

of the department. Candidates should have demonstrated academic leadership, an establishment of the control of

PHILO SOPHY

PHILO SOPHY

UNIVERSITY OF BRITISH COLUMBIA — Chair In Business Ethics. The Centre for Applied Ethics and the Stolly of Commerce invite applications for a newly costed Chair in Business Ethics and the Stolly of Commerce invite applications for a newly costed Chair in Business and a starting date is Realthe. This is a tenure track appointment and will require regular teaching and research in the Stolly of Commerce along with the research appointment in the Centre. Chair and Stollar have a Philo In Philosophy (in Chair and Stollar and Stollar applied ethics, or applicted philosophy), and a seen commerce the business ethics research. New or recent PhD's are welcome to apply, as are more senior scholars. As a specific that the successful chair and stollars are senior scholars. As a specific that the successful chair and specific and the business community brighines and applications, including a mans and addresses. Commerce and the business community brighines and applications, including a mans and addresses of these references and a cumulamity brighines and applications, including a mans and addresses of these references and a cumulamity brighines and applications, including a mans and addresses of these references and a cumulamity brighines and applications, including a mans and addresses of these references and a cumulamity brighiness and applications. In accordance with Canadian immigration requirements, priority with the given to dealth and applications. If one of the property with a special property with Canadian immigration requirements, priority with the given to dealth and applications. If one of the priority of the given to give a special property of the given in midstally applications. If one of the control of the priority of the given in midstally applications from a tenure stream postuna is required to the Chair, Department of Pholosophy, Unnearity of Toronto, recognition of the control applications from qualified women or men, members of visibilities.

PHYSICS

PHYSICS

UNIVERSITY OF ALBERTA — Department of Physics, Postdoctoral Fellow/Research Associate. The Space Physics Group in the Department of Physics is seeking a minimum of two Postdoctal Fellows or Research Associates with strong back.

place and encourage applications from all qualities women and me, uncluding Mosigniagl popular field women and the second properties of the properties of

UNIVERSITY OF TORONTO — The Department of Political Science and the Peace & Conflict Studies Program at the University of Toronto

invite applications for a lenure track position in the field of Pears and Conflict Studies. The position in the field of Pears and Conflict Studies. The position of the Pears are conflicted as the position of the pears and the pears and the sea after fees and interest in some aspect of the causes or resolution of international, could or ethic conflict. Applicants should also also be the discrete with a Simpleyment Equity Pelloy, the Conflict Replace in Sport Section 19, 1997, and 1 PSYCHIATRY

PSYCHIATRY

UNIVERSITY OF ALBERTA — Psychiatry,
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Canada TSG 287. The University of Alberta is committed to the principle of equity in employment. As an employer we welcome diversity in the workplace and encourage applications from all qualified women and men, including Aborigna peoples, persons with disabilities, and imember of virible misorities.

PSYCHOLOGY

UNIVERSITY OF ALBERTA — The Department of Psychology, Early of Sonner at the Uncertify of Psychology, Early of Sonner at the Uncertify of Alberta, is seeking to expand its development in the Cognitive Neuroscience. A tenuer track position in Cognitive Neuroscience at the assistant of professor level will be open to expend the professor level will be open to expenditure the professor level to entist/practitioner model. Candidates must ha PhO in Clinical Psychology and must have den



University of Alberta Edmonton

Dean, Faculty of Law

The University of Alberta invites applications and nom-inations for the position of Dean of the Faculty of Law.

The University of Alberta has a clear vision: to be indisputably recognized, nationally and internationally, as one of Canada's finest universities. The University plays an integral role in the educational, business and cultural life of Alberta through the impact of its integrated mandate of teaching, research and community service. In excess of 45,000 courses are offered in 16 faculties at the University of Alberta where more than 29,000 students are enrolled.

The Faculty of Law offers a program leading to the degree of Bachelor of Laws which is designed to provide students with an understanding of the fundamental principles of law, the structure and content of the legal systems of Alberta and Canada, and the history and philosophy of law; to qualify students for the practice of law in Alberta or any other common law jurisdiction in Canada; and to train students in the legal aspects of business and government administration. The objective of the Faculty has been to encourage rigorous analysis in the study of law as a scholarly discipline. In addition to the LLB Degree, the Faculty also offers a Post-graduate Diploma in Law, and a combined MBA-LLB Degree and Master of Laws Degree. Current undergraduate en-rolment is approximately 500 students and 12 graduate students. The faculty has 25 full-time faculty members.

The Dean is responsible to the Vice-President (Academic) for the supervision and administration of the academic program, budget, and all activities of the Faculty. Candidates should have a demonstrated capacity for collegial leadership, strong academic qualities, proven administrative ability and be committed to excellence in teaching and research. The Dean will also be capable of developing a warm relationship with the alumni. The appointment will take effect July 1, 1997 or as soon ereafter as possible. Written nominations or applications, accompanied in the latter case by a resume of qualifications and experience, and the names of three referees, should be submitted by December 15, 1996 to:

Dr. D.R. Owram Vice-President (Academic) Third Floor University Hall University of Alberta Edmonton, Alberta, Canada T6G 2J9

The University of Alberta is committed to the principle of equity in employment. As an employer we welcome diversity in the workplace and encourage applications from all qualified women and men, including Aboriginal peoples, persons with disabilities, and members of visible minorities.

(MIL)

ACADEMIC NEUROLOGIST

The Department of Internal Medicine, Faculty of Medicine, University of Manitoba, and St. Boniface General Hospital, an affiliated teaching hospital, are seeking a neurologist. This will be a geographical full-time, contingent position at the rank of Assistant Professor.

The candidate must have demonstrated both clinical and research interests in stroke and related cerebrovacular diseases. This position will have dedicated research funding supported by a fellowship from the Heart and Stroke Foundation of Manitoba and the St. Boniface General, htopstlat Research Foundation.

The candidate must have senior specialty qualifications in Neurology in the country of current practice and be eligible for registration with the College of Physicians and Surgeons of Manitoba. Certification in Neurology by the Royal College of Physicians and Surgeons of Canada is preferred.

The chosen individual will be responsible for the development of stroke-related research at the Centre of Health Research for the Elderly at St. Boniface General Hospital and the University of Manitoba. The University of Manitoba has academic and clinical departments in Neurology. Neurosurgery, Neuropathology and Neurophysiology. This position also will have a collaborative relationship with the research scientist interested in stroke-related diseases at the National Research Council's Centre for Biodiagnostics.

The University of Maniloba encourages applications from qualified women and men, including members of visible minorities, abordiginal people and persons with disabilities. The University offers a smoke free work environment, save for specially designated areas. This advertisement is directed to Canadian ortizens and permanent residence.

Applications should be accompanied by a curriculum vitee. Bits of publications, an outline of areas of research interest, and the names of three references to Dr. Let. Nicolle, He. Sellers Professor and Head, Department of Internal Medicine, GC 430, Health Sciences Centre, 820 Sherbtrook Street, Winnipeg, Manitoba, R3A 1R9. Closing date is September 30, 1996.

Ontario Institute for Studies in Education of the University of Toronto (OISE/UT)

Applications are invited for a tenure-stream position in Educational Administration in OISE/UT's Department of Theory and Policy Studies in Education. Preferred candidates will possess a doctoral degree and a proven record of scholarly publication.

Areas of expertise should include at least one of the following areas: educational leadership and organizational change, educational human resource development, and educational policy systems.

Responsibilities of the position include teaching at the graduate and preservice leacher education levels, research, field develop-ment and supervision of theses and research papers at the master's and doctoral levels.

Rank and salary will be commensurate with qualifications and experience. Appointments will commence on July 1, 1997 or earlier.

Applications must include full curriculum vitae and the names and addresses of three or more referees. Applications should be submitted by October 31, 1996 to Professor Michael Fullan, Dean, OSEZUT, 252 Bloor St. W., Toronto, Ontario, MSS 1V6. In accordance with his Employment Equity Policy, the University of Toronto encourages applications from qualified women and men, members of visible minorities, aboriginal peoples, and persons with disabilities. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian Citizens and personnel residents of Canada. residents of Canada.

ACADEMIC VACANCIES Faculty of Social Work

The Faculty of Social Work at The University of Calgary invites applications for four faculty positions. Candidates must possess a doctorate degree in Social Work (or near completion), referred scholarly publications, direct social work practice experience and social work university-related teaching experience.

teaching experience.
The Faculty has programs at the Bachelor of Social Work, Master of Social Work and PhD levels. The undergraduate program is also offered off-campus in Edmonton and Lethbridge, and there is a commitment to further explore distance education. Specialized knowledge in aboriginal social work, mental health, health/rehabilitation, substance abuse, and practice with culturally diverse groups will be asserts in these nositions. assets in these positions.

assets in first positions.

Rank and slary will be primarily at the assistant professor level. However, where qualifications and previous full-time academic experience warrant, consideration will be given at the rank of associate professor or professor.

in accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity: Aboriginals with appropriate qualifications are encouraged to apply. The University offers a Dual Career Employment Assistance workshop for spouses. This competition will remain open until qualified applicants have been chosen; however, recruitment activities commence August 1, 1996, with appointment dates to coincide with the beginning of either the academic fall of winter sessions. Please send a letter of application, a curriculum vitae, and the names and addresses of three referees, to:

Dr. Ray Thomlison, Dean Faculty of Social Work The University of Calgary Calgary, Alberta Tel: (403) 220-5945 Fax: (403) 289-8969



ment residents.

WILFRID LAURIER UNIVERSITY — The Psychology Department at Wilfind Laurer University antispates hiring for three faculty poststons, pending budgetary approval. All patients begin July 1, 1997. One tenure-track post-

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University of Alberta Edmonton

Dean, Faculty of Business

The University of Alberta invites applications and nominations for the position of Dean of the Faculty

The University of Alberta has a clear vision: to be indisputably recognized, nationally and internationally, as one of Canada's finest universities. The University plays an integral role in the educational, business and cultural life of Alberta through the impact of its integrated mandate of teaching, research and community service. In excess of 45,000 courses are offered in 16 Faculties at the University of Alberta where more than 29,000 students are enrolled.

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Upon completion of their doctoral degrees, alumni of the ADIA program who return to Africa are invited to apply for Rockefeller Foundation African Science-Based Development Career Awards. Information on these awards is mailed with application materials for the ADIA Program.

For a full description of the competition and the application requirements, please write to: African Dissertation Internship Awards, The Rockefelter Foundation, 420 Fifth Avenue, New York, NY USA 10018-2702.

EDITORIAL . ÉDITORIAL

The Makings of a New University

BILL BRUNEAU

ITH THE OPENING OF UNIVERsities, colleges, and schools
across the country comes the
annual deluge of editorial opinion and punditry on all things cducational. In the last
week of August, The Globe and Mail came out
once again for higher tuition fees and a system of student loans with income-contingentrepayment through the income tax. The unfortunate victims of similar schemes in New
Zealand and Australia find themselves paying
10 per cent of their incomes (in New
Zealand after the \$13,000 mark), and for
most of their working lives.

Meanwhile, every Canadian province is participaring in schemes to impose performance indicators on colleges and universities. By the middle of this September, as last September, many an editor will extoll the gloties of graduation rates, and the value of employer and student evaluations of teaching (with

er and student evaluations of teaching (with exit surveys later on), and of course, the costs-per-unit of everything from Latin instruction to earthworm dissection. The idea is that competition between universities and colleges on these and other fronts will produce new efficiencies and will raise "quality."

AND our newspaper editors aren't alone. After two decades of hard fighting, we're losing ground on public funding of post-secondary education. At the very moment funding is decilining, universities are asked to submit to the forces of the marketplace (more "client control," less commitment to the general/community interest).

On the general proposition that "she who pays the piper calls the tune," one might expect that government would stop trying to control universities. After all, government



is paying less and less. And surely "client control" implies that government would begin to bow out of university

Instead, we have in Manitoba the example of a government seeking to move to new levels of micro-management of university affairs. In Alberta, the measurement mania is several years old now, and it's beginning to bite as performance indicators help to decide the funding levels of universities and colleges.

All of this suggests we are losing ground to wave upon wave of "conservative" thinking on the finance and function of all public institutions, and educational institutions in particular. Our strategy in the 1980s was to fight in the streets. British Columbia's experience in 1983 showed that this can work fairly quickly and well to stem (but not to reverse) the

tide. We became more active than ever in lobbying as the 1980s turned into the 1990s. I shiver at the thought of what would have happened to appropriations for the granting councils without the lobbying work of our partners and ourselves in the Post-Secondary Education Coalition.

Despite all this effort, the newspaper editors and our governments continue to think that markets and performance indicators and competition will "raise quality." They rarely talk about accessibility and openness and fairness. They don't have to. The ideological winds are blowing in another direction. Few in public life speak or dare to speak of raising taxes for education, even if opinion polls consistently show that Canadians are willing to pay for accessible and good schools and universities.

WE clearly need a new strategy, not to replace the old ones, but to join them. How can we turn the current neo-conservative ideas on their heads? Is there a set of ideas and values that characterize the Canadian university as it could and should be? What strategies might adopt to communicate effectively these ideas and values to Canadians and their governments?

In another editorial, I'll suggest some ways of putting a set of ideas and values, some of them extensions of past practice (and I don't hesitate for a moment to say that much of what we've done is valuable), some of them new and risky, at the centre of national discourse.

There's much here to interest Canadians worried about their society. It's time to move beyond the mere defence of what we in the universities do. It's time to move from the defensive and to the assertive. Just time.

La naissance d'une nouvelle université : Il est temps de s'affirmer

A RENTRÉE DANS LES UNIVERSITÉS, LES COLLÈGES ET les écoles du pays s'accompagne chaque année d'un déluge d'articles d'opinion et d'enseignements pontifiants sur tout ce qui touche à l'éducation. Durant la dernière semaine d'août, le Clobe and Mail a ressorti les êternelles rengaines sur la hausse des frais de scolarité et la formule de remboursement des prêts d'études fondé sur le revenu. Les malheureuses victimes de formules semblables en Nouvelle-Zélande et en Australie se voient forcées de rembourser l'équivalent de 10 p. 100 de leur revenu (en Nouvelle-Zélande, après le seuil de 13 000 \$) et pendant une grande partie de leur vie active.

Pendant ce temps, au Canada, chaque province participe à des projets visant à imposer des indicateurs de rendement dans les collèges et les universités. D'ici la mi-septembre, comme ce fut le cas en septembre derniet, de nombteux rédacteurs porteront aux nues les taux de diplomation, la valeur de l'évaluation de l'enseignement faite par les étudiants et l'employeur (suivie d'enquêres auprès des diplômés après leurs études) et, bien entendu, le coût unitaire de tout ce qui est dispensé, de l'enseignement du latin à la dissection des vers de terte. Le tout vise à stimuler la concurrence entre les universités et les collèges sur ces questions et sur d'autres dans le but de renouveler leur efficacité er d'améliorer la «qualité».

LES rédacteurs de nos journaux ne sont pas les seuls à faire des pressions. Après vingt ans de lutte acharnée, nous perdons du terrain quant au financement public de l'enseignement postsecondaire. Alors que les crédits diminuent, les universités sont tenues de se soumettre aux forces du marché où le client contrôle davantage et où s'amenuise l'engagement envers les intérêts de la collectivité et de la population en abrèral

Selon le proverbe «qui paie les violons choisit la musique», on pourrait espérer que le gouvernement cesse de contrôler les universités. Après rout, le gouvernement desserre de moins en moins les cordons de sa bourse. La notion du client qui contrôle sous-entend certainement un retrait du gouvernement de la gestion des universités.

Pourtant, le Manitoba montre l'exemple d'un gouvernement qui cherche à atteindre de nouveaux paliers de microgestion des affaires universitaires. En Alberta, la manie d'évaluer existe déjà depuis plusieurs années et commence maintenant à avoir du mordant alors que les indicateurs de rendement servent à déterminer le niveau de financement des universités et des collèges.

Ces tendances laissent supposer que nous perdons du terrain face à une pensée de plus en plus conservatrice en ce qui concerne les finances et la fonction de toutes les institutions publiques en général et des établissements d'enseignement en particulier. Dans les années 1980, nous descendions dans les rues pour lutter, L'expérience de la Colombie-Britannique en 1983 a montré que cette façon de faire pouvait rapidement porter fruit pour endiguer le flot, mais non l'inverse. Au tournant des années 1990, nous avons intensifié nos activités de lobbying. Je frémis à la pensée de ce qui aurair pu artiver aux crédits budgétaires des conseils subventionnaires n'eut été du lobbying de nos associés de la Coalition pour l'enseignement postsecondaire et de l'ACPPU.

Malgré tous ces efforts, les rédacteurs de la presse et nos gouvernements continuent de croire que le marché, les indicateurs de rendement et la concurrence rehausseront la qualité. Ils parlent rarement de l'accessibilité et de la transparence. Ils n'ont pas besoin de le faire puisque les vents idéologiques soufflent dans une autre direction. Peu de personnes, dans la vie publique, invoquent la possibilité d'une hausse d'impôt pour l'éducation, ou osent l'invoquer, même si les sondages d'opinion révèlent immanquablement que les Canadiens sont prêts à payer en retout d'écoles et d'universités accessibles et de qualité.

DE toute évidence, nous avons besoin d'une nouvelle stratégie, non pas pour remplacet les anciennes mais pour les enrichit. Comment pouvons-nous chasser les idées néo-conservatrices? Est-ce qu'il existe des idées et des valeurs qui caractérisent les universités canadiennes selon ce qu'elles pourraient être et devraient être? Quelles stratégies pourrions-nous adoptet pour communiquer efficacement ces idées et valeurs aux Canadiens et à leurs gouvernements?

Dans un autre éditorial, je proposerai des façons de placer au coeur du discours national des idées et des valeurs, dont certaines sont le prolongement d'anciennes — et je n'hésite aucun instant à dire qu'une grande partie de ce que nous avons accompli est-précieux — et d'autres qui sont nouvelles et riccuées

Les sujets ne manquent pas pour intéresser les Canadiens qui s'inquiètent de leur société. Il est temps que nous cessions de nous limitet à la simple défense de ce que nous, les universitaires, faisons. Il est temps de s'affirmer. C'est le bon moment.